

# SUMMARY OF 'THE BOOK'

**SUMMATION OF GARRY JACOBS'  
EPIC, MYSTICAL NOVEL**

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IN POETRY FORMAT

## Summary of 'The Book'

by Senthil Murugan, Roy Posner

**a summation of Garry Jacobs' epic,  
mystical novel in poetry form**

### NOTES:

-This book is divided into 7 sections.

-Each section contains a Preface and a Summary; corresponding to the 7 sections of the novel 'The Book' by Garry Jacobs

-The Preface of each section is a short overview; whereas the Summary area is a detailed summation of that section of the novel

-You can move among the 7 sections by using the Table of Contents or by scrolling.

**-TIP:** If you just want to see a short 16-page overview of the novel, go to the beginning of each of the **Previews** of the 7 sections by using the Table of Contents or scrolling

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# PROLOGUE

## Preview

The Mother brought Supramental Power to the world on Feb 29, 1956. Since then that Force is one way or another playing its role in all the significant moments of the world's history, while also subtly evolving the world. Its subtle presence was indicated by a sudden mysterious appearance of a book in a number of world events, which carried no title or author's name. Some of the notable moments were the Free speech movement in Berkeley in 1964, the parade of the Soviet Union Army in Czechoslovakia in 1968, the discussion of Russian politics about the election of Gorbachev representing the party youth in 1971, the collapse of Berlin wall in 1989, and so forth. Some of the characters associated with this story witnessed *The Book* during those events, yet none were able to possess it.

In Feb 2004, when Dan was assimilating the history of MAI in Berkeley, an email appeared from NASA announcing the rejection of their project proposal which they were hoping to secure. Though Dan was shattered, he DID NOT REACT. As he was not sure what to do, he went for a walk, and along the way ended up at Moe's Book store. As he was browsing the tomes, a book fell from the upper shelf on to his lap. It carried no title, nor author's name. Dan was intrigued by the book and upon opening it, it contained the message that he needed at that moment. After checking with and getting the approval of the sales staff, Dan walked off with that Book, and as a result felt a sudden burst of energy.

Indeed, *The Book* had come for Dan; to stay and do its work, with he as caretaker. To unravel the mystery behind the Book, including all those events and characters, *The Book* alone would answer through circumstance to come.

# SUMMARY



On the day of Feb 29, 1956,  
At the playground of the Ashram,  
The Mother, in Her subtle vision,  
Saw a golden door, blocking the Way.  
When She then shattered it with a golden mallet,  
A huge flood of Supramental light descended upon earth,  
And was absorbed by the world's dark, unconsciousness.  
An evolutionary moment on earth had occurred, though it went unnoticed.  
And yet despite humanity's ignorance,  
Despite the earth's poor receptivity,  
The Force is working always, subtly,  
And evolving life on earth in its own way.

All the revolutionary moments on earth had a purpose,  
Beneath all the surface, contrary happenings, there was a deeper meaning,  
In all such moments on earth after 1956,  
The Force had played its role, one way or another.

--Oct 1964, the free speech movement -- Berkeley, California,  
--Aug 1968, the parade of Soviet Army -- Prague, Czechoslovakia,  
--Feb 1971, the Soviet party members change discussion -- St. Petersburg, Russia,

--Sep 1989, the subtle indications for the fall of Berlin Wall -- Berlin,  
West Germany,

And so forth...

In all such moments,  
The Force had subtly indicated Its Presence,  
And hinted what was coming,  
Through the mysterious appearance of a Book,  
Which was seen by a very few,  
By those who had witnessed those historic moments.  
And yet none were able to possess that book,  
All had lost it after a quick glimpse,  
Yet *The Book* was waiting,  
For its right place, right time, and right person...

Feb 2004, MAI's office -- Berkeley, California,  
Dan was reviewing MAI's past history,  
MAI, that had started with great aspiration,  
The failure of MAIS' first project,  
And the subsequent financial crisis,  
Put the company in a very difficult position.  
Yet, the partners persevered and survived with hope.  
The project proposal that was submitted to NASA,  
Appeared at the time as their last chance.  
As Dan was lost in the moments, an email appeared,  
Indeed it came from NASA,  
Announcing the rejection of their proposal, shattering their hopes.  
And yet despite that devastating moment, Dan DID NOT REACT.

When a man loses faith in his capacity,  
It is the moment for Grace to act.  
That moment now occurred for Dan.  
And as Dan had not reacted, Life then RESPONDED.  
Grace led him to align to his subliminal's purpose.  
Not knowing what to do, Dan decided to go for a walk.  
As he walked without any plan or direction,  
He ended up at Moe's book store on Telegraph Avenue.  
As he started to browse the books on the shelves,  
It happened.

A book fell on his lap, from an upper shelf,  
Which carried no title or author's name.  
Intrigued by it, he glanced at something in the tome and was  
astonished,  
It was a message he needed at that moment. It said:  
"Accomplishment is enjoyment. Enjoyment is accomplishment."  
The salesperson had no idea about the existence of the Book,  
And yet she granted Dan permission to keep it.  
Dan then walked away with the Book in hand,  
With a surge of energy in him,  
The book had finally found its place,  
To stay and do Its work.

What then is this Book?  
What was its purpose?  
What was Dan's purpose?  
What happened to MAI after these events?  
*The Book* alone will answer...  
*'The Book' ...*

This is not the Book, It is only a book about THE BOOK.

# PART 1: THE QUEST

## Preview

Every new beginning like every new day, month or year will carry the seeds of vast growth; and so the new millennium arriving was no exception. And so the story began with the birth of new millennium of the year 2000, carrying a euphoric explosion of new ideas, expansive energy, and unshakeable faith in the future. The world's best minds in the field of artificial intelligence gathered in Fort Lauderdale, Florida from January 5th to 7<sup>th</sup> 2000 for the Sixth International Symposium on Artificial Intelligence and Mathematics.

Many attended the conference in order to watch the debate between two prominent professors: Prof Dent and Prof Stearne, who were expert in the field of Artificial Intelligence, yet had opposite positions, as one favored the power of machines and the other that of human consciousness, whom invented the machines. In the first two days of that conference, many individuals presented their research, including the key characters of this story - Dan, Ray, Vinay, Anya and Levin. The debate between the two professors on the third day was enchanting to watch, and captivated everyone. At that time, the world hadn't perceived the significance of that conference, yet all occurred according to a cosmic plan, pioneered by a small group of people.

The four – Dan, Ray, Vinay and Anya - met and got acquainted. Since they had a common aspiration and dream to integrate Artificial Intelligence with human consciousness, they committed to work together. Apart from those who attended the Conference, Albert Simon came with a *different purpose* in mind as he observed the four without them noticing.

Afterwards, the partners continued their discussion for several days via email. Finally it was decided to create an AI product that would help the people make stock market shares investment decisions. In order to set up a new company, they arranged funds from their savings, and through various other loan sources. Millennium AI (MAI) was inaugurated on Dec 27, 2000 in Berkeley, California with Dan as President, Vinay as Vice President of Marketing, Ray as Chief Technology Officer, and Anya as Director of R&D. Limpia the helper, Lauren the admin executive, and other technical staffs were recruited afterward.

During that period, their project funds shrunk considerably due to sudden decline in stock market conditions. Despite that hard time, MAI progressed with their prototype product named MAIS (Market Artificial Intelligent System) and was tested by Jake, the hedge fund lender to MAI in Sep 2002. Its advice brought remarkable results despite volatility in market conditions. As such, everyone was delighted with its performance. Unexpectedly it had brought the SEC's attention, and MAI was confronted with possible market manipulation due to the workings of MAIS. MAI then studied and tried hard to rectify its potential impact, yet they did not succeed. After long discussions, a tough, painful decision was taken by the partners to abandon their first product.

With little money, no further projects, and employees laid off, MAI barely survived during the following year; and yet the partners endured, as they valued their dream. At the beginning of 2004, they were left with almost no money and awaited reply for the one project proposal they submitted to NASA, considered to be their only hope at the time.

On that fateful day of Feb 1, 2004, when Dan was assimilating the history of MAI in Berkeley, an email appeared from NASA announcing the rejection of their project proposal. Though Dan was shattered, he *did not react*. Not knowing what to do, he went for a walk, ending up at Moe's Book store on Telegraph Avenue in Berkeley. As he was browsing

the books, a book fell from the upper shelf and landed on his lap. The work carried no title, nor an author's name. Dan was intrigued by it and upon opening it, noticed it contained the message he so desperately needed. After checking with sales staff, Dan was able to take the Book at no charge. A sudden burst of energy welled up within him.

The next day he came to know that the project was indeed awarded to them, and the earlier mail was sent by mistake(!) The project was named PAIS (Psychological Artificial Intelligence System) and its purpose was to select the right crew members for International Space Station, who would have to work in harmony in that demanding atmosphere. Their proposal was indeed different from traditional models. The traditional models selected members based on complementarity. Instead MAI proposed to select the members based on active and dynamic interaction. And so the team was not sure about the existence of a knowledge source for this sort of concept, and if found how to convert that into AI model.

In the meantime, Dan was deeply taken with *The Book* and its contents. At the same time he also came across other related resources from the internet. One set of articles explained the theoretical concept of *The Book* in great detail, along with practical examples. It was named *Archives*. Another set of articles appeared to be in unique formats, such as short phrases of truisms, principles as aphorisms, rules, and so forth. It was called *Messages*. Interestingly the internet links appeared to disappear the next day after they read it. As a result, they started to print and collect them for reference purposes.

One day, in the middle of PAIS discussion, they received a call from NASA. They wanted to reopen the contract bidding process to other organizations, due to the limited, inexperience-like project proposal from MAI. And so the partners put aside their conflicts and prepared themselves for the meeting. Despite facing a tough challenge in the interview, MAI managed to once more secure the contract due to their brilliant presentation, provided mainly by Ray. Their project would

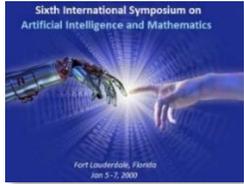
drew high-level attention from USA's Government through Gregory Thomson, Assistant Secretary of State for International Affairs.

After the meeting, Ray flew to Boston to attend a family function. However he was not well received there. The atmosphere was so negative that the next day when Ray was coming down the stairs, he fell and fractured his leg, putting him in bed for a week. In the meantime Lauren met Dan and explained the situation with Tony Preston to him, who had recently been re-recruited for MAI. As it turns out, Tony was working illegally with MAIS for Jake after it was abandoned. Though things were fine in the beginning, later he was confronted and fired by Jake due to erratic MAIS advice. As a result, Tony became angry, modified the code, making the program unusable. Lauren was concerned upon learning of these strange developments, and so she came straight to Dan.

The partners discussed the above issues in great detail. *The Book* was able to guide Dan in addressing the above issues, which also helped PAIS. Dan perceived that Harmony was the key factor, and by making right decisions the potential for disharmony would be eliminated. Then Dan announced to the partners that the Decisions would be the key to PAIS; and he therefore asked them to shift their focus to model a human decision-making matrix instead of their current model based on human compatibility.

The story continued from another angle, as Albert Simon continued to search for *The Book*. He even visited Moe's book store, reviewed video tapes and confirmed that *The Book* was with Dan.

## SUMMARY



### Fort Lauderdale Conference

The story started with the birth of new millennium.  
With the onset of new millennium 2000,  
The world has embraced,  
A euphoric explosion of new ideas, expansive energy,  
And unshakeable faith in the future.

January 5-7, 2000 -- Fort Lauderdale, Florida, USA,  
The world's great minds had gathered,  
For the Sixth International Symposium,  
On Artificial Intelligence and Mathematics.  
The significance of what had happened over there,  
Was not known to the world, and witnessed only by very few,  
An evolutionary moment that would change the course of human  
history,  
Silently started from that significant conference.

At the symposium,  
Dent -- the professor from MIT, a strong supporter of AI,

Who strongly believed the machines would replace humans, sooner or  
later,  
Could only be confronted by Prof. Stearne,  
The professor from UC Berkeley,  
Who had diametric opposite view of Prof Dent;  
Though he strongly believed in the AI system,  
He saw it as only an add-on tool to Human Consciousness,  
And could never have existed by itself without human involvement.

Everything was set for their face to face debate,  
Also, it afforded other participants to deliver their research.  
As the days neared,  
The AI community eagerly awaited the event.

The first day of the conference,  
Many great minds presented their research.  
It was Prof Dent's turn at last,  
Who delivered a convincing speech that captivated all,  
And ended by justifying the theory of Chaos:  
*"That chaos forever guarantees our freedom and our individuality,  
For it makes each object, each moment and each of us,  
Absolutely unique in space and time,  
A random variation on the general theme.  
Freedom is the final law."*

The second day of the conference,  
Many other speakers presented their views,  
Vinay -- the view of AI's role in trading,  
Kurt Levin -- the study of terrorist profile using AI,  
Ray -- using AI for conflict avoidance and resolution,  
Dan -- the role of AI in nature of intelligence and rationality,  
Anya -- using AI to convert human consciousness into mathematical  
algorithms,  
Unlike all other topics delivered,  
The research of the above five people,

Stressed the Power of Humanity and its Intelligence,  
And asked everyone to explore the power of Human Consciousness.  
Also asked them not to believe blindly in the machines.  
Only a very few understood their profound meanings;  
Prof Stearne was one of them.

Finally, it was Prof. Stearne's turn.  
He presented his view on Consciousness in detail,  
Challenged the theory of Chaos and Chance,  
Urged all to go within, consult their soul,  
And ended up asking all to think Rationally.  
A wild applause followed,  
An acknowledgement of his speech was given,  
Obviously, Prof Dent was not part of it.

It was the third day; all set for Titans clash.  
The key characters -- Anya, Vinay, Dan and Ray,  
All met one another and got acquainted.  
As everyone waited eagerly, the debate began,  
Prof Dent presented his view; in all favor of Science,  
*"On the verge of uncovering we are,  
The ultimate secrets of life and consciousness is encrypted in matter"*

Prof Stearne then responded to the audience,  
He posed thoughtful questions and asked them to think rationally,.  
He then asked,  
*"How can something EVOLVE out of something,  
Unless it is already INVOLVED within it?"*

The debate went on and on,  
*Freedom, Science and Knowledge,*  
Both men had used those terms,  
With very different perspective and meaning,  
Prof Stearne's view was rational and revolutionary.  
At the end he commended:

*"Computers can help us make better decisions,  
Never can they replace humans or their consciousness.  
Discovery is an act of consciousness,  
Not a lucky stroke of the shovel or pitch fork.  
It is a power that resides in the human mind and consciousness"*

And then the debate ended abruptly,  
Without announcing who the winner was.  
Nothing was decided that day, but much was prepared,  
And many seeds were sown.

As all were immersed in the debate,  
One other man's focus was for something else,  
As he had come to look for something specific,  
And not indeed for the debate.  
He was Albert Simon.



## The Birth of MAI

As their subconscious aspiration had made them connect,  
The four -- Anya, Vinay, Dan and Ray,  
Met again and discussed what to do next,  
Dan had the greater vision among all of them,  
As he dreamed off an integrated solution,  
As he wanted to build an AI system,  
That could unite both man and machine,

Which he expressed as follows:

*"An AI system,  
Which not only can predict what will happen,  
But can also make it happen.  
Not only can it be used for commercial purposes,  
But also to solve political and environmental problems."*

The four now agreed to work together,  
To devote themselves to develop such an AI system.  
And so they decided to prepare themselves in the next 12 months,  
And to set up a company in the near future.  
Again, as they all were immersed in their discussion,  
Albert Simon silently watched them,  
Without their knowledge.

At the same time,  
Kurt Levin met Prof Stearne in the latter's room.  
They exchanged their views on AI,  
Kin essence, Kurt echoed Dan's dream,  
To develop an AI system for human accomplishment.  
And so the question was where to find that knowledge and know-how.  
Prof. Stearne was full of confidence,  
As he believed, the knowledge base for such an arduous goal  
Should be available, as past leaders must have codified them.  
As he spoke, it suddenly came to Levin's mind  
That Indeed, he had seen such treasure 11 years before,  
And being in quest of it had brought him there subconsciously.  
Yet, he was not aware of its existence at that time.

Several weeks passed,  
The four exchanged ideas, thoughts, and strategies through email.  
All their capabilities and views were considered.  
In the end, all had agreed mutually  
In favor of a project idea proposed by Vinay,  
To develop an AI product for the financial market,

To help people with shares make investment decisions.

A fifteen months period was set for developing the prototype,  
And another six months to make it ready for marketing.  
The initial project funds required twelve million dollars,  
Which they arranged by themselves through various means,  
-- From their savings,  
-- Through a hedge fund loan,  
-- And through some friends.

Dec 27, 2000 -- At Berkeley, California,  
Millennium AI (MAI) company was inaugurated,  
-- Dan as President,  
-- Vinay as Vice President for Marketing,  
-- Ray as Chief Technology Officer,  
-- And Anya as Director of R&D.  
The first employee of the company was Limpia Garcia, the helper,  
And the second was Lauren Lacrosse, the admin executive.  
And they then recruited by Jan 2001 ten other employees  
For all technical positions.

\*\*\*



## **MAIS & Difficult Times**

As the days passed  
The world went through a financial market crisis,  
And the share prices suddenly dropped.

Some hedge fund loan givers backed out of MAI,  
All those unforeseen events caused their project funds to shrink  
To an unacceptable level of 5.5 million dollars.  
And so, from that point forward, they took strict measures,  
To streamline their budget, including costs.

Despite the tough times,  
By June 2002, eighteen months since they had started,  
MAI was ready with their first prototype product named  
MAIS -- Market Artificial Intelligent System,  
Jake Talbott, a former trader and hedge fund lender to MAI,  
Ran the prototype product for first time on June 3, 2002.  
Its advice outperformed the market  
By 18% over a two-week period trial run.  
At that time  
Lauren also tested out MAIS,  
For advice for her brother's investment.

Ironically at the end of prototype testing,  
Jake's portfolio increased 11%,  
Where the NASDAQ had fallen 15 %.  
Everyone was delighted with these miraculous results,  
And Vinay was planning to license the software.  
Yet, life had other plans,  
On Sep 30, 2002 -- A call from SEC, changed the entire situation,  
As MAI was confronted with possible market manipulation,  
And Dan was asked to appear in person before the SEC.

At the SEC interview,  
Vinay defended their position well,  
And MAI was relieved with just a verbal scolding.  
At the same time,  
A synchronous act of life occurred.  
The US congress passed a bill to use weapons against Iraq.

In addition, Gregory Thomson, Assistant Secretary of State for  
International Affairs,  
Received a call from his father about MAI and MAIS.  
What could be the reason for all these synchronous events;  
Though appearing to be unrelated, yet occurred at same time.  
Behind such ironies, we see that it is actually the way Life works,  
In order to evolve and manifest a greater Truth and Reality.

In the aftermath of SEC's stern warning,  
MAI delved deeper into MAIS,  
As they wanted to understand the underlying causality of the  
conspiracy.  
After an arduous study, Anya's team concluded  
That the market impact was actually due to MAIS!  
That there was a high probability that this was the cause.  
Though Jake benefited personally through MAIS's advice,  
It came with a cost of having an effect on the entire rest of the market!  
As their mission was to help the public,  
Instead, they had created a product that was  
Diametrically opposite to their founding principles.

The team then put off things for a while,  
And tried hard for another 90 days  
To rectify the inherent defect of MAIS.

And yet, they could not do so at the end.

And so at last,  
A tough, painful decision was made  
To abandon the first product they created.

Vinay was personally greatly affected,  
As it was his idea; his dream product.

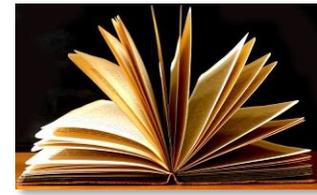
After settling all the debts and dues,

A mere 100 thousand dollars remained.  
The following days were tougher still,  
As there were shortages of funds, employees laid off,  
Absence of new projects, and so forth.  
The partners struggled to survive,  
Yet they kept their dream and MAI, the company alive.

As “contradictions, divisions are secretly complements, opportunities”,  
Their adverse, challenging situation paved the way  
For a deep bond of friendship and trust within the group.  
They had endured life’s hardships,  
And yet still valued their common dream.

And then a miraculous response from Life came about through Lauren.  
As one day she came and thanked the partners,  
For the suggestion MAIS made to her 18 months earlier,  
Which ended up bringing considerable benefit  
For the family shares managed by her brother.

Analyzing those share values, the partners were puzzled,  
As her shares gained despite the fact that the NASDAQ had slid.  
Also, the SEC's confrontation appeared to be invalid in Lauren’s case.  
As they analyzed the outcome in detail,  
They perceived the “motive” of the user  
Made the difference between the two scenarios.  
Jake who wanted to win no matter what,  
Which could happen to others, (?)  
While Lauren just hoped for personal benefits,  
Without affecting the rest.  
At last they had now figured out the reason for the inherent flaw in  
MAIS.  
Unknowingly, out of goodwill, Lauren had given them hope.



## The Arrival of ‘The Book’

With the last source of funds remaining,  
Vinay went on a three weeks trip,  
Looking for potential clients and projects.  
At the end of Jan 2004,  
They were left with hope for only one potential client – NASA.  
They were eagerly waiting for the outcome,  
For the answer to the project proposal they submitted earlier.

It was a weekend--Feb 01, 2004,  
The partners had gone off on a skiing trip, leaving Dan behind.  
Dan was reviewing MAI’s past history.  
As Dan was lost in the moments, an email appeared.  
Indeed, it came from NASA,  
Announcing the rejection of their proposal, shattering their hopes.  
And yet despite that devastating moment, Dan DID NOT REACT.

When a man loses faith in his capacity,  
It is the moment for Grace to act;  
That moment had now occurred for Dan.  
And since Dan had not reacted, Life then RESPONDED,  
Grace compelled him to align with his Subliminal Being’s purpose.  
Not knowing what to do next, Dan decided to go for a walk,  
Walking without any plan or direction,  
He ended up at Moe's book store on Telegraph Avenue,  
As he started to browse the books on the shelves,

It happened.

A book fell on his lap from an upper shelf,  
Which carried no title or author's name.  
Intrigued by it, he glanced at something in the tome that astonished  
him,  
It was a message he desperately needed at that moment.  
It said: "*Accomplishment is enjoyment. Enjoyment is accomplishment.*"

The salesperson had no idea about the existence of *The Book*,  
And yet she granted Dan permission to keep it.  
Dan then walked away with *The Book* in hand,  
With a surge of energy in him,  
*The Book* had finally found its place,  
To remain and do its work.

As Dan entered the office, the next day,  
He noticed that all the partners seemed happy,  
Then he learned that indeed  
NASA had awarded the project to them!  
That the earlier letter was sent by mistake.

Why had life acted so strangely?  
It is because life acts according to its own laws.  
It always responds to our inner change in consciousness.  
That every minute we have a chance to  
either align with or to reject the path; the opening,  
The non-reaction that Dan earlier practiced when he received the  
NASA info,  
Aligned him to his Subliminal's (inner being's) quest,  
Which not only brought him *The Book*,  
But also, the acceptance of the project by NASA,  
And indeed providing the future for MAI.

MAI named the NASA project-

'PAIS' -- Psychological Artificial Intelligence System,  
And it was a project  
To select the right members for the International Space Station (ISS),  
Who would be required to work in harmony in that demanding  
atmosphere.  
In contrast to the traditional compatible selection model,  
MAI had proposed an AI-based model,  
To select based on active and dynamic interaction. (?)  
Yet, MAI had a problem:  
The knowledge resource for such a concept,  
Never existed before,  
And so they had to invent it from scratch.  
Unknowing the Subliminal intent,  
The group ventured into their next mission,  
Shifting from a Finance model to a Peace model.

In the meantime  
There were groups who knew of *The Book's* existence,  
And they wanted to possess it -- at any cost.  
Albert Simon was one of them,  
And he came to Moe's book store,  
In search of the individual who had taken *The Book*.  
He reviewed all the video tapes;  
And finally came to realize that  
*The Book* had chosen the man.



## The Book, Archives & Messages

PAIS project by NASA,  
A challenging timeline, with a constrained budget,  
Also, with limited resources,  
Which put the team under extreme pressure.

In the meantime,  
Dan started to delve deep into *The Book*,  
And was astonished by its beautiful organization and in-depth contents.  
*The Book* itself was organized into two Books,  
The first book had 28 chapters,  
The second book had two equal parts of 14 chapters each,  
A total of 56 chapters in 1070 pages,  
In a magnificent flowing English with a unique style.

At first he mistook *The Book* as a tome of philosophy,  
But later discovered  
It was a book of profound knowledge,  
Which explained the process of accomplishment in life,  
And also the process of psychological growth and spiritual progress.

Often he wondered about the identity of the author.  
Unable to make an educated guess,  
One thing that he was sure of was that  
Whoever wrote the book possessed Real Knowledge.

He also found the internet of great help, and discovered  
A number of articles that explained *The Book's* contents,  
In a practical way, through real life examples.  
Interestingly, the Internet links for such articles  
Seemed to appear only for a single day,  
Suddenly disappearing the next day, after they were read!

As a result, the partners started to print them,  
And the collection of all that contents was named "*Archives*".

What *The Book* presented as principles,  
The *Archives* elaborated on through examples and practical  
applications.  
Most of all, it explained how to apply the Principles in Life.  
Moreover, the partners were excited about this content,  
As it contained a topic to suit each person's interests.

And so Dan and the team continued to search for *Archives*,  
Printed and filed them.  
In the midst of their search,  
Yet another set of documents came to the surface,  
Which provided information in a unique format -  
As short phrases of truisms, principles, aphorisms, rules and so forth.  
Dan referred them as "*Messages*."  
Ironically, like *Archives*,  
Once they located and read its content  
To quickly disappeared as well.

In the meantime, the search for *The Book* by several private groups  
continued.

Diego was appointed by Simon to search for *The Book*.  
And one day secretly searched Dan's home and MAI's office,  
However, he could not find any trace of it.



## PAIS

One day, the partners gathered at MAI,  
And analyzed in detail how to model PAIS,  
Through their study, they realized that  
They themselves, MAI, became the best fit for using PAIS;  
I.e. A multi-national, multi-cultural team, with an aspiring goal,  
And a challenging problem in hand.

As the deadline neared to submit model concept for PAIS,  
The partners became busier with it.  
Each team member had different ideas, concepts, and understanding,  
And the discussions sometimes ended up in conflict or  
misunderstanding.  
In the middle of such intense moments,  
Life threw an element of surprise at them,  
Not to punish them, but to awaken them.

A sudden call from NASA  
Challenged their conflicts and contradictions,  
And shifted them towards one common goal.  
Despite the fact that the project had already been awarded,  
NASA wanted to reopen the contract bidding process.  
As citing the example of inexperienced concept of MAI, (?)  
Also, due to pressure from several other veterans on that field, (?)  
The project Manager Sam hunt, however hard he tried to defend MAI,  
(?)

Yet, he could not convince the management beyond certain level, (?)  
And so the project selection review was now inevitable,  
And for the next two weeks, - despite it being exhausting for the  
partners,-  
They put their disagreement aside,  
And delved deep into it to prepare themselves for NASA.  
[\[Comment: Their arguments attracted negative circumstance in the  
form of the requirement to resubmit the NASA bid\]](#)

April 2, 2004 -- The meeting at NASA.  
All MAI partners flew to the meeting.  
The evaluation panel had five scientists,  
And there were two more companies, other than MAI,  
And they presented an identical theme.  
It was to select the right ISS crew members  
By conducting in-depth personality profiles,  
And identifying the most compatible types.

It was MAI's turn at last,  
Each partner had a portion to present.  
Dan wanted to demonstrate  
Live, effective cross-cultural harmony,  
Within a small working group.

They presented as follows-  
Vinay -- overview of their approach and methodology to develop PAIS,  
Ray -- the theoretical basis for the program,  
Anya -- the basis to convert psychological qualities into algorithms,  
Dan -- conclusion by describing the magnitude of the  
psychological challenge,

This approach and the subjects they described was  
Something the other presenters did not offer.

As MAI was presenting,

Astronauts in the panel started to like the approach.  
As a result, Roche, the chief Psychologist, became irritated,  
Stood up, and bombarded MAI with questions.  
He challenged PAIS from multiple fronts,  
Furiously confronting them.

Suddenly it occurred to Dan,  
All his accusations were similar which they had themselves earlier, (?)  
As such, reacting to it would not do any good,  
And so, he decided to withdraw and kept silent.

As Roche finished his tirade,  
Surprisingly the quiet partner, Ray, stood up,  
And he defended PAIS confidently,  
Also clarified beautifully to all his questions.  
[Dan's non-reaction attracted the quiet, effective presentation of Ray]

In the final analysis, MAI won the trust of all, except Roche,  
Not only did they win the vote, but they also won the contract.

At the same time,  
Gregory Thomson received the report of their meeting.  
*"First THE financial trading,  
And now the psychology of ISS crew,  
What are these people [MAI] up to?"*  
He was puzzled.

\*\*\*



## Contradictions are Complements

After the NASA meeting,  
All flew back to California, except Ray, who went to Boston,  
Wanting to attend his parents 40th wedding anniversary.  
Though he thought of a happy re-union,  
But what he experienced was dramatically different!

Ray's family in general were not happy about him,  
Due to his involvement with MAI, as well as the earlier MAIS failure.  
In their mind, Ray was nothing but a failure:  
In terms of money, career, and his future.  
As a result, Ray had tough time answering their questions.  
Instead of the happy re-union he dreamed of,  
Which exhausted him, he went to sleep depressed.  
The next day morning,  
As he came downstairs,  
He suddenly fell and fractured his legs,  
Which put him in bed for a week.

A week later, on the day Ray planned to come back,  
Lauren met Dan and narrated her findings  
About Tony Preston, the project manager,  
Who earlier worked with MAI on MAIS,  
And was re-hired recently in support of PAIS work.

After MAIS failure, Tony quit MAI,  
And worked with Jake illegally on MAIS.  
Though things were okay in the beginning,  
Jake lost a big sum of money afterwards,  
And accused Tony for what had happened.  
One day, as the conflict escalated, Tony was fired.  
Out of anger Tony then modified the MAIS code, rendering it useless.  
As Lauren discovered these strange circumstance,  
She questioned whether to accept such members in MAI,  
And so, she came straight to Dan to explain her findings.

The partners then had a lengthy discussion.  
Though everyone was in favor to dismissing Tony,  
Anya wanted to hear Tony's pint of view.  
And so Tony admitted all that Lauren reported.  
In the end, Anya granted Tony permission to stay,  
And the partners did not resist the decision.

When things settled down, Dan called everyone for a meeting.  
He posed the questions to the group,  
Whether all the events they had experienced was mere coincidence.  
While they were working on a project,  
That addressed the subject of building harmonious work force,  
They themselves witnessed  
Disharmony, quarrels and conflicts,  
And life in return tested them on multiple fronts.  
-- Roche's confrontation in NASA,  
-- Neil's confrontation with Ray,  
-- Tony's confrontation with Jake,

Dan then shared what he learned from *The Book*,  
*"Life, a field of energy.*  
*As we interact, energy gets exchanged,*  
*A positive, expansive connection*  
*Makes the energy level increase.*

*And it works in the opposite direction as well;*  
*A negative way of connecting*  
*Makes the energy level shrink.*  
*If life is a field of force,*  
*And Human attitudes & emotions*  
*Become the expressions of that force,*  
*Then what occurs to us and around us,*  
*Reflects nothing but the play of those energies."*

Over the weekend,  
Dan received more clues from *The Book*, as it said:  
*"All problems of life are problems of Harmony,*  
*They arise from the perception of discord,*  
*And the search for agreement"*

*The Book* further revealed the following:  
*"Harmony -- based on right choices lead to agreements,*  
*That reconciles opposing views, interests and priorities.*  
*By removing the issues related to these decisions (?)*  
*The disharmony immediately vanishes.*  
*In essence, these were not problems of personality,*  
*Rather they were problems of CHOICE."*

As Dan dwelled on it deeply  
Reflecting on the past conflicts in MAI,  
The solution became apparent to him.

The next morning,  
Dan announced to the partners,  
*"Decisions are the key to PAIS."*  
And further added:  
*"We have been approaching the problem*  
*From the wrong end -- from the end of people, (?)*  
*Rather from the end of problems, (?)*  
*And so what we should do is to model*

*A human decision-making matrix,  
Instead of modeling human compatibility, (?)  
A right approach to making decisions, (?)  
Without misunderstanding and disharmony among groups, (?)  
By practicing that in MA among us, (?)  
Eventually we will come up with a solution, (?)  
For ISS, and PAIS as well" (ep)*

## PART II: THE GNOSTIC STAIRWAY

### Preview

The partners received further help for the decision-making concept from *Archives*, through a topic called “Infallible Method for Taking Successful Decisions,” which explained the process in the form of a matrix for decisions and potential outcomes. That matrix became the key knowledge source for PAIS. As a result, the work progressed quite fast, abridging significant time. They were thus able to submit the report to NASA by Nov 2004, where it was well received. Moreover, its huge success revealed potential opportunities in other fields. On that basis, MAI named their next product *AIS<sup>1</sup>* (Advanced Intelligent System).

The next project came through Ray who flew to meet Richard Courke, a professor from Dublin University who was part of a confidential working group belonging to the Government of Ireland. He was looking for innovative solutions to Northern Ireland’s problem, and thus sought MAI help. MAI studied the issue in depth, and explained that the problem was due to false opinions of the public, which could be reversed, particularly through economic development in the nation. On that basis MAI developed its report and submitted it to the Government in June 2005. The aftermath became public knowledge when the IRA announced ceasefire in July 2005, permanently ending their campaign of violence. Meanwhile, though they had kept a low profile, Gregory Thomson was worried about MAI’s growth, and therefore asked for a full report of them.

The next project came through Vinay, who met Leo Dekker, the CEO of Accor Tires in early 2005. At that time, due to market instability, the company was considering closing its last remaining Belgian plant manufacturing rayon. When MAI analyzed the problem using *AIS<sup>1</sup>*, it

predicted failure, without any hope for survival. It was determined that the firm was not able to discriminate between a real fact and a mere perception of fact. *The Book* shed light on this situation by revealing that an opinion change is the psychological force that could change the outcome. With that in mind *AIS<sup>2</sup>* was developed in order to reaffirm the future potential of rayon to the staff. Indeed the result of *AIS<sup>2</sup>* was quite different compared to *AIS<sup>1</sup>*. *AIS<sup>2</sup>* concluded in its report not only to continue to keep the plant running, but that the company could increase profitability three to six -fold within 24 months. Given that this prediction was difficult to believe, it faced numerous forms of resistance during the management meeting. And yet through the intervention of the Chairman, it was accepted. Over time the results started to show in its profit, and in Accor’s 2005-2006 Annual report declared profitability had increased a whopping 290%.

In May of 2005, a series of mysterious and compelling incidents took place, including the fading of *The Book* pages (and when it did appear could not be saved at that time); Ray’s encounter of a police shoot out in front of his hotel room in which a person similar to his own name was killed; and the episode where Vinay was challenged in a public meeting by a business man, indicating that the factor of “Attitude” was not considered in the AIS programs.

*The Book* also revealed that synchronous events happening at the same time – such as those above - are always connected. Later on it became apparent that all these events were linked to the power of Attitude. MAI received immediate proof through Anya’s experience as one day she consecrated all the difficult moments of her involvement with her university professor and through that process she *changed her attitude towards him*. The next day morning, she received mail from him from out of nowhere that he was seeking AIS help with a potential CITI bank project for \$500,000. Immediately a newer system, *AIS<sup>3</sup>* was developed factoring in Attitudes as key to its software.

MAI then got busier, as the work compounded. *The Book* and *Archives* guided them with an insight that *lack of organization* was their key problem, described by the formula, “*Life evolves through growth of consciousness, Consciousness evolves through greater organization.*” The *Archives* also explained that an insignificant act is charged with infinite potential, with multiplication of force, based on the intensity of consciousness, which derives from higher organization. And so MAI conducted an offsite meeting with all its employees to explain the value of organization to the team. In that meeting, it was collectively, consciously decided to unleash the power of organization internally in order to attract market opportunities outside. The employees themselves offered numerous proposals, and special teams were formed to implement their new-found knowledge. In tandem, all of these conscious efforts started bring results; in terms of reduction in time and expenditure, and increase in profit. In this way MAI was rejuvenated, and the AIS<sup>4</sup> system now factored in the power of Organization.

The next project came through Lauren’s brother Greg who was working in Lempe Company which became the testing ground for AIS<sup>4</sup>. At that time Lempe, a precision tool manufacturer, was on the verge of bankruptcy; hoping for miraculous recovery. When Vinay analyzed Lempe’s case with AIS<sup>3</sup> and AIS<sup>4</sup>, both predicted failures. Vinay then studied the Chrysler case, - the car manufacturing company in USA that was miraculously revived after being on the verge of bankruptcy in the 1980s through the brave leadership of Lee Iacocca. With that information, Vinay convinced the other partners to work on Lempe’s case, which would reveal more discoveries , thus making the AIS<sup>4</sup> model complete.

As the MAI story was rapidly evolving, the opposition grew in proportion; including several robbery attempts aimed at *The Book*. Miraculously MAI partners and *The Book* were saved in each attempt. As the intensity of the threat was increasing, Dan went to the Berkeley

police station to file a complaint after one robbery attempt he witnessed.

## SUMMARY



### The Matrix

When Ray was browsing the internet one day,  
 He found further help from *Archives*,  
 In a topic named, “*Infallible Method for Taking Successful Decisions*”.  
 And that article explained,  
 The decisions would be successful,  
 When both the internal and external requirements are positive,  
 And it explained that process in the form of a *Matrix*,  
 The upper half of the cube represents the outer conditions,  
 And the lower half the inner or psychological conditions,  
 The right half represents positive attitudes,  
 And the left half negative attitudes,  
 Combining all of them results in four possibilities.

Quadrant I – Both Inner and Outer conditions are positive,

Quadrant II – Inner positive but Outer conditions are negative,  
 One may face hurdles in the beginning, as he persists, leads to success,

Quadrant III -- Inner negative but Outer conditions are positive,  
 Decisions meet with initial success and ultimately end up in failure,

Quadrant IV -- Inner and Outer conditions are negative,  
 All the decisions belong to this quadrant leads to total failure.

<b>Q-II</b> + <b>inside</b> - <b>outside</b>	<b>Q-I</b> + <b>inside</b> + <b>outside</b>
<b>Q-III</b> - <b>inside</b> + <b>outside</b>	<b>Q-IV</b> - <b>inside</b> - <b>outside</b>

The right decisions are sure to lead to success,  
 And the extent of success may vary,  
 And it depends on how positive the elements are.

Ray tried to understand more on that Matrix,  
 By applying them to the characters of Pride & Prejudice,  
 Applied also in his own life,  
 The next day, he shared the matrix with his team,  
 Everyone liked the matrix concept,  
 And they wanted to test it for Tony Preston’s case,  
 It came out with the result of Quadrant III,  
 Which predicted initial success, but ultimate failure,  
 However, they decided to keep him still,  
 Later on, life had revealed its lesson to them,  
 How wrong that decision was, as to keep him.

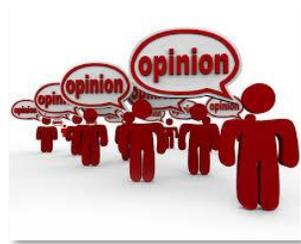
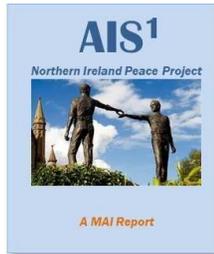
Dan reflected the development of PAIS,  
 With the arrival of *The Book, Archives and Messages*,  
 And with the discovery of Matrix,  
 He hoped the work could be abridged into 12 months or less,  
 Indeed, the life was teaching them a process,  
 As any choice can be made into a right choice,  
 The decision itself has the power to accomplish,  
 When the inner psychological conditions are positive,  
 That itself has the power to influence,  
 Both the external conditions and the final outcome.

That night, Dan found another article,  
*“Advanced Decision-Making Matrix”*  
 And it went beyond the earlier Matrix concept,  
 As it divided each quadrant further, four more sub quadrants,  
 Like Q-I into Q-1-1, Q-1-2, Q-1-3, Q-1-4 and so forth,  
 In the essence, they had got what was needed,  
 The strategy of decision making and the development of PAIS.

The next two weeks, MAI immersed deep in that Matrix,  
 Analyzed all the past decisions that they had made,  
 And used that to take future decisions,  
 Sooner, they had come to know,  
 The Matrix was the heart and soul of PAIS.

In the meantime,  
 A team had gone to NASA,  
 To interview astronauts based on new Matrix approach,  
 And to use that in the further development of PAIS,  
 And things progressed very fast since then,  
 As a result, by mid-July 2004,  
 In just after five and half months the project was awarded,  
 And by three months ahead of NASA's accelerated schedule,  
 MAI was ready with first prototype version.

By Nov 2004,  
The final version of PAIS was submitted to NASA,  
Which had fully incorporated the findings,  
Based on the testing by various NASA astronauts,  
And that report was well received by NASA.



## AIS<sup>1</sup> – The Role of Opinions

In the meantime,  
Dan delved deeper into *The Book*,  
As to grasp and understand more of it,  
The partners had met often and discussed,  
With confidence, energy and enthusiasm,  
And it was a remarkable time for everyone,  
As all the scars of MAIS had healed.  
The matrix had not just helped them with PAIS,  
But it slowly revealed the potential opportunity,  
Which existed in various number of fields,  
Like Government, Education, Social life, Personal life and so forth,  
For human productivity and accomplishment,  
Slowly the bigger picture began to emerge,

It was indeed in full consonance with what Dan had dreamed.  
How far and how big they could take that idea, puzzled Dan,  
After deep thinking,  
Dan named their new product -- AIS<sup>1</sup>,  
The superscript one had significance,  
And that refers to “just the beginning”  
And they wanted to extend that to other business sectors,  
Life had greater plans, however,  
And it led them to unimaginable fields.

On a month of July 2004, in an air travel,  
Ray met Richard Courke, a professor from Dublin University,  
And he was the Chairman of confidential working group,  
Which was set up by the Government of Ireland,  
And he was looking for an innovative approach,  
As to solve the Northern Ireland Peace Problem,  
As Ray had explained him about MAI,  
He got interested and sought MAI’s help for their problem.

Life presented them an opportunity,  
In a unique way, in an unexpected direction,  
And the partners decided to embrace it however,  
Could there be really a pattern, a principle or law  
That could explain their recent dramatic experiences at MAI?  
The partners were puzzled at that point.

Later Courke met the partners at MAI,  
After their lengthy discussion, Dan gave his holistic view to the  
problem,  
*“As long as you believe the source of the Irish problem,  
As religion and politics, then it looks unsolvable,  
Rather it lays in the economic, social development,  
And also, in the country’s self-esteem,  
The domination and utter humiliation of the British over Ireland,  
Which had built up a powerful sense of inferiority and resentment,*

*No amount of arbitration could eliminate,  
The painful memory of those experiences”*

Ray then added afterwards,  
*“The first time in 300 years, the situation has reversed,  
The moment you concede the source of the issue as status and respect,  
Then something you can do about it,  
The astonishing recent economic progress of the country,  
Has already changed the equation,  
The people might have failed to note its significance though  
And still view them as religious or politics issue”*

Ten days later,  
MAI signed an agreement for 550,000 euro,  
To model the Northern Ireland Problem with AIS<sup>1</sup>  
And it gave them funds to add five more people,  
So as to accelerate the work on AIS<sup>1</sup>  
And they were back to the peak strength again,  
Since they had abandoned MAIS, twenty months earlier.

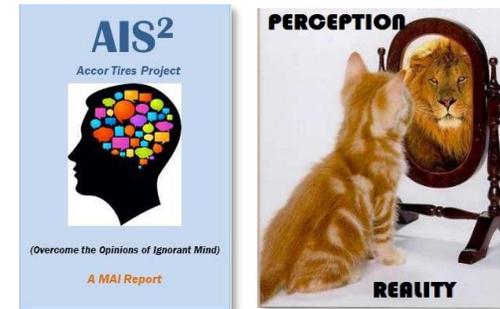
When Gregory Thomson received the news in Aug 2004,  
About MAI’s involvement in Northern Ireland problem,  
He was shocked and ordered for a detailed report about MAI.  
And at the same time,  
Thomson was contacted by Levin from MOSSAD,  
To get more information about MAI,  
As he was hoping to get insights to the Palestine problem.

By early January 2005,  
The partners had completed the study,  
Dan and Ray presented their report to the Ireland committee,  
As Courke and his associates liked that approach,  
Also, they wanted more insights on that,  
MAI devoted their time to factor in additional information,  
And submitted their final report in early June 2005,

Unknown to them at that time,  
Two members of the Committee were senior officials of the IRA,  
And the rest was public knowledge.

Six weeks later, On July 28, 2005,  
IRA announced a permanent end to the campaign of violence,  
That had wracked the country for more than a century,  
Despite that great achievement,  
MAI kept low profile about their involvement.

While all those developments continued at MAI,  
Simon continued his search for *The Book*,  
In Dan’s house and MAI office secretly for several months,  
Yet he could not find *The Book*.



## **AIS<sup>2</sup> – Perceptions**

In Jan 2005,  
Vinay on his air travel had met Leo Dekker,  
The CEO of a Belgian rayon tire cord manufacturer--Accor Tire,  
Who had brought the next project to MAI,  
At that time, Accor was in serious consideration,  
To close its last remaining Belgian plant, due to market instability,

And desperately asked Vinay, whether AIS could help.

Vinay and Lauren flew to Brussels,  
Interviewed the people of Accor, gathered details,  
And came with surplus data for analysis,  
Then they analyzed using AIS<sup>1</sup>  
And AIS<sup>1</sup> declared -- no clear direction or future for Accor,  
Dan soon realized the obvious flaw in AIS<sup>1</sup> model,  
As it failed to discriminate,  
A real fact and a mere perception of fact.

The Matrix shed light on it as how to reconcile the issue,  
As consciousness change could move the decisions,  
From one quadrant to the next quadrant.  
And so, could do the same for Accor,  
Neither facts nor external conditions could be changed,  
One thing that remained -- the people's opinion, attitudes and values,  
And the opinions could be altered by a change in perception.  
*The Book* revealed the following:  
*"Opinion is a psychological force,  
And opinions have the power to determine,  
The outcome of our actions."*

And so, Dan had thought,  
The right answer for Accor would be,  
To reaffirm the future potential of Rayon to the people,  
With that in mind,  
Dan asked to rerun the program,  
And with those changes it was named AIS<sup>2</sup>.  
Indeed, the results of AIS<sup>2</sup>, in total opposite to AIS<sup>1</sup>.  
Dan explained the difference to the partners,  
"The analysis of AIS<sup>1</sup> --based on the premise that,  
Reality is independent of our perceptions and actions,  
But AIS<sup>2</sup> took that into account that it determines our reality,

It took as Accor executives view for opinions as opinions, and not as facts."

Ten weeks later,  
Vinay handed their report based on AIS<sup>2</sup>, to Dekker.  
It prophesied, not just to keep the plant running,  
But also, they could increase profitability, three to six fold in 24 months,  
A too good promise for the Accor executives to believe,  
As he presented the report to the board of directors,  
He faced numerous opposition to justify AIS<sup>2</sup> findings,  
And he handled them professionally, however,  
And at last, the proposed AIS<sup>2</sup> solutions were accepted,  
With the intervention of Accor Chairman.

In early Jul 2005,  
Vinay received an email from Dekker,  
Which announced their increase in 1<sup>st</sup> quarter earnings by 67%,  
In mid-October, it went up to 91%,  
And by May 2006, it became official.  
The 2005-2006 Accor Annual report had declared,  
The profitability of Rayon operations increased by 290%

Dan explained the theory behind to the partners,  
With the help of *The Book's* narration, as follows:  
*"The mind divides the Reality into parts,  
And treat each part as a separate whole,  
Then continue further and subdivide to smaller parts,  
And so, in that process,  
It loses the perspective of the whole,  
And the precise relationship and interdependence between the parts.  
And so instead of perceiving True Reality,  
It constructs Reality out of its parts, which is false.*

*All the problems of the world,*

*Ignorance, wrong-doing, evil, suffering, even death,  
Are ultimately products of mind and the mental ego,  
That divides the individual from the rest of the reality.  
That's what had happened to Accor.  
And by reversing an opinion,  
It released the hidden potential behind!"*



## Synchronous Ironies

It was nearly 15 months, since *The Book* had fallen.  
And Dan became busier with AIS rather than *The Book*,  
It was a fine Saturday morning; Lauren came to Dan's house,  
As to thank him personally, for the recent generous bonus,  
And she noticed *The Book* on the table and intrigued by it,  
Dan went on to share about *The book*,  
And also, all the developments associated with it,  
As she browsed *The Book*, she suddenly noticed,  
As some of the pages appeared to be fading and difficult to read,  
Dan was not even aware of that strange occurrence earlier,  
And he went through it carefully, indeed it was real,  
The pages on the beginning appeared to be normal,  
The pages on later sections, which he had not read yet,  
Appeared to be fading and found difficult to read,  
Upon noticing that strange phenomena, Dan suddenly became panic,  
As he was not sure how to preserve *The Book*.

The precious thing which life had given them was *The Book*.  
And it was fading, he was suddenly short of breath,  
He then rushed to MAI, thought of photocopying it,  
By doing so, even stranger thing happened,  
And it made the pages even more fading,  
As his anxiety rose so high, he stopped everything,  
And he was not sure what to do,  
He thought that life had cornered him,  
As he could not proceed any direction to preserve *The Book*.  
It never even occurred to him,  
A profound, important lesson, *The Book* was trying to offer.

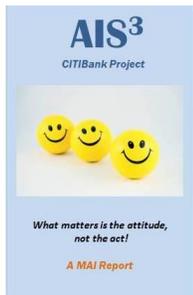
In an ironic fashion,  
The strange events continued the next day.  
At the early morning, Dan received a call,  
It was Ray from Chicago, in a panic voice,  
And he narrated the strange events he had gone through,  
At the hotel, where he had stayed,  
The police were hunting a criminal and in that quest,  
An innocent man was killed by their accidental shoot,  
And he was killed just outside of Ray's door,  
And his name was Joseph Burger!  
Ray became panic not only due to shooting sounds,  
But the name of the man, very similar to his, Ray Burger!  
And he vacated the hotel immediately and on his way to home,  
Called Dan and narrated in a trembling voice,  
And Dan tried his very best to calm him down.

After the call had ended,  
Dan thought about the two strange incidents,  
His intuition told there might be a connection,  
And he got the clue from *Archives*, as it indicated:

*"Simultaneous events are related, always,*

*And are always based on some common underlying principle,  
Events that happen at the same time are related,  
Even when they occur to different people,  
Or on different sides of the planet,  
And there are no exceptions!”*

Suddenly he received a call from Vinay,  
And he threw fuel to the fire,  
As he narrated the strange experience on his part,  
As Vinay was narrating and promoting AIS<sup>2</sup>  
To the people of Bay Area software association,  
He was challenged by a man called Bill Tate,  
And Bill shared the personal example of himself,  
About how a change in attitude,  
Had resulted in huge profits for him,  
And so, he threw the question back to Vinay,  
As how AIS<sup>2</sup> would address,  
The factor of changing an attitude or more attitudes.  
Though Vinay managed to answer diplomatically,  
He knew himself that that was not the reason,  
And he posted it back to Dan,  
Suddenly life became so complex to Dan.  
So many puzzles!, he could not answer any.



## **AIS<sup>3</sup> – Attitudes**

Dan started to ponder,  
Three strange events, in a very short period of time,  
Appeared to be totally disconnected,  
As he delved deeper, he saw a connection!  
*It was ATTITUDE, the missing link!*  
*Behind every opinion there was a hidden opportunity,*  
*Behind every attitude there was a hidden profit potential.*  
Then he went on to carry out other pressing works.  
And he picked up Ray from the airport,  
And shared his view about all those incidents.

Then all the partners gathered at MAI,  
Dan summarized his view about all those incidents,  
*“It’s all about the power of attitude,  
And it does not matter,  
Whether we are conscious of them or not,  
As they are indeed powerful,  
The only thing which I am not clear,  
Whether just a change in attitude alone could generate results,  
Even without a change in behavior?  
Also, another question is,  
How to incorporate the power of attitude in our AIS system?”*

Vinay then narrated his personal experience,  
About an incident involving attitude change, and summarized:  
*“Attitude a key factor being emphasized,  
In every training and motivational programs,  
As such how we could progress further,  
Without factor that in our AIS system,  
Might be we got luck with previous projects,  
But not anymore without that factor in the coming projects!”*  
As such, he echoed Dan’s comments,

The partners continued with their discussion,  
Yet, it ended inconclusively and postponed for the next day.

What they had conceived as a principle,  
Became a Reality through Anya's experience,  
On that day evening,  
Suddenly Anya had thought of,  
About her college professor Grigori Niconov,  
Who was quite famous for his insults, slights, sarcasm and teaching,  
And he had tested Anya's patience by all means during her study,  
As such, the one man she hated most was him,  
And for no reason on that day,  
Thoughts about him kept coming on to her,  
And she could not get rid of them.  
And then suddenly she remembered,  
Not only the bad things, but all the good things about him,  
She dwelt deep into that as to reflect all those things,  
Like his role in her admission, scholarship, teaching and so forth.

She then recalled a statement in Archives,  
*"Gratitude-- conscious awareness of God acting in human life"*  
And she involuntarily began to offer Gratitude to him,  
At first, it was mixed with bitter recollections of negative experiences,  
Which made her to punch the pillows to let off her frustration,  
And gradually her anger subsided,  
Then it was replaced by a peaceful, sweet feeling,  
And indeed, a deep warm feeling of gratitude.  
Finally, she had realized,  
She would not be where she was today,  
Had it not been for his help and for the hardships he imposed,  
And then she had a peaceful sleep.

The next day morning,  
Anya woke up fresh, with refreshed feeling and enthusiastic,  
A sweet surprise was waiting for her in the email,

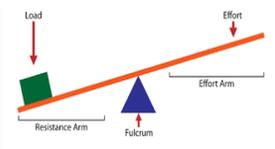
It was an email from her professor Grigori indeed,  
A mail after a very long period of time,  
As he had known about AIS earlier,  
And wanted to utilize that for his project,  
So, he had asked in the email,  
Whether she could support for a potential Citibank project,  
For an allocated budget of 500,000 dollars,  
Also, he had concluded that mail, referring,  
Anya -- his most brilliant student, ever!

Astonished Anya and also all the partners,  
A too good response from life to believe!  
Just a change in attitude had opened,  
A vast business opportunity from out of nowhere,  
All the partners then agreed immediately,  
About the launch of AIS<sup>3</sup> and to modify the program,  
As to accommodate radical changes in personal attitude.

The following morning,  
Dan was awoken dream at 3 am,  
And he started to contemplate on all the recent events again,  
As everything pointed to one thing -- Attitude,  
Suddenly it struck him, could that apply to *The Book* as well?  
Indeed, he had not given enough attention due to work commitments,  
And so, he decided to reverse that deeply.  
Instead of thinking or worrying about losing it,  
He decided to start relating to the knowledge in *The Book*,  
As seriously as he did when *The Book* first arrived.

He started by reading Chapter 26 immediately,  
And completed it in one sitting,  
When he got to the last page of that chapter,  
He suddenly burst out laughing as he read:  
*"There is a consciousness in all things, even the most material,  
And it responds to conscious attention"*

Also, then witnessed a miracle as he suddenly noticed,  
The text on the page seemed easier to read,  
Indeed, it seemed brighter,  
And all the pages had been restored to their original brightness.



## AIS<sup>4</sup> – Organization

During the month of Aug 2005,  
The world had experienced a series of negative events,  
Also, America was hit by hurricane Katrina,  
And that made extensive damages to the people and economy,  
Ray studied that course of events in detail, before and after Katrina,  
What could be the connection for the events across the world and this story?  
Perhaps we might not know in the surface,  
But, in the deeper Reality always they are connected as the Existence is One.

In the meantime,  
MAI became busier with AIS<sup>3</sup>,  
All the partners and the teams worked tirelessly,  
Despite that hard work, work load was further compounded,  
And not diminished.

Life also continued to throw the element of surprise,

And that made Reality a complex puzzle on the surface,  
As on October 7, 2005,  
Dan experienced a near miss robbery,  
And it was an attempt to steal *The Book* at the petrol station,  
Both himself and *The Book* survived fortunately.  
Later that day,  
Before Dan could not fully revive from that robbery,  
Randy, the CFO of MAI came and showed MAI's financial report,  
Dan was shocked, as it had reported,  
The company would run out of money by end of the month,  
Unless new business would come in or drastic reduction in overheads,  
The partners gathered immediately and discussed the issue for hours,  
No fruitful solution came out of it, however.

On that night, Dan got the clue,  
While he was browsing *The Book*,  
*"Life evolves through growth of consciousness,  
Consciousness evolves through greater organization"*  
As Dan started to ponder on those words,  
Then it occurred to him clearly,  
*Lack of organization -- their key problem,*  
Though all the partners had worked in major organizations,  
Yet, none of them had ever built an organization from scratch.

The next day,  
Dan concluded his view to the partners,  
*"We are still missing, a critical element in AIS,  
So far, we have factored in,  
The power of decision, feeling, opinion, perception and attitude,  
But we have still left something out,  
And that is Organization"*

And in the meantime,  
The required funds for MAI, came through sources of goodwill,  
Lauren and her brother invested their entire savings,

And brought funds to MAI by obtaining 5% equity shares,  
Ray had contacted Bill Gershwin, a family friend,  
And he put up an additional 900,000 dollars,  
Half as loan and half as equity investment.

Also at the same time,  
Dan dwelt deep on *The Book and Archives*,  
As to get more clarity on the subject of Organization,  
And it explained Organization in different terms,  
Which was quite contrary to traditional definitions,  
As it identified Organization, the capacity to multiply energy,  
And regarded that as a creative principle,  
*Archives* had explained it further,  
In terms of mechanical advantage, *The Lever*,  
And the power issues out from that arrangement,  
Which is a product of mind or consciousness, not matter.  
As like the lever formula for the force multiplier,  
Which is equal to the effort distance divided by resistance distance,  
It explained that for the subject of Organization as,  
The smaller the act or issue to which conscious effort is applied,  
The greater would be the potential multiplier,  
And that literally means,  
*An insignificant act is charged with infinite potential.*

And the *Archives* summed up further as below:  
*“Organization makes it possible,  
To apply the greatest possible force,  
To each minute aspect of work,  
Thereby releasing infinite energy from the infinitesimal,  
Organization -- a lever that can transform the world,  
The whole world, a product of mechanical advantage,  
Not as the mechanical advantage of an inert material force,  
But the multiplication of the force of consciousness by the power of  
organization.*

Gradually Dan began to perceive the immense practical view,  
Multiplication of force, not depend upon the resources available,  
Rather on the intensity of the consciousness,  
And the organizing principle applied,  
And so, he perceived, MAI should be able to multiply,  
Its effective force and creative power hundreds or thousands of times.

On October 17, 2005,  
All the employees of MAI had gathered,  
At the old Claremont Resort hotel, first time for an off-site meeting,  
Vinay stated the meeting showing various movie clips,  
All in the essence contained one common theme -- Organization,  
Vinay then continued with thought provoking questions,  
After various discussions pondered and discussed,  
Later Dan stood up and explained,  
The theme of organization in detail and summarized:

*“Life evolves through growth of consciousness,  
Consciousness evolves through greater organization,  
MAI has grown in terms of numbers,  
But not in terms of organization,  
If organization is so vital, then it should be part of AIS,  
AIS has addressed many key variables,  
As decision making, giving up opinions, power of attitudes,  
External factors of organization and so forth.  
But what about the quality of that organization?  
And it’s integrating factors?  
I hope you all agree,  
The focus of next version of AIS to address all these,  
And our problems go still deeper,  
As our focus not only to discuss a new version of AIS,  
Rather, to establish a firm foundation for the rapid growth of MAI,  
By utilizing the enormous potential power of organization,  
If we can unleash that power internally,  
There is no limit to what we can achieve in the market”*

Finally, Dan asked all employees,  
As to evaluate their way of working,  
And to come up with concrete recommendations to improve further,  
Also, special teams were formed to execute the mission.

After the Claremont resort hotel meeting,  
MAI began to change, in a dramatic way,  
First week itself, 100 proposals came from employees,  
And it revealed the scope for 20% reduction in time and expenditure,  
As they had implemented them through various means,  
It began to yield the profit, the next month onwards,  
In terms of time, cost and paved for faster development of AIS<sup>3</sup> and AIS<sup>4</sup>

Also, Lauren had compiled several factors based on client feedback,  
And each factor was associated with MAI's growth,  
All had contributed its improvement, directly or indirectly,  
The potential for fine-tuning the micro connections,  
That constituted the fabric of MAI appears to be unlimited,  
The more they discovered, the greater the enigma became,  
As the development of AIS<sup>4</sup> accelerated,  
Life played its part in tandem,  
And gave them the opportunity to test their newer version,  
In its own way and own style.



## The Lempe Project & Chrysler

The next project to MAI,  
Came as an initiative of Lauren, through her brother Greg,  
Who was working in a machine tool manufacturing company,  
And she had met Michael Lempe, the owner in an occasion,  
Her casual mentioning of MAI and its involvement with Accor tires,  
Had opened the possibility of next project to MAI, unexpectedly.

As the growth of consciousness in one area,  
Evokes response from life in multiple fronts,  
And so, Vinay received a call surprisingly from Arun Prakash,  
Who was the President of IPA of Silicon valley,  
And he hoped for the possible AIS<sup>3</sup> solution,  
For the long term outstanding India-Pakistan Kashmir Issue,  
The initial meeting that had happened, afterwards,  
Sow seeds of hope for permanent solution.

After his return, Lauren explained him,  
About the Lempe company, their background and their interest,  
Lempe Manufacturing -- a 70 year old company,  
And was making precision tools for aerospace, computer and medical industries,  
At that point of time, it was on the verge of bankruptcy,  
And was hoping for a miraculous recovery,  
And desperately seeking whether AIS<sup>3</sup> could help.  
Vinay then gathered and reviewed the info about Lempe,  
And ran it both on AIS<sup>3</sup> and AIS<sup>4</sup>,  
Unfortunately, both had predicted, as clear failure,  
How the partners would agree on to such a hopeless project,  
Puzzled Vinay, then took a different approach,  
He met with all the partners and explained Chrysler's case,  
And its miraculous recovery in the period of 1980s.

The late 1970's, -- a significant period in history of Chrysler Corporation,  
The biggest car manufacturer of America,  
As It could not cope up with Japanese competition.  
It went through an arduous path,  
And eventually started to struggle, and barely survive.

The people had lost faith,  
The Government had lost hope,  
The banks had proclaimed no future,  
The media broadcasted failure,  
And it appeared bankruptcy was inevitable.

A man took up that challenge,  
And secured the senior post in 1979.  
After joining he realized,  
The situation was pathetic indeed.  
Had he known about these adverse conditions before,  
He might not have joined.  
As there seemed no path to survive,  
He approached the Government,  
And convinced them for a conditional loan,  
Which he had promised to re-pay in ten years.

And what followed; what he did was corporate history.

Indeed he transformed the company 180 degree,  
And restored the company's value and image.  
He made it prosperous, and brought it back to the peak again, as it  
once was.  
By transforming contraries into complements,  
He had brought social Superconscient to the surface.  
He was Lee Iacocca, the Chairman of Chrysler Corporation.

When Vinay ran Chrysler case in both AIS<sup>3</sup> and AIS<sup>4</sup>,

Both had predicted a failure against what was the Reality.  
It was not because they were wrong,  
Rather because AIS model was incomplete,  
AIS<sup>4</sup> should be far more accurate than AIS<sup>3</sup>, yet incomplete,  
With that result and Lempe's case,  
Vinay convinced the partners and said:

*"I am not ready to throw AIS<sup>4</sup>,  
As it had not predicted correctly against the Reality,  
What if we could find a company in trouble,  
What if they would be willing to tryout AIS<sup>4</sup> recommendations,  
Then that would lead us to find the missing link,  
And the result would be a potential win-win solution,  
For both that company and MAI"*

How on earth, MAI would find such a strange deal,  
As the partners were wondering, Vinay opened up Lempe's case,  
And shared them what he had done so far,  
Also briefed them the possibilities awaited,  
After a lengthy, deep discussion,  
MAI team had agreed to Vinay's proposal,  
And dived deep into Lempe's project.

At the same time,  
As the story had continued to evolve around the growth of MAI,  
The opposition continued to grow in parallel as well,  
On Jan 2, 2006,  
Dan survived a robbery attempt on the way from his apartment,  
And it was meant again to steal *The Book*,  
Then he went straight to Berkeley police department,  
And made a complaint of what had happened,  
It was an attempt by Simon,  
Despite had he tried by various means,  
Also in the recent attempt, all had ended up in vain,  
As such, he was running out of options...



## Part III: THE PROCESS

### Preview

MAI signed the Lempe contract in early 2006. The partners discovered that Energy was the factor that was lacking in Lempe. The *Archives* helped them with a way to rejuvenate energy in Lempe, through a concise formula: “Aspiration releases Energy, Direction converts the energy into a Force, Organization transforms the force into productive Power, and Skilled action applies the power to generate results.” They also found evidence that this process was used by Iacocca during Chrysler’s transformation. With that AIS<sup>5</sup> was developed to factor in *Energy*. Also they found during this process that both MAI and Lempe organizations were mirror images of one another, and mutually benefited through that process. Thereafter, Lempe surprised everyone with its accelerated growth.

Due to dramatic improvement at Lempe, other unexpected opportunities arrived from out of nowhere. The biggest was the Auku project from Norway. It was about issues related to merging the cultures after Auku bought out Lyon, the French company. Through *The Book*, the partners perceived that it was not so much a problem, but rather an opportunity, as contact between different cultures would help outgrow narrow opinions and rigid attitudes, and expand personalities both mentally and psychologically. With that AIS<sup>6</sup> was developed, aiming to include culture and society as the factor. Thereafter, both AIS<sup>6</sup> and the Auku project progressed hand in hand. Now that they saturated at the level they were at, Life led them to unimaginable higher levels and directions.

In July 2006, MAI was invited by the US State Department, as the Government was seeking AIS support in analyzing West Asia problems. Dan and Ray attended the meeting before Gregory Thomson and other

AI experts. MAI was questioned from multiple fronts, since the experts wanted to know the source knowledge behind the phenomenal success of AIS. At the end of the meeting MAI was asked to provide AIS reports for i) Iraq problem with respect to Sunni-Shia violence, and ii) Economic Development and Employment Generation in just three weeks’ time. Ray quickly assembled a team, worked hard on it, and submitted the reports before the deadline. However, the real motive of the Government’s interest was revealed in the following meeting. In the subsequent meeting, Thomson surprised and forced them to sell MAI to a government-based company, citing the reason that AIS should not fall into wrong hands who would use it for wrong purposes. In addition, the negotiations were witnessed from behind the wall by Kurt Levin of Mossad.

The partners quickly gathered and discussed the immense threat to their organization. After considering all views, Dan said that he would rather go empty-handed than accept the Government proposal as a bribe. As such, he would fight till the end as to protect MAI, *The Book* and their dream. *The Book* then gave them clarity that the opposition was due to formidable forces of darkness that would oppose anything against their established order. *The Book* also provided guidelines on how to mitigate the threat. Dan now perceived that *The Book* was guiding them to widen their outlook and possibility; i.e. to *universalize*; and not to be content with being a small isolated company. As such a solution to the threat was devised to break up the program code into different parcels, and encrypt and load the parts into different servers in various countries. It was also decided to split the key into two parts: one shared by Dan and Ray, and the other by Vinay and Anya. The plan was then executed perfectly as the Government could not take over control of the MAI program even if they wanted to.

The meeting that followed was an acid test. On August 17, 2006 Dan, Ray and Vinay attended the meeting with Thomson and his assistants. Ray presented three case-studies to demonstrate the complexity, range and depth of AIS<sup>6</sup>. Thomson interrupted them in the middle of the

presentation and wanted to discuss things in private. In a private meeting, he threatened them with the remark that the government had concluded AIS<sup>6</sup> was a potential security risk and in that measure the best option for MAI was to sell it to Uncle Sam for 40-60 million dollars. Vinay then justified the current asset of MAI and indicated how vast its value could be in the future. Dan then used his trump card that the government could not control them anymore since the programs had been already exported overseas. Thomson then used different tactics and technique to negotiate. At the end of the meeting, Dan concluded that MAI would remain with them and they would not sell to others or let others join them. Thomson became angry and surprised them by saying that he was already aware of the existence of *The Book*. Dan and the partners sensed the moment of danger and left the room without saying anything more.

The partners then discussed matters at the airport and decided to release a press news about AIS<sup>6</sup> capabilities to solve global problems, and would offer free model solutions to the UN, as that would give them publicity and protection. Ray's family friend and MAI loaner Bill helped facilitate this, arranging a quick meeting of MAI with UN higher officials. All of this was then executed in a miraculously short span of time, a relief to the partners. Afterwards, MAI received a call from Edgar Howard who was Thomson's boss, who now wanted to meet up with MAI.

In the meantime, Dan one day met up with Bill at Ray's home and genuinely thanked him for his contribution to MAI. Dan wanted Bill to be part of MAI as that would smooth out the company and the partners in many aspects. Bill also recommended they consult a security expert to sort out the loopholes in terms of electronic and physical intrusion.

Dan and Bill then met up with Howard the following week. Howard seemed to be genuine, contrary to Thomson, plus he was unaware of *The Book*. Howard told them that the government was looking for a reliable model to predict future events, and then he shared NIE's wrong

prediction about nuclear weapons in Iraq, and aftermath events. Kurt Levin witnessed this discussion as well from behind the wall.

MAI then contacted Luis Gavoche of Oxford security and implemented the security measures they suggested. Bill then engaged in research and studied the past reports of MAI and the criticisms it had received. The level and accuracy of details clearly revealed that the AIS program was worth buying or stealing if necessary. Also MAI appeared vulnerable not only to the US government, but to fundamentalist groups who were not happy with the MAI reports. Bill also interviewed all the employees and only found Tony Preston to be ingenuine. Soon after they learned that Tony had suddenly quit MAI, and that Anya's hard drive and documents were found missing.

Dan then suggested that Bill join the MAI team as COO. Bill then sold his law firm, risked his entire savings, and became part of MAI. Despite the growth of AIS, the partners were well aware that they still lacked a significant factor, as they had witnessed the role of *key individuals* in past accomplishments. Dan received an insight from *The Book* about the precise relationship between the individual and the collective. And so the role of human personalities and individuality became the key factor in AIS<sup>7</sup>. The partners then studied Jane Austen's novel *Pride & Prejudice* in detail in order to understand different layers of human personality, which in turn provided them insights for AIS<sup>7</sup>.

Before they fully understood that factor, Life itself gave them the opportunity as they simultaneously received a sudden call from Howard in September of 2006. He informed them that North Korea was planning for a nuclear test and the US Government was not sure about their exact motive. Also the government did not want another wrong prediction and aftermath like the events in the Iraq war. And so Howard urgently wanted AIS to predict North Korea's intentions; particularly what was in the mind of Kim, the North Korean leader. Though MAI hadn't yet developed AIS<sup>7</sup> in detail, *The Book* and *Archives* helped them with that issue. They revealed that human personality was

so very complex, yet the wisdom base also provided deep insight into human personality through a six-dimensional model. It was as follows:

D1: Development -- Manners-Behavior-Character-Personality-Individuality

D2: Direction -- Positive vs. Negative

D3: Aspiration -- Energy level, will for achievement

D4: Values -- Quest for higher ideals & perfection

D5: Strength -- Power of personality

D6: Consciousness-- Nine Levels

Since Dimension D6 was too complex to understand at that time, the partners decided to develop AIS<sup>7</sup> based on first five dimensions, and to explore D6 in a future version.

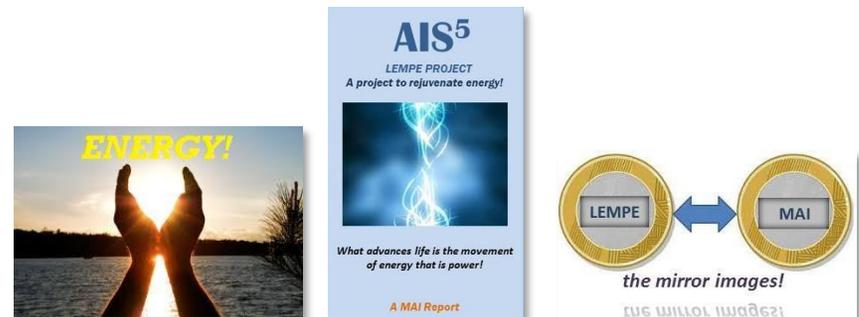
In the middle of their development, MAI received an urgent call from Howard asking them to submit the report that week. Dan and Ray flew to Washington to present MAI reports in the scheduled meeting on October 2, 2006. They had no time to review the reports until the flight. They found that the executive summaries generated by AIS<sup>6b</sup> and AIS<sup>7</sup> looked identical in many aspects, but very different and diametrically opposite in many others. They were surprised to meet Tony Preston who was sitting beside Kurt Levin of Mossad at the meeting. The Mossad's presentation resembled some of the findings of AIS<sup>6b</sup>, which revealed who stole Anya's hard drive earlier. There were twelve other reports; split half in favor of US action and the rest against it.

Finally it was MAI's turn. Ray presented the case and enlightened everyone in the room that the primary motive of the North Korean government was simply survival, not aggression. Ray also explained AIS<sup>7</sup> conclusion that North Korea would test nuclear weapons in the future to demonstrate their capability, but would not take any action by

themselves unless provoked. It was also prophesied that the Koreans could be peacefully united by themselves, without any foreign interference. He also explained the recommendations of what they needed to do based on AIS<sup>7</sup> findings. Despite MAI being bombarded with questions, the report was well received at the end; particularly by Ambassador Bolton's representative, who was considered to be a Korean expert.

Three days later, on October 5, 2006, North Korea conducted an underground nuclear test. And yet US government did not react. Four weeks later, MAI received a message from Howard, praising MAI for AIS<sup>7</sup> accuracy in analyzing and predicting the situation, and also attached a cheque from the US government for two million dollars.

## SUMMARY



## AIS<sup>5</sup> – The Energy Formula

On Jan 20, 2006,  
MAI signed up the contract with Lempe,

Vinay got involved deep in it from the beginning,  
Despite, he continued to work hard,  
Sooner had he found the energy level was low,  
Not only for him, but to the entire company of Lempe.

Dan was pondering one day, about Lempe project,  
Ironically, on comparing both Lempe and MAI,  
Lempe had everything, what was missing in MAI,  
As like organization, structure, systems, policies and procedures,  
Yet the results were not coming as expected,  
Then, it suddenly struck to Dan,  
It was *Energy*, what Lempe was lacking.  
And it explained why Vinay was so exhausting,  
Also, why the company's performance was declining.

Dan then explained to the partners,  
*"Life evolves through growth of consciousness,  
Consciousness evolves through greater organization,  
We have been confronting at MAI,  
With the second half of that formula,  
And for Lempe, it is the first half,  
They have lost their vitality, due to whatever that reason might be,  
The key for us is not to find why,  
Rather to figure out, how to restore the energy and so the life!"*

Yet, how to do that miraculous task, puzzled Dan,  
And Lempe was not like Chrysler,  
As they had no one pioneer leader like Lee Iacocca,  
Later, he got the clue from *The Book*,  
As they would not need to put the life back to Lempe,  
Rather needed to realign them with the life and energy of the past,  
And *Archives* gave more clarity on that process:  
*"An organization -- a child of the society,  
Born of its needs,  
Energized by its aspirations,*

*Expanding as it expands,  
Evolving to keep pace with its changing needs,  
And when it stops growing, it begins dying"*

Dan then told Vinay, as not try to understand Lempe,  
Rather to understand the opportunities it had missed,  
AIS<sup>4</sup> had predicted failure as that accounted only of organization,  
But failed to consider the factor that it was alive,  
As such, a company is not merely a complex organization,  
Rather, a living organism.

That night Dan delved deep into *Archives*,  
And he got the secret formula that summarized the entire process,  
*"Aspiration release energy,  
Direction converts the energy into force,  
Organization transforms the force into productive power,  
Skilled action applies the power to generate results."*  
Dan discussed that with the partners, the next day,  
And brainstormed various means to increase the energy at Lempe,  
And *The Book* also shed more light on that,  
As how to evoke fresh creative energies continuously,  
And gave suggestions like reversal of opinions or attitudes,  
Or by learning or improving new skills and so forth.

With that new approach, Vinay prepared set of questions,  
And interviewed people of Lempe at various levels,  
All had revealed one thing in common,  
The whole structure and functioning had led to fragmentation,  
Also, wasteful dissipation of corporate energies,  
The entire company had lacked Aspiration,  
And with all the evidence they had gathered,  
Vinay wondered how they had survived that long.

At the same time,  
Ray had completed fully study about Chrysler,

And surprised with what he had found,  
Iacocca had applied the energy formula indeed,  
As he engaged his people from all levels,  
And released their energy, captured their imaginations,  
As such, what they had conceived as possibility,  
Became Reality in a phenomenal short span of time.

With those new set of data and findings,  
Anya ran through into AIS<sup>4</sup> and AIS<sup>5</sup>,  
AIS<sup>4</sup> rightly predicted the surface reasons for Lempe's decline,  
Such as negative opinions and attitudes,  
Yet, was unable to discover,  
The deeper reasons behind which led to their failure,  
With that same set of data,  
AIS<sup>5</sup> view point was entirely different,  
It had analyzed Lempe from energy point of view,  
As how Lempe was absorbing, discouraging, dispersing or dissipating  
energy,  
In essence, it addressed all the black holes,  
That was absorbing the energy of Lempe,  
Also identified various sources of energy,  
To generate, release, direct or channel to achieve the results,  
As such enormous quantities of energy available for productive work.

As AIS<sup>5</sup> results were impressive, they ran the same for MAI,  
And found that MAI and Lempe, the mirror images of one another.  
MAI -- enriched with energy, direction, creativity and enthusiasm  
But lacked proper structure to channel the energy,  
And convert them into prosperous results,  
Lempe -- built upon culture, policy, systems and procedures,  
But lacked source of life energy, direction and momentum,  
Both companies were complements, two sides of a coin.  
Each possessed something that the other very much in need.  
And the connection between the two, revealed a deeper truth of life,

Energy without structure -- Extravagant wastefulness that accomplishes  
little,  
Structure without soul -- Means Living death,  
One need to grow up and the other need to rediscover its youth.

Despite the contradicting situations,  
AIS<sup>4</sup> gave similar recommendations to both MAI and Lempe,  
-- *A concerted drive to elevate cleanliness to the highest possible level,*  
-- *To increase the speed of every routine operation,*  
-- *To improve inter-departmental coordination,*  
Also, AIS<sup>5</sup> came up with new set of recommendations,  
As AIS<sup>4</sup> aimed at to maximize the performance of the organization,  
AIS<sup>5</sup> addressed to energize the performance of every person in the  
company,  
In other words,  
AIS<sup>4</sup> viewed the organization as whole,  
And AIS<sup>5</sup> viewed each individual as an organized, integrated whole.  
Both MAI and Lempe took on those suggestion seriously,  
The results came out through Life,  
As tangible results at Lempe,  
And unleashing unlimited potential growth of MAI.

By implementing all the recommendations,  
Lempe surprised all with accelerated growth and progress,  
The partners were aware, as it was not just due to AIS<sup>4</sup> and AIS<sup>5</sup> alone,  
What other factors could be, the partners puzzled.



## AIS<sup>6</sup> - Society

Despite the phenomenal success of MAI and Lempe,  
Dan felt something was missing or incomplete,  
The benefits they had obtained so far,  
The result of subconscious adherence to deeper principles,  
And not a conscious application of a formula,  
And so, he wondered,  
How much powerful and effective AIS would be,  
By incorporating social principle into the formula for accomplishment?  
However, they were just beginning to understand the organization,  
And society appeared to be far off dream!

And one-day Ray asked the team,  
*“As our focus is to discover,  
A comprehensive formula for human accomplishment,  
One approach that could help is to observe and analyze,  
The values of successful companies,  
And so, could we do the same with a successful society,  
Let’s say America,  
Energy alone can create a revolution,  
But not enough to build a nation,  
And energy needs to be channeled effectively,  
Through social structure and infrastructure,*

*America, a role model, a pioneer in that aspect,  
And its genius lies in converting mental truths into useful technologies,  
Also, forging new types of social organizations to make them effective!”*  
All the partners then discussed and agreed,  
To work on AIS<sup>6</sup> – as by incorporating society as the key factor.

And in the meantime,  
Due to dramatic improvement at Lempe,  
Unexpected opportunities opened out of nowhere,  
And the biggest of all, the Auku project from Norway,  
Suddenly MAI was out of the woods,  
And on a rollercoaster headed upwards.

The Auku project, the biggest commercial project so far,  
Came out of nowhere to MAI,  
And it was all about,  
Auku, a Scandinavian company in the precision manufacturing business,  
And the issues associated with merger of another culture,  
After it had bought over a leading French company, Lyon,  
The things were not going as great as expected,  
And so, they sought after AIS help.

Vinay who had studied the issues, summarized the key issue:  
*“The Finnis believe in flat, equalitarian organization,  
Also, sharing responsibility and collective intuitive decisions,  
And not much belief in systems and documentation,  
Whereas,  
The French believe in authority, structure and process,  
Also believe in thinking, analyzing and then structural decisions,  
And so, the two cultures could not merge as planned”*

Then he posed the question back to the partners,  
*“If AIS can’t handle cultural differences,  
Just even within similar society,  
How will it ever be able to handle big societies as such,*

*Like, Europe, America, India, China, Japan, Russia and so forth?”*

On hearing deeply, Dan shared his view,  
*“Contact with very different cultures,  
Help to outgrow narrow opinions and rigid attitudes,  
And expand our personalities, mentally as well as psychologically,  
In other words,  
Greater the difference between the cultures,  
Greater the intensity of the impact, and  
Greater the potential for self-discovery,  
Beneath the surface issues at Auku,  
The operational realities do exist,  
And the challenge for us is to shift their attention,  
From superficial difference to basic operational values.*

*The underline fact of the life is far too complex,  
As to be defined by a linear equation,  
No matter how many variables you add to the formula,  
And human accomplishment is a dynamic process,  
Competition, conflict, confrontation, contradiction,  
All plays as important roles as cooperation,  
We can make a beginning to address cultural differences,  
And formulate strategies to work with,  
Ultimately, we should evolve a formula,  
That fully accommodates the role of opposing forces in human progress,  
Till we complete that,  
Our formula will be missing a critical factor”*

Afterwards, Auku and AIS<sup>6</sup> proceeded hand in hand,  
Life appeared to be going as normal, yet it wasn't,  
On that night, something strange happened at MAI,  
As it suffered a break in and loss of computer hard drives,  
It was revealed only later,  
The culprit and his purpose behind that theft.



## **Thomson and the Threat**

In July 2006, Dan received a surprise call,  
From a senior official at US State Department,  
For potential AIS help to West Asia problems,  
On July 20, 2006, Dan and Ray flew to Washington,  
And had meeting and discussions with,  
Gregory Thomson and other AI modeling experts.

As Dan started to introduce them about MAI,  
Gregory interrupted and surprised Dan,  
And it seemed they had done detailed background check,  
As such all were fully aware of MAI and its history,  
The experts then jumped to questions straightaway,  
All their questions in essence, focused on one thing,  
As to find out the source knowledge of AIS and MAI,  
Dan assured them their knowledge of AIS,  
Not based on any statistical models,  
And Ray added his view,  
As AIS fundamental knowledge was based on,  
The process of human decision-making and accomplishment,  
As decision making, the top layer in AIS<sup>1</sup>  
And subsequent versions had evolved incorporating additional layers,  
And they were up to six layers at that time.

The experts not convinced of such answers, though,  
And continued to ask them in different angles,  
The meeting went on for three hours plus,  
Thomson interrupted suddenly and announced the end of the meeting,  
And he summarized his view to the partners and revealed the intention,  
As such, the Government was interested to asses AIS<sup>6</sup> performance,  
And they picked up top global problems for analysis,  
And sought for AIS report on them, examples like,  
--Iraq problem with respect to Sunni-Shia violence,  
--Economic development and Employment Generation,  
And Thomson expected AIS<sup>6</sup> results,  
In just three weeks' time, before Aug 10, 2006.

At the end of meeting,  
Dan had a subtle feeling, however,  
As the real motive of that meeting,  
Not to solve global problems, rather could be something else!

On their return to MAI,  
Ray quickly assembled a team,  
Put all their efforts on the Government report,  
And they worked tirelessly,  
The extreme efforts made the time to abridge,  
And MAI managed to submit the report by Aug 8.  
The next day, Dan and Ray flew to Washington,  
To meet up with Thomson again,  
And their visit revealed them clearly,  
The project reports were just for a test,  
And the real motive was something else,  
And shocked Dan and Ray when they heard of.

Unlike the meeting with AI experts earlier,  
That time the meeting was just only with Thomson,  
After a lengthy and difficult discussion,  
Thomson put up his case cleverly,

*"AIS, a very powerful tool indeed,  
And never should fall into wrong hands, for wrong purposes,  
As such, we have considered all the best alternatives,  
And come up with a possible mutual solution,  
The best possible solution left now is, to sell MAI,  
To Uncle Sam, a Government based company,  
Of course, for a fair and generous price,  
And the price would consider all the hard work of MAI partners,  
At the same time would bind all of you, after the sale,  
As not to let you venture in similar work like AIS"*

He then handed over two copies of sales contact,  
Which explained all the terms Thomson had spoken,  
Leaving behind the price to be negotiated later,  
And he urged them to consult other partners,  
And to meet again on Aug 17<sup>th</sup>, 2006, to convey the decision.

Dan and Ray were stunned on hearing that,  
As they neither had expected such threat nor known how to respond,  
And they left office without further discussion,  
After they had left,  
Kurt Levin came to Thomson's room,  
He had heard the conversations from the other side of wall,  
*"It's gonna be tougher than imagined"*,  
Said Levin to Thomson.



## The Countermeasures

The next Monday morning,  
All the partners quickly assembled at a hotel,  
And they discussed Thomson's threat in detail,  
Dan was quiet most of the time,  
Heard all their views and finally spoke,

*"The last thing I want to do is handover MAI to Thomson,  
I would almost give up everything; walk empty handed,  
Rather than give up for Thomson's bribe, without any fight,  
AIS, the best thing happened to the world, in a long time,  
And all this become possible because of The Book,  
The challenges and difficulties from life,  
Not we are facing them first time,  
Not this would be last time either,  
As we gave up our jobs, united for a common cause,  
And had started MAI, not a means to make more money,  
As such, It's our dream, that I am concerned,  
Selling our company means selling our dreams,  
We have not done anything wrong,  
Yet, it is Thomson's motive to make us feel guilty,  
As if we have done something wrong,  
In the name of national security and so forth,  
The intensity of his opposition indeed suggests me,  
We are doing something Right,  
I don't know how, but I can feel it."*

The partners fell into pin drop silence,  
And they decided to consult AIS<sup>6</sup> afterwards.

That night,  
While Dan was pondering what to do next,  
The Book gave him the following message:  
*"Formidable forces of Darkness,*

*Evil and violence -- active in the Ignorance,  
As their aim is to contaminate or destroy all higher Light,  
And they intolerantly oppose and persecute,  
All that tries to break away from the established order,  
In rare instances where the higher Light succeeds in establishing itself,  
These forces infiltrate it and offer to embrace it,  
Which is far more dangerous than their opposition,  
In this manner they seek to dilute or contaminate the new principle,  
And if the intention of the higher light is to embrace all humanity,  
Then the opposition might be even more violent.*

*If the aim is high, and the new light also bears with it a new and greater  
power,  
It might be necessary to separate,  
And establish separate islands of the new life and also spread from  
there,  
To challenge and transform the established order,  
Bringing aid and illumination which aspiring humanity,  
May eventually come to understand and accept."*

The Book seemed to suggest some strategy,  
Dan was not sure at that point of time, what that means.  
The threat from Thomson just not stopped with Dan,  
And it continued in other form for rest of the partners,  
As Vinay and Anya had an unexpected call from US immigration,  
Asked them to report in person without any explanation.

In the meantime,  
AIS<sup>6</sup> analyzed the issue and predicted,  
Thomson's issue fell into "Quadrant 4"  
And gave the following recommendation:

*"Problems arise when organizations abandon their founding principles,  
Fear attracts danger,  
All problems of life are problems of harmony.*

*You cannot fight falsehood with falsehood,  
Complete knowledge is incapable of selfishness, domination or evil,  
Strength issues from universality."*

The first three recommendations explained the problem,  
The next three seemed to be the solutions,  
Pondering on them deeply, said Dan:

*" AIS<sup>6</sup> is telling us,  
What we should do to fight falsehood,  
And we have to do that by demonstrating,  
As AIS<sup>6</sup> is incapable of serving falsehood,  
The Book says, all pain and suffering, the result of ego,  
Ego is that which limits us,  
And when we transcend ego, we universalize,  
Perhaps, our problem arises because of our current thinking,  
And our action lacks universality,  
Our thinking is exclusively confined,  
To our company, the American market,  
The US Government, our personal gains and losses and so forth.*

*As we have created a product that can help the whole world,  
And it has global applications and a global market,  
Suppose we try to view the situation,  
From a universal perspective instead of isolated view,  
And so, if we could universalize ourselves,  
Then there is nothing that Thompson could do to stop us,  
Though he could hurt us by limiting our access to the US market,  
But not he could stop us, certainly.*

*As such, suppose we park copies of AIS<sup>6</sup>  
On the Internet servers around the world with coded access,  
With limiting access to only four of us,  
Plus, perhaps one other unidentified person who resides outside USA,*

*Then there would be no way for the government,  
To control the program no matter how hard they would try,  
And if they do threaten us, we can always release it to the world,  
Including to all America's enemies,  
As such, sure Thomson would not like that option.*

*Life does not attack the weak,  
Because it has nothing to gain by doing so,  
No one bothers to defame the politician,  
Who is over the hill and out of office,  
Or rob the slum-dweller who has nothing to eat at home,  
Thompson is after us because we have a strength,  
And he wants to take it from us,  
And so, we need to find a way,  
To utilize that strength to defend ourselves."*

The plan had been devised to execute Dan's solutions,  
As the first priority was to reduce the vulnerability of AIS<sup>6</sup>,  
They decided to break up the program code,  
Into a dozen interdependent pieces,  
And agreed on an encryption technique,  
As such each of the parcels disguised as a different type of algorithm,  
And then identified safe servers located in different countries,  
Such that the countries had least accessing influence from US  
Government,  
Also, a variety of different types of servers selected,  
As to avoid any repeatable pattern,  
Twelve parcels, twelve copies of each, one hundred forty-four in all,  
All agreed to follow a similar procedure to protect copies of new code,  
As and when upgraded versions of AIS complete,  
And they finally decided to split the key into two parts,  
And made two copies of each,  
As Dan and Ray would share one key, Vinay and Anya the other key,  
All agreed to conceal the key secretly,  
As not to disclose the location to one another,

Everything went as planned in the next two days,  
Anya parceled and uploaded the software and the partners got the key.

\*\*\*



## Universalized

The day had arrived for the crucial Thomson meeting,  
Anya and Vinay attended the long immigration interview,  
The interview proved them, how serious the Government was.

On Aug 17, 2006,  
Dan, Ray and Vinay had flown for the meeting,  
There were 15 people in the meeting, including Thomson and his assistant,  
However, there were no academics that time,  
Thomson welcomed all and introduced MAI,  
Dan then started with the presentation,  
About the technical structure and capabilities of AIS<sup>6</sup>,  
The officials then bombarded them with questions,  
Dan answered them all convincingly,  
Yet some were not pleased with MAI's expertise.

Next it was Ray who presented two case studies,  
To demonstrate the complexity, range and depth AIS<sup>6</sup>,  
The first -- *Strategy to achieve Global Food Security within three to five years,*

Next -- *The proliferation of nuclear weapons to rogue states such as North Korea and Iran,*

Though both presentations were well received by the officials,  
Various discussions about those subjects continued,  
At one point of time, Thomson interrupted Ray,  
And asked him to move on to the next agenda,  
Ray insisted on explaining AIS capabilities clearly however,  
And went on to deliver the third topic, beautifully,  
And it was -- *To enhance global security,*  
At the end of talk, Thomson walked over to Dan,  
And he wanted to continue the discussion further,  
Not with the group, but in his office with privacy.

At his room, Thomson went straight to the topic,  
*"It is clear to me now,*  
*AIS<sup>6</sup> is still in prototype stage,*  
*And so, it will take many years,*  
*To make that as a useful policy instrument,*  
*As such, the previous option to sell MAI would be the final,*  
*As my superiors have given permission to negotiate further,*  
*The final price for MAI in good faith,*  
*Would be in the range of 40-60 million dollars"*

Vinay then rose up and put up his arguments cleverly,  
And justified how worth the current asset of MAI was,  
Also, how worth that would become in the future,  
And it would be like a billion-dollar company in the future,  
Thomson became angry on hearing that,  
And started to threaten forcefully,  
*"The US Government has concluded,*  
*That AIS<sup>6</sup> a potential security risk,*  
*And we do not want to hand this over to anybody else,*  
*As such, a mere signature of the Secretary is enough,*  
*That will make your company products unmarketable,*  
*And Director of Intelligence is already working on that"*

Dan then rose up and answered back,  
And explained him how his view was false,  
The debate then went on and on without any conclusions,  
As Dan could not convince Thomson further,  
Finally, he used his real card and said:

*“Though you are concerned of AIS<sup>6</sup>,  
In particular, not wanting that to reach other hands,  
I afraid you could not do anything,  
As AIS<sup>6</sup> has been already exported,  
And no way you can prevent this,  
As the distribution would be happening internationally”*

Thomson sensed his position became weak,  
And so, he started to use different methodology,  
*“Gentlemen!  
As we are all committed to the same goal,  
I have another solution indeed to match mutual interests,  
You can continue to run MAI in your current position,  
But secretly join hands with another company, owned by Government,  
And so, both parties interest has been served,  
Also, I promise to negotiate better price than Uncle Sam!”*

Thomson’s last comment convinced Dan,  
That he had some hidden personal agenda,  
And he was threatening them for other reasons,  
By using the name of Government,  
And so, Dan boldly concluded his view to him,  
*“I’m afraid we could not possibly do not,  
As we don’t permit any outsiders into AIS or MAI dealings,  
MAI is our company and it will remain that way as long as it exists,  
We have heard and said enough”*  
And Dan signaled his partners to make a move.

Thomson could not control his anger anymore and shouted,

*“I know about The book,  
You probably have it with you right now”*  
Dan sensed the moment of danger,  
And walked towards the door, without saying anything,  
Dan had handled some tough negotiations in his time,  
None that had ever disturbed him as much as this.

As Vinay drove out the vehicle from the multi-story car park,  
They narrowly escaped a head on collision with a truck,  
None of them spoke a word till they reached the airport.  
The partners started to discuss in airport,  
Dan told them, what his view was and the plan:

*“We may have saved ourselves temporarily,  
But we don’t know what they may do next,  
The thing is not over, of that I am sure,  
And to protect us, we have to act immediately, now.  
Even before we get on the plane tonight,  
Maybe we should release a press release about our meeting,  
About AIS capabilities for solving national issues,  
This may sound like we are seeking publicity, but it is okay,  
We should also do a press release tomorrow morning,  
About AIS<sup>6</sup> capability to solve global problems,  
And announce that we offer free model solutions to UN,  
Also, to explain our position and capability clearly,  
Probably Bill could help with all those things,  
That will give us some immediate protection,  
And buy us time, what to do next!”*

Ray then contacted Bill immediately,  
And explained other immediate things in need,  
Bill was able to set up those things, in a remarkable short time,  
And the partners postponed the flight, in order to meet up with UN,  
The next day morning,  
Their press report came in various news media,

Followed by two more press conference and UN meeting with higher official,  
All had gone smooth as planned,  
The Under Secretary expressed gratitude for MAI's generous offer,  
MAI partners flew home that night exhausted,  
But feeling more confident and secure.

By looking at the whole issue from another point of view,  
It was neither a test nor punishment from the life,  
Rather it was nature's way of working,  
To bring out immense capabilities of MAI through intense threats,  
As MAI themselves not aware of their true potential,  
Perhaps, it was a shorter way to free up from their content position,  
And to universalize them and made them known to the world.

Over the weekend,  
As Dan was reflecting all the incidents,  
And he was more surprised with Thomson mentioning *The Book*,  
He then consulted *The Book* and it gave a vital message,  
*"Life tends to act unilaterally, in two situations,  
To restore the balance of life forces,  
When they are disturbed for any reason,  
Or to present the external conditions required,  
As to fulfill an inner intention"*  
On seeing that, Dan laughed to himself,  
It became clearer to him,  
As all the trouble had come as response,  
For their aspiration and as a spur to higher accomplishment.

*The Book* also gave another message as,  
*"Ignorance is partial knowledge,  
There is an element of Truth buried,  
Even in the most extreme error and falsehood."*  
Intrigued by that statement,  
He started to analyze the events again,

As to see if any truth from Thomson's point of view,  
As he tried genuinely, one thing became very clear,  
After all Thomson had been right, indeed AIS<sup>6</sup> was flawed,  
And their formula for accomplishment remained incomplete,  
AIS<sup>6</sup> was capable of arriving at what should be done,  
But not necessarily how it could be done.

At that moment,  
An email popped up, which came from Lauren,  
In which she had given a vital message,  
It was about the call from Edgar Howard -- Thomson's boss,  
Who was the Deputy Assistant Secretary of State,  
And Howard wanted to meet them at their earliest convenience,  
The meeting was then arranged on Aug 24<sup>th</sup> morning.

As Dan delved deep into *The Book*,  
*The Book* seemed to suggest a valuable lesson,

*"The foundations needed for all progress,  
Balance, equilibrium and harmony,  
At the same time, it is necessary,  
To break the old patterns and disrupt the existing equilibrium,  
As undisturbed harmony quickly degenerates into complacency and stagnation,  
Excessive conflict prevents higher patterns of organization from establishing themselves,*

*In the essence, continuous progress depended on,  
Disruptions of the existing equilibrium sufficient to release energy for progress,  
And at the same time maintaining sufficient balance,  
As to preserve the underlying foundations,  
Too much pressure might crack the foundation,  
And lead to a revolution or revolt that destroyed the fabric,  
Too little might lead to a static and ossified condition,*

*In which the external form of organization dominated over the inner essence,  
And suffocated it in structure and dead formalism.”*

Dan sensed this passage contained a valuable clue,  
On the subject of Dynamics of accomplishment,  
But he was puzzled how to model it.



## The Chain of Disturbances

As Dan was pondering and entered the office,  
He witnessed chaos of life from multiple fronts,  
At first, found his partners in heated discussion,  
Regarding the development of AIS<sup>6</sup>  
And it seemed, Tony had highlighted earlier,  
A serious defect in AIS<sup>6</sup> to Anya, which she could not tolerate,  
And she was criticizing him for overriding her instructions,  
At the same time,  
Eric had called Ray and informed,  
The Lempe's meeting went into chaos and so they would delay their  
first payment,  
Ray then suddenly had severe stomach pain,  
And walked out of office,

Before Dan could think and reflect,  
Randy came to Dan and briefed about a financial issue.

As such, one by one events,  
All compounded in the negative direction,  
And brought the energy level and atmosphere low,  
Dan sensed that and decided to take rest at home,  
As Dan was contemplating all the recent events,  
As such what was right in various scenarios,  
With each passing month, life became more intense,  
Life was an infinite array of choices,  
Spreading out in all directions,  
Offering alternative paths to alternative futures,  
Some paths led up, some down, some sustained the present,  
How he could be sure, he was making the right choice?

Dan suddenly recalled Golda Meir's accomplishment for her country  
Israel,  
And intrigued about the precise relationship,  
Between the individual and the collective,  
All great accomplishments were in essence,  
Built on the foundation of cumulative achievements in the past,  
Yet often a single individual or a small group,  
Had played a crucial role in it,  
And it occurred to him, suddenly,  
The precise relationship -- *the individual and the collective*,  
The missing link in their formula!  
And then *The Book* offered him more clarity:

*“The individual rises on the strength of endowments drawn from the  
collective,  
The collective fulfills itself through the differentiation of the individual,  
Society fulfills itself through the uniqueness of its individual members,  
The individual fulfills itself by universalizing to identify with the whole  
society,*

*Both give expression to something beyond either of them which is trying to manifest.”*

The next day,  
Dan visited Ray’s home on his way to the office,  
Surprisingly he had found Bill Gershwin over there,  
And thanked Dan for his various contributions to MAI,  
Also, then shared all the recent developments of MAI to him,  
As he was sharing, Rana -- Ray’s wife came to the hall,  
And criticized all of them and asked MAI to leave Ray for his family’s sake,  
All three were quite embarrassed,  
The chain of disturbance was not complete yet, Dan thought.

After she had left, Ray shared his pathetic position,  
How had he stuck in between his family and MAI,  
Bill then finally spoke,  
And he thought that MAI on the verge of a huge breakthrough,  
As such, Bill hoped they could always find a way to protect MAI,  
And he offered generous solution of offering cash for MAI shares,  
Also, promised to find other potential investors as well.

Dan was pleased with that offer,  
And he wanted Bill to be just not a generous helper,  
Rather wanted him to be part of MAI, as a partner,  
And he let Bill to consider and respond to Dan’s offer.

Ray then changed the subject and let out his real issue,  
It was not just money, or pressure from Rana, he bothered,  
It was Anya and Vinay – as he found difficult to work mutually,  
Due to their strong and outspoken personalities and his timid and calm nature,  
Could not collide well in the recent days,  
Dan acknowledged that issue sincerely,  
And he found all the partners were under stress,

Due to nature of their work and the situation,  
And he shared, it was nature of every personality,  
To let out their stress in a unique way, as like:  
Anya -- would become irritated and suspicious,  
Vinay -- would do things little pushy,  
Dan -- tend to withdraw, detached, incommunicative,  
That’s the opposite side of their strong positive complementarity,  
And he hoped Bill’s presence would help to smoothen things,  
Also, that would make Ray to be more aligned with the partners,  
And after the lunch, the atmosphere was better than before.

Dan shared the events to Vinay and Anya,  
Also shared his opinion of bringing Bill to MAI,  
The next day, all partners met together with Bill,  
And they shared their views about other partners, openly, freely.  
Hearing all of them spoke, Dan reminded them,  
*“Our greatest strength,  
The complementarity and harmony between us,  
All of us are different, all have different capacities,  
Yet we all share a common aspiration,  
Allowing that complementarity to degenerate,  
Into disagreements, conflicts and opinions,  
We would then lose our most vital asset!”*

Everybody listened to Dan earnestly,  
And agreed on several things afterwards,  
*-- To improve relationship among other partners,  
-- To consider strategies to secure the allegiance of key staffs,  
-- To put tighter financial controls for cash management,  
-- To consult AIS<sup>6</sup> for every new assessment of MAI,  
-- Also, to work on proposal for the shares options to Bill.*

Finally, Dan touched on the problem with AIS<sup>6</sup>,  
*“Regardless of the field,  
Three essential ingredients are needed,*

*For every human accomplishment,  
The individual, the organization and the social collective,  
AIS<sup>6</sup> has addressed all those factors, separately,  
But not as the process that governs their interactions,  
In the essence it means, we do not precisely understand,  
The role of the individual and the organization,  
That serves in the evolution of the collective,  
Or the impact of social evolution on its parts,  
Until we acquire that knowledge,  
AIS<sup>6</sup> will be, at best, incomplete; at worst, incorrect”*

Finally, Bill spoke,  
And gave two concrete contributions to MAI,  
To get some security expert advice as to address all the loop holes,  
In terms of both the physical and electronic intrusion,  
And next to cancel the meeting with Howard,  
By giving an excuse of security breach observed at MAI,  
As that would force him to remove all the surveillance,  
Dan liked the idea and promised to follow up.



## Meeting with Howard

Bill's idea worked remarkably well,  
Howard had called and regretted their meeting cancellation,

And wanted to reschedule it as soon as possible,  
Surprised Dan, hearing his gesture and tone of voice,  
As they were in striking contrast compared to Thomson,  
Dan thanked Howard and replied diplomatically,  
As that he could not travel until he fixes all the security issues.  
Five minutes later, Howard called again,  
And gave assurance that actions were taken from his side,  
To address all the security breach issues that MAI had encountered,  
And he remained again genuinely,  
As he wanted to build a positive relationship with MAI.

The next meeting was scheduled on Aug 25, 2006,  
In the meantime, Dan acted as per Bill's advice,  
And he warned his partners to exercise caution,  
In communicating at or from the office,  
All partners also purchased second cell phone,  
And practiced routine change of prepaid numbers,  
Dan enquired the senior staffs Jean, Alan and Eric,  
And promised a generous stock option for the staffs,  
During the staff interview, it was only Tony,  
Who appeared to be inconsistent and not truthful,  
And so, Dan lost confidence in him.

On Aug 25, 2006,  
Dan and Bill flew to Washington for Howard's meeting,  
Howard appeared to be courteous and polished,  
And a man of greater intellect and substance,  
He wanted their discussion to be private and unofficial,  
Dan began by introducing Bill,  
And thanked Howard for resolving recent security breach problems,  
Howard assured them again the measures he had taken,  
And straight went on to the main topic,  
And he acknowledged all their earlier meeting they had with Thomson,  
As that had not ended up fruitfully,  
He wanted to deal himself this time.

He expressed then his real motive behind,  
 He shared about National Intelligence Agency,  
 And their failure of wrong prediction of Iraq's weapons,  
 And the aftermath events due to that wrong prediction,  
 And so, the government was looking for a more reliable model,  
 Particularly on certain matters of national intelligence,  
 As such AIS had gotten their interest.

Also, he sounded genuinely,  
 As he was not aware of anything about "The Book",  
 After MAI team had left,  
 Kurt Levin walked into the office,  
 And was quite happy as the way Howard had acted.

On their way back from Howard's office,  
 Dan and Bill witnessed the traffic accident,  
 On the same spot which they had narrowly missed,  
 Why Life was repeating such incidents, Dan puzzled.

On the way back home,  
 Dan and Bill discussed in detail,  
 Dan also passed *The Book* to Bill to take a look,  
 He opened it up random and read:

*"The final outcome of every initiative,  
 Shown at the very beginning,  
 Those who observe closely at the start,  
 Would not be surprised at the finish."*

Dan narrated him the history of events, related to *The Book*,  
 And about the *Archives* and *Messages*,  
 Also, he commented about his team,  
*"We complement each other,  
 Like the multiple layers of software on a computer,*

*The programming language, operating system, application software  
 and so forth,  
 And each of us plays an indispensable role,  
 The Book -- Ground Zero, provides the knowledge,  
 Anya -- translates it into mathematical models,  
 Ray -- gives it structural form,  
 Vinay -- links the abstracts with principles of life,  
 We all met together, discovered that we shared a common dream,  
 We started MAIS and it failed,  
 We had aspiration, yet didn't have the knowledge,  
 The Book brought us the knowledge we needed.  
 It came in response to our aspiration."*  
 All through his flight, Bill was preoccupied with thoughts of MAI,  
 And admired MAI and the partners.

Upon reaching home,  
 Dan found that his home had break in,  
 Fortunately, nothing was missing,  
 Including *Archives* and *Messages*.



Q-II + inside - outside	Q-I + inside + outside
Q-III - inside + outside <i>Tony's re-hiring</i>	Q-IV - inside - outside

## Bill's Research

Dan and Bill shared the meeting with Howard,  
 Dan shared his views that Thomson was constantly lying,

And doing things without Howard's notice,  
Dan believed Howard seemed to be trustable,  
Bill then urged the partners to consult the security expert,  
And gave the contact, Luis Gavoche of Oxford security,  
Also, Bill wanted to do further research at MAI,  
As to find out the true Interest of the Government,  
On hearing Bill, all the partners gladly agreed.

Bill reviewed various case studies of MAI,  
And astonished with what he had read,  
As they had clear insights and solutions to world problems,  
Though the world had not noticed or aware of,  
For example, he took on the report of The Iraq issue,  
And it clearly stated:

*"No permanent and satisfactory solution,  
To the problem in Iraq can be formulated or implemented,  
Without addressing the root cause -- Palestine,  
And the root cause of that cause,  
Poverty among the Palestinians."*

Bill was in deep admiration reviewing them,  
And he researched further to see who had received all such reports,  
The two reports found to be of immense interest,  
*One -- Fundamentalism and terrorism eradication by AIS<sup>5</sup>*  
*Other -- Strategies for accelerated economic growth,*

Both had received considerable reviews and attention,  
Afterwards he interviewed all the senior staffs,  
And researched all their background.

The next day,  
Bill presented his findings to the partners,  
*"In my search, I'm trying to understand,  
The purpose of US Government's keen interest in AIS<sup>6</sup>,*

*I'm not fully convinced however, with the explanation Howard has  
provided,  
I believe what he said is true, but it may not be the only truth,  
I'm very deeply impressed, with the reports I had gone through,  
By the quality and scope of work you have been doing,  
When people read such reports, they might clearly think,  
The program is worth buying or even stealing, if necessary,  
But I still could not understand,  
Why had it evoked such high level attention in Washington,  
I am pretty sure Howard is genuine,  
He has nothing to do with the break-in, either at MAI or at Dan's place,  
There must be someone else, perhaps more than one party that is  
involved.*

*I then examined the responses, which you have received for AIS's work,  
And two things stand out,  
First, it was the intense resentment, expressed by fundamentalist  
groups,  
Which was received for the study on terrorism,  
The Christian and Jewish groups had resented,  
About the parallels AIS<sup>6</sup> had arrived between the various sects of  
fundamentalism,  
And I believe, whoever had broken into MAI,  
Seemed to know exactly what he was looking for, even where to look,  
I tried pursuing the possibility, as it was done by an insider,  
From the interviews and questions, I had with MAI team,  
It was only Tony Preston, who seemed at all uncomfortable"*

All sat in silence for the next ten minutes,  
Pondering what they had just heard,  
Before they could comprehend and took further steps,  
Life revealed it too sooner, as they came to the office,  
As Tony had left the office suddenly and took all the critical files,  
Everything...Including the hard drive!  
What AIS had predicted as "Quadrant 4" at the very beginning,

Became true on that day!  
Indeed, it is the subtle principle of life,  
What would happen at the end,  
Life will indicate that in the beginning.  
Also, they came to know sooner,  
As Tony had vacated his apartment suddenly without any information.

The partners convened again two days later,  
Bill introduced Luis Gavoche, founder of Oxford Security,  
He had checked all the MAI facilities and Dan's apartment,  
He then presented the first draft of a plan,  
As to enhance MAI's security measures by so many ways,  
Also, he suggested Dan to stay closer to MAI,  
And gave suggestions to break predictable pattern of Dan's travel.

Dan and partners then discussed on other issues,  
Dan then suggested to include Bill to the team as COO,  
As that would strengthen the senior management team,  
And the way to enhance business operations,  
After some heated discussion,  
All the partners approved to Dan's proposal,  
Several other decisions were taken, like  
Freedom to Dan to decide on the right share price to Bill,  
And to establish a minimum reserve of 500 million dollars for MAI,  
As a social buoy to protect it by itself,  
From illegitimate, unprofessional or irresistible pressures.

\*\*\*



## The Process

One fine Saturday morning,  
As Dan was contemplating, Lauren came to his apartment,  
Asked him for an outing and he gladly agreed,  
They drove up and then climbed a trail into Tilden Park,  
Throughout the trail, by mutually chatting,  
Dan knew more about Lauren and vice versa,  
At the end of the trail, a surprise awaited,  
As he saw the presence of MAI partners and their families,  
A suspense plan to celebrate Dan's birthday!  
All was initiated by Anya, who set up the whole thing,  
And ended up beautifully with a nice get to gather.

The next day morning, Lauren came to Dan's house again,  
As to understand more about *The Book* and AIS,  
Dan explained her:  
*"The goal of AIS is to provide an instrument,  
To magnify and multiply human accomplishment,  
As such, the factors that determine human accomplishment are  
important,  
But that is not enough,  
As we need to also understand the process,  
That determine the interaction between these factors,  
There is some other determinant,  
That some other thing The Book refers to as -- the process.*

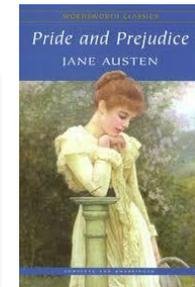
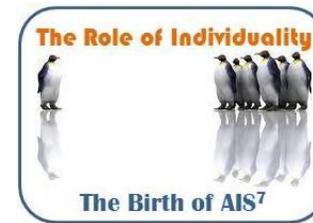
*The process is not merely superficial governance,  
 As like in science, that explain the superficial how and why,  
 But not the intrinsic how and why, that actually determine the results,  
 According to The Book,  
 All these creative acts governed by a process,  
 Knowledge of that process, would inevitably bring with it the power,  
 To determine the outcome, to create the most favorable outcome,  
 The smallest act rightly completed, contains something of a mystery in  
 it,  
 If there is a process of accomplishment,  
 It has to explain the both, smallest as well as the greatest act,  
 The process that The Book refers to,  
 The process of converting consciousness into results,  
 In each case,  
 The consciousness formulates itself as an intention or will,  
 That will release energy for accomplishment,  
 The energy is directed by the will to achieve a goal,  
 Which converts it into a force.”*

*Yet knowing all these,  
 Dan admitted he had been struggling,  
 To reconcile the “Process” in the past project successes of MAI,  
 Also how to reconcile major historical events like ending of cold war.”*

And he finally summarized,

*“According to The Book,  
 Every soul is an expression of the One,  
 And it is fulfilled by universalizing itself, to re-attain the wholeness of  
 that One,  
 In a sense,  
 The whole universe is a complement of each of us,  
 In the process of individualizing ourselves,  
 We push aside or deny so much of, what is also part of our true self.*

*Our perfect complement is a microcosm of that universe,  
 That presents to us all that we are not,  
 Which can help us overcome the limitations of being separate,  
 The process of interacting with our complement, an adventure of  
 romance,  
 For some it may come in the form of perfect harmony and compatibility,  
 For others in the form of constant conflict and contradiction,  
 It depends on what we need,  
 Ultimately, all life is a romantic adventure,  
 Every person, circumstance and event,  
 Life presents to us is a complement, and that comes to us for our  
 growth.  
 When we meet life with this attitude,  
 Life reveals its ultimate secret as the marvel.”*



## **AIS<sup>7</sup> – Individual, Collective & Personalities**

Bill became part of MAI, after his wife’s consent,  
 And he risked every dollar of his saving for MAI,  
 And he sold his law firm for that, and took a full time position in MAI,  
 As he presented the draft agreement,  
 Dan and the partners accepted immediately,

Bill then offered to work with Vinay,  
To develop a plan for rapid expansion of MAI's business cliental.

MAI then started the next version of AIS, named AIS<sup>6b</sup>,  
And factored in new variables, as the social alignment and interaction,  
It was meant to re-align, not only products, technology and marketing  
strategy,  
But also, social perspectives, values, attitudes, organization and  
systems,  
And to keep pace with accelerating social dynamism,  
MAI's approach for the potential clients, to offer them an integrated  
package,  
AIS<sup>4</sup> -- To enhance organizational integration,  
AIS<sup>5</sup> -- Unique approach to enhance energy conversion of the business,  
AIS<sup>6</sup> – Expertise in cultural reconciliation and value implementation,  
And the alignment of integration of business and society,  
Also, additional AIS<sup>6b</sup> tools,  
To delve deep into the structure and realign operations,  
And to release pent up energy and achieve operational efficiencies.

In the meantime,  
The involvement of work in one area,  
Made life to respond in another area,  
As Government of India approached them,  
Asking AIS strategies for Indo-Pakistan-Iran gas pipeline,  
All the countries involved in it wanted desperately,  
Yet, US Government strongly opposed the deal,  
And so, the Government of India came to MAI,  
As to consult AIS<sup>6</sup> for fair resolution if possible.

Though MAI team prepared to push AIS<sup>6b</sup> into the marketplace,  
They were all uncomfortably aware of the fact,  
As something central was still missing from the formulation,  
In every accomplishment they had examined,  
They found one or a few individuals, who took crucial actions,

And that accounted for the success or prevented failure.  
According to *The Book*,  
Accomplishment at any level, on any scale and of any magnitude,  
Possible for any individual who knew the formula,  
And who are willing to adhere to it in practice,  
An organization that knew and functioned by that formula,  
Could grow exponentially,  
Until it exceeded the achievements of any other organization,  
A nation that knew and lived by the process,  
Could abridge the progress of a century into a decade,  
And outshine the highest social achievements of any other nation,  
These were the fundamental premises which *The Book* insisted upon.

The first step was then to discover,  
The precise role of the individual in social accomplishment,  
And they also needed to identify,  
The characteristics that distinguished one person from another,  
Also, they would need to determine,  
Whether and by what means, it was possible for a person,  
To move from one stage or level of attainment to the next,  
And they needed to discover the precise role,  
The genetics, family background, early childhood,  
Also, later experience in qualifying a person for high accomplishment.

Dan got more insights in *The Book*,  
*"The individual and the collective complement one another,*  
*The pioneering individual gives conscious expression,*  
*To the subconscious aspiration and latent capacities of the collective,*  
*The collective imitates and multiplies the pioneer's accomplishments,*  
*Until they become a general endowment of the whole society."*

According to Dan's reading of this principle,  
The pioneer is not unique,  
And his uniqueness lies not in some rare individual characteristics,  
Rather in the fact that he is conscious of,

As what the collective knows only subconsciously.  
He possesses a conscious knowledge, which the others do not yet have,  
But which is based on and derived from, the cumulative experience of  
the collective,  
When others acquire that same knowledge,  
What at first appeared a unique and extraordinary,  
Achievement becomes commonplace.  
On that basis, it became the foundation for AIS<sup>7</sup>.

One day,  
The partners started to discuss about Pride & Prejudice,  
And tried to see how various layers of human personality,  
That had acted and accomplished in their lives.

Anya then summarized:  
Manners -- the outermost superficial layer,  
Yet, Manners do have power,  
Wickham -- a man of impeccable manners,  
And that enabled him to achieve minimum level of respectability.

The next deeper layer to manners -- the behavior,  
And Jane belonged to that layer,  
Despite being naïve in many occasions,  
She achieved more than what Wickham had achieved,

The next level lies in -- the Character,  
Charlotte and Darcy belonged to that,  
Charlotte's consistent goodwill got her married first,  
Darcy was proud, arrogant, mean aristocrat in the beginning,  
Later, truly changed himself for the sake of his love, Elizabeth.

The next level to Character lies -- Personality,  
Elizabeth belonged to that plane,  
Character is something fixed,  
As represents structure, consists of formed traits,

Repeating pattern and set ways of responding.  
A solid bedrock founded on established values and attitudes,  
Personality has to be something more than that,  
Something even more developed, but less rigid,  
Something with the strength given by a well-formed character,  
But with more freedom and flexibility of action.

With that all those discussions,  
Anya then came to the real problem of AIS<sup>7</sup>,  
And told the partners:  
"I love holding human nature up to the light,  
And analyzing it threadbare,  
But I don't see how this knowledge of the onion skin,  
Which can be converted into a set of mathematical formulas,  
And reduced to algorithms in the software,  
First of all, it's a purely subjective perception,  
Secondly, it's all qualitative,  
None of this can be converted into quantitative measures,  
Unless we can do that, AIS remains incomplete,  
That leaves out the central mystery of human nature."  
Bill entered MAI at that time,  
With the news of Howard's proposal again.

Dan then contemplated the discussions again,  
And *The Book* had indicated,  
There was one more step beyond personality -- Individuality,  
Even if they could decipher and distinguish,  
The different layers of the onion skin which they had discussed,  
How they could possibly reduce them to measurable differences,  
In quantity that fit in an overall formula for accomplishment?  
He was puzzled.

\*\*\*



## Six Dimensions

MAI team had a call with Howard,  
 The real reason of Government's interest was then revealed,  
 And Howard explained to them:  
*"We have a serious issue right before us,  
 And so, we would need AIS<sup>6</sup> urgent help,  
 American Intelligence news has revealed,  
 North Korea is planning to test a nuclear weapon in the very near  
 future,  
 It could be just a matter of weeks from now,  
 Yet, we do not need their real intention,  
 We are concerned of the possibility,  
 That they will actually fire one or more of these weapons,  
 Once the North Koreans launch an attack,  
 It would be virtually impossible to protect Seoul from devastation.*

*And so,  
 We are under great pressure to do something,  
 Our real problem is Kim, an unknown factor,  
 We want AIS<sup>6</sup> to provide true insights into Kim's mind,  
 As we have conflicting information from our intelligence sources,  
 Yet, the threat is real to South Korea and Japan,  
 That's why we need desperate help from AIS<sup>6</sup>*

Hearing Howard deeply,  
 Dan thought for a minute and then said,

*"Ed, I need to explain something to you,  
 All our past reports, just based on broad general issues,  
 Now the issue you have mentioned,  
 Not only highly specific, but it is even individualistic,  
 That means we have to assess the personality of Kim,  
 And psychology of his government,  
 At this moment,  
 AIS<sup>6</sup>, incapable of such an analysis,  
 We are hoping to address such issues in AIS<sup>7</sup>,  
 But it is not ready yet!"*

After further discussions,  
 Dan agreed to try their best they could,  
 Howard reluctantly accepted Dan's terms,  
 And terminated the call.

The next day morning, all the partners gathered,  
 Dan summarized his discussion with Howard,  
 Dan then shared the insights what he had read from *The Book* and  
 Archives,  
*"There might be a way to understand human personality,  
 The easy classification model of,  
 Manners –Behavior-Character-Personality-Individuality,  
 It is not wrong but it is incomplete,  
 It expresses variation in only one dimension,  
 In Reality, personality is multidimensional.*

*The second dimension which The Book refers to as Direction,  
 Which is measured along continuum between positive and negative  
 poles,  
 Sherlock Holmes and James Moriarty, the two developed individuals,  
 But stand apart in terms of directions,  
 Both at the extreme ends of the poles.*

*And the third dimension is aspiration or energy,*

*It's the drive for personality,  
Whether to accomplish externally in the society,  
Or Internal, psychological, spiritual development,  
Aspiration expresses in life as energy,  
And so aspirational people, have high energy level,  
But the contrary is not true,  
People of high energy, may not have or little aspiration,  
Coach Brooks, Bill Clinton example of top,  
And Lydia Bennet the other side.*

*The fourth dimension belong to the plane of Values,  
It is even more complicated,  
As we need to distinguish people more carefully from the above said,  
One dimensional direction, positive or negative pole,  
To the wide range of values that exist,  
And both positive and negative values could exist in the same person,  
Like Darcy, Elizabeth, Charlotte, etc.,  
Though having positive values of goodwill,  
They are totally different character in other aspects.*

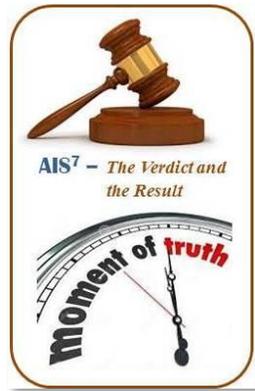
*The fifth dimension, the plane of Strength.  
The Archives make a distinction,  
Between energy, aspiration and strength,  
Lydia has energy, Mrs. Bennet has aspiration,  
But neither of them are strong powerful personalities,  
Darcy and Elizabeth are powerful personalities,  
And they came to the surface,  
When they are provoked and challenged.*

*And now the sixth dimension, consciousness,  
It seems to be even more complex,  
As it overlaps with all other five dimensions,  
There are three basic planes of human existence,  
Namely physical, vital and mental,  
And further subdivided three into nine sub planes,*

*Each of nine plane has two dimensions, and so in total eighteen,  
This eighteen could be subdivided further,  
Also, there is a fourth plane called the spiritual,  
And so, the total planes could be thirty-two or more.*

After a lengthy discussion,  
It was decided to build AIS<sup>7</sup>,  
Based on five dimensions of human personality,  
And to leave the sixth complex dimension at that point of time –  
Consciousness,  
And to consider that in the subsequent version.

The deeper they delved into the mystery of human personality,  
The more it revealed of its remarkable complexity,  
In the weeks that followed, the partners were busy with AIS<sup>7</sup>,  
To convert the six-dimensional approach into algorithm as needed,  
A new vocabulary of distinct terms was created to indicate subtle  
differences,  
And they had evolved definitions for 27 human values,  
And a list of more than hundred other psychological elements,  
Also, they had come to know, apart from the above study,  
There were deeper plane of characteristic pattern exist,  
And their task was to identify such laws of nature,  
And factor them into the equations governing manners to personality.



## North Korea Issue

On September 26, 2006, MAI called for an internal meeting, To assess the project progress and to agree on the preliminary report for Howard, At this speed of tireless work, Ray estimated another two weeks to complete, However, Life had other plans, as Dan received a call from Howard, And he mentioned North Korea's action expected within next 10-15 days, As such, the pentagon was drawing up a series of contingency plans, And so, MAI was forced to submit the report in the next few days, The next few days were too busy for the MAI team, Howard's meeting finally scheduled on October 2, 2006, at 7pm, Dan and Ray got the chance to review the report only on the plane, The executive summaries generated by AIS<sup>6b</sup> and AIS<sup>7</sup>, Though they looked identical in many aspects, But were very different and diametrically opposite in many other aspects.

When MAI team reached the State department, The meeting had already begun with full of participants, Ray was surprised to see Kurt Levin, from MOSSAD,

And even more surprised to see Tony Preston, who was sitting next, MOSSAD assessment had indicated North Korea would use the nuclear weapons, And so, MOSSAD predicted and supported an early action from US Government, When Ray opened the Israel report, He was surprised to see AIS<sup>6</sup> verbatim experts, As that confirmed who had broken into MAI office and stolen Anya's hardware.

Apart from Israel presentation, there were other twelve reports, And they had split approximately by half in favor of support or against US action, Finally, it was MAI's turn, and Ray presented on behalf:

*"It is survival, not aggression.  
The primary objective of the North Korean government,  
Aggressive pronouncements by the present US administration,  
Labeling North Korea as part of the "axis of evil"  
Especially statements by Vice President Cheney and UN Ambassador  
John Bolton,  
Following the US invasion of Iraq in 2003, created the strong  
impression,  
As Like US is seriously considering the possibility of invading North  
Korea,  
According to AIS<sup>7</sup>, this is the principal and perhaps the sole reason,  
For Korea's decision to test the bomb and a new generation of missiles"*

Finally, he concluded the report as below:  
*"North Korea will test detonate nuclear weapons,  
One or more in the very near future,  
Not they will initiate any offensive acts and utilize these weapons  
militarily,  
Unless powerfully provoked by forceful threats or steps to attack North  
Korea,*

*In the absence of foreign interference, the Koreas can be peacefully reunified,  
Leading to a final resolution of the Korean conflict,  
The menace of nuclear proliferation will defy solution,  
And continue to spread until those who possess the power decide,  
As to fulfill their own commitments”*

Of many recommendations of AIS<sup>7</sup>, he reported few.

1. *Not to take any kind of military steps against North Korea,*
2. *To sign an official armistice agreement ending the Korean War.*
3. *To institute measures to remove foreign military personnel from Korean peninsula,*
4. *To modernize agriculture and achieve food security,*
5. *To collaborate with China, Japan, India, Russia, SK, and USA to achieve the above.*

As Ray paused and opened the floor for questions,  
They were bombarded with questions,  
The first real question came from the Russian expert,  
And he asked how to account for the huge difference,  
Between the solutions by MAI and MOSSAD,  
Despite both were using similar AIS program.  
Dan answered that beautifully,  
As unable to account for the vast discrepancy,  
As that could be due to MOSSAD using pirated copy of software,  
And relied on unqualified personnel to operate it.  
And he refused to comment more on that subject.

Finally,  
When Ray finished by narrating the episode,  
“*Robber*” from Victor Hugo’s *Les Miserables*,  
There was a moment of silence in the room,  
Followed by a peal of laughter from Ambassador Bolton’s representative,

Who was considered a Korean expert,  
He shook his head approvingly and even smiled at Ray,  
A subtle indication of the world's acknowledgement!  
As Dan and Ray rushed out of the building,  
They witnessed an accident in front of them,  
A few minutes later Ray saw someone  
And the man injured was Tony Preston.

Three days later, on October 5, 2006,  
The North Koreans conducted an underground nuclear test,  
As to prove to the world, the technology they had,  
And to announce that they could defend themselves if attacked,  
And the months that followed,  
They agreed on to close one of the nuclear plant.

Four weeks after their test,  
MAI received a message from Howard:  
*“I did not have an opportunity on the second,  
To thank you properly for the contribution you made,  
We have stepped back, which could be from the precipice of extreme folly”*

And with that message, attached,  
A check from the US Government, for two million dollars.

Reflecting this remarkable achievement,  
All had started with Thomson,  
Through negative and falsehood, life had guided and manifested the positive.

All the process of events and the way life had worked,  
MAI absorbed them not as subconscious learning,  
But internalized through their conscious experiences,  
And all of them had been incorporated in the several versions of AIS,  
As such, all of them carry the consciousness of MAI.



## PART IV: LIFE

### Preview

One Saturday morning, Anya found Vinay eager to attend a football game, though she was hoping he would help with the domestic chores. A while later he suddenly returned with acute stomach pain. Anya brought him to the hospital immediately where he underwent emergency surgery for a pancreas rupture. A positive result was that the illness provided an opportunity for Vinay to get closer to Katia, daughter of Anya. Before Vinay's illness, Anya's friend Vena had invited them to a weekend trip to Hawaii. When Anya finished the phone conversation, she experienced a hard drive crash on her computer. And since she could not back up the documents in time, and also had to take care of Vinay, she could not go on the Hawaii trip. A week later, Vena called her again and revealed that a powerful earthquake struck Hawaii, coinciding with the date they planned earlier. That news shook up Anya and so she called Dan to discuss whether their lives was merely an act of chance and whether they had narrowly escaped due to coincidental factors like Vinay's sudden illness, hard drive crash and so forth.

In the meantime, Ray and Dan came back to Berkeley. There Dan was shocked and surprised to see Kurt Levin sitting in his home. Levin spoke to Dan apologetically; that he had come on a mission of peace, and therefore handed over Anya's missing hard drive and documents, and also congratulated them for the AIS<sup>7</sup> analysis and prediction. Then he shared his involvement with Thomson and Howard, and expressed genuine hope for an AIS solution to the Middle East problem.

**[(?)** It was their long meeting after Washington visit and after arrival of Levin and the partners discussed about Life in detail in the meeting.**]**

Anya prepared in advance by gathering all the unrelated events of their past, starting with AI conference up through the recent Hawaiian earthquake. It appeared to be Chance at work in all of these events. As such, they were puzzled how to evolve a program for human accomplishment with Chance as a central variable. Dan then shared knowledge from *The Book* about Life in detail, summarizing that Life itself indeed has a Character, and that Character can evolve progressively just like humans do. Therefore, he concluded that there was a precise reason and Purpose behind all these events; certainly not mere chance. He also revealed that the North Korea issue had in essence abridged time, accelerating the development of AIS<sup>7</sup>. Also, Kurt Levin had come forth with the Middle East problem, further evolving the program in the form of AIS<sup>8</sup>. All of this history indicated that none of these challenging circumstance was mere chance.

Levin visited MAI the next day and met with the partners. He briefed them about the Palestine issue in detail and surprised them when he indicated he was interested in MAI as a result of *The Book*. Then he shared his experience of seeing *The Book* in September 1989 in Berlin, yet he was not able to possess it. He then searched everywhere for it, now admitting he took the wrong route by trying to get in contact with it through Thomson. As he sought Truth, he came to MAI and admitted all his mistakes. He also revealed that not only the US government, but at least five other groups could be interested in *The Book* and were chasing after it. Dan then gave Levin *The Book*, and he was thrilled to see it again. He then suggested that *The Book* be kept at MAI, in the safest place; and urged the organization to double their security arrangements.

Over the next several days, the partners discussed in detail the subject of Life, of Karma, and extracted several Life Response principles as the basis for AIS<sup>8</sup> development. Anya came up with a practical question that due to so many variables interacting with one another would result in millions of combinations that would need to be modeled for AIS<sup>8</sup>. She used an analogy of an inverted pyramid; that if AIS<sup>1</sup> would be a tip

of the size of a piece, then AIS<sup>8</sup> would be as big as the surface of the globe. Levin then commended that the strategy MAI followed was a brilliant approach, since they had taken the knowledge from *The Book* and correlated it with wide range of life experiences drawn from history, biography, business, literature, and so forth. And so Levin suggested taking a large number of human accomplishments from various fields and analyze them using hundreds of the most important axioms, which would become the basis for developing AIS<sup>8</sup>.

Their immense work attracted an external opportunity. Coming through Levin, it was multimillion Korean Ben Choi company. And so the Choi group came to MAI and met with the partners. They praised the work being done by MAI and wanted to collaborate. Also they wanted to further fund the development of AIS and promised to establish contacts for yet other funding resources. They were confident that they could receive an at least tenfold return from the investment they were planning for MAI. And so things progressed quite fast, and an agreement was signed between MAI and Choi group the following week.

Bill contacted Rolf Oppenhauer from Frankfurt whom he had known through his family business, and Rolf was interested in investing in MAI. After negotiations, Oppenhauer agreed to two billion dollars for marketing rights; another two billion for 33% shares, and another four billion dollars as a loan to be repaid. After arranging all the funds, Bill presented the overall financial plan. With that plan, MAI partners would have 51% of the shares, 33% would be with Oppenhauer, and the rest MAI to be shared among its employees. Levin was given six months leave of absence and he took a full time position in MAI. All the agreements were signed by November 24, 2006 and first installment was received from Choi and Oppenhauer group on December 5, 2006.

Though MAI kept all investment plan and employee stock options confidential, news spread among the employees. Upon investigation, the leaking source turned out to be Rana—Ray's wife, as she shared all

MAI news with her colleague Gunther Henmann. It turned out that she was trapped by his flattering words and shared all the secret information about MAI to him without being aware of the fact. Upon investigation, the partners discovered that Henmann [belonged to Oppenhauer source. In the meantime Bill was also contacted by Oppenhauer for selling MAI shares for the money Bill's father owned for their family business. ?] It became clear that *Oppenhauer wanted to acquire more shares* through Bill, possibly through Rana, and some through MAI employees, as the plan was really to take over MAI. When Dan researched *The Book*, it emphasized Self-Givingness as the guiding message for that situation. As a family friend, Bill promised to talk to Rana. [However Dan cautioned him as they might not know the full picture and wanted to reply him diplomatically and also to reveal the news of MAI was planning to release the source code of AIS<sup>7</sup> to public as that would discourage Oppenhauer from getting further shares. ?] Things moved as planned.

By mid-December 2016 Dan moved to the new residential facility within MAI called "The Cloister," which was designed by Anya; referring to it as "Dan's Ashram". Only the partners and Limpia were allowed to enter. During AIS<sup>8</sup> development discussion, Dan told the partners that it was time for them to shift from making the machines more conscious to making machines that would help the growth of human consciousness. Now je revealed his full plan for developing AIS<sup>8</sup>. The discussions on that subject continued for several days.

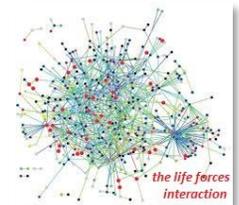
On January 2, 2007 Bill informed Oppenhauer that MAI was in no longer in need of further funds from him, and also shared with him their change in product, strategy which made Oppenhauer angry. The effect came sooner than imagined when MAI was issued a search warrant within a few days, with federal officers seizing piles of documents, hard drives, and such. Though *The Book* was not in the list, it was nowhere to be found after that incident. The partners were very concerned that it could be seized illegally during the search by federal officers. However, Dan was confident *The Book* had come to them for a

purpose, and it would not leave them until the work was done. The next day Dan went on for a walk in the direction of Moe's bookstore and thoughtfully remembered how much his life had changed since the arrival of *The Book*. He then stayed at his old house instead of Cloister that night. That night he escaped from a robbery, with Levin arriving at the right time, and because of recent improvement in the security alarm system. When he returned to the Cloister the next day, *The Book* had miraculously returned from out of nowhere. It was in fact Limpia who had thoughtfully taken *The Book* with her during the raid, protecting it and then returning it safely.

Oppenauer's adversarial actions continued, as he forced Bill to settle his family loan for MAI shares. However, Bill rejected it, as an act of goodwill towards MAI. Life then responded in its fashion -- as Dan, expecting such possibilities, promised Bill that MAI would buy his share out of Choi's money which would help Bill settle his loan to Oppenauer. Bill was very moved.

In the midst of this opposition, MAI continued to grow, now developing *two versions* of AIS: an institutional version to be marked as AIS<sup>8</sup>, and a version for the individual named *Accomplish*. *Accomplish* was a web-based product that would enable the users to connect across the globe and share their experiences, enabling them to collectively evolve by enhancing capabilities of each individual. AIS<sup>8</sup> was successfully launched on April 1, 2007, and *Accomplish* on July 1, 2007. Though initially both products were well received by the public, *Accomplish* was later criticized for suspicion of results, various faults, bugs, and so forth. [As such MAI had to study them deeper prior to address.]

## SUMMARY



### Levin and Life

It happened one Saturday morning,  
Upon waking up, Anya found Vinay already dressed,  
And starting to leave the house,  
Anya was hoping in her mind as Vinay would help her domestic chores,  
He was anxious to join his friends for a football game however and left,  
And a while later, suddenly returned Vinay with acute stomach pain,  
Anya rushed him to the hospital,  
And they had found pancreas rupture and did an emergency surgery,  
As Anya sat in Vinay's hospital room, waiting for him to regain consciousness,  
And was thinking how fortunate it was that Bill had joined MAI,  
Vinay regained consciousness, the next day morning.

Vinay was not sure, the reason for his sudden illness,  
Yet it provided an opportunity,

To get him closer to Katia -- daughter of Anya,  
And forge a warm friendship with her,  
One-day Anya came and apologized to Vinay,  
As she was felt guilty thinking of,  
As her anger was the reason to provoke his illness,  
Vinay rejected it however and said all was his karma.

In the meantime,  
Ray and Dan on the way back to MAI after Howard meeting,  
Dan received an unexpected call from Kurt Levin of Mossad,  
And he wanted to meet Dan at any cost,  
When Dan came back to his home, shocked and surprised,  
As he saw Kurt Levin was sitting over there.

Levin spoke in apologetic voice to Dan:  
*"Please Dan, I have come on a mission of peace,  
To apologize and return something that belongs to you,  
Also, to congratulate you on your remarkable presentation,  
And to seek your further assistance"*

And then handed over Anya's hard drive and documents,  
He confessed for all his false attempts through Gregory Thomson,  
Though his aim was to get in touch with MAI,  
And he was happy to hear Dan's report yesterday,  
As he felt that AIS<sup>7</sup> was new, fresh and could offer valuable solutions,  
As such he had hoped for MAI's assistance, to all the Middle East  
problems,  
As like Palestine, Al Qaeda, Iran, Terrorism and so forth,  
Levin also surprised Dan as he revealed where he had met them before,  
It was at the Millennium AI conference, way back in 2000,  
For MAI, the ultimate test of AIS would be the Middle East problem,  
And sincerely wanted Levin,  
For Dan to discuss that possibility with his partners,  
And he also clarified,  
Neither himself nor Thomson was behind the two break ins at MAI.

The next day morning,  
Dan called Luis Gavoche and asked,  
To install a concealed wall vault in his MAI office,  
Then he packed the volumes of *Archives* and stored them safely.  
As he wanted to share about Levin to the partners,  
A bigger subject was already in discussion, and it was about LIFE.

Before Vinay's illness, one-day Anya's friend Vena had called,  
And invited all of them for a weekend trip,  
To her parent's guest house in Hawaii,  
When Anya ended up the phone, and at the exact moment,  
She experienced a hard drive crash on the computer,  
Furious with herself for her carelessness,  
As she could not back up the documents timely,  
She had to cancel her friend's invitation to Hawaii.

A week later, Vena called her again,  
As she had just come to know,  
A powerful earthquake had struck at Hawaii,  
And her parent's house was badly damaged and the housekeeper was  
injured,  
It was striking as the earthquake date coincided with their earlier  
planned visit.

Anya was deeply shaken by Vena's news and called Dan,  
*"When the hard drive crashed,  
I cursed my bad luck and stupidity,  
Had it not crashed, Had I kept a backup,  
And Vinay had no sudden pancreatitis,  
Then, we would all have been in Hawaii that week!  
Were our lives, merely an act of luck?"*  
Dan promised to discuss the issue with the partners.  
Perhaps there was greater reason from Life itself,  
As the discussion coincided with Levin's arrival to MAI.

Before their next meeting, Anya prepared well in advance,  
As she had gathered all the unrelated events of their past,  
Starting with AI conference till the recent earthquake incident,  
As they had analyzed all those events,  
It appeared as chance and coincidence had played a large role in human  
affairs,  
And so, they were puzzled, how they ever would hope,  
To evolve a program for human accomplishment?

As Dan was contemplating, he came to know,  
They had not addressed the central key issue,  
They had not yet come face to face, it was LIFE.  
Dan summarized the insights from *The Book* in the next meeting:  
*"Life is not physical as The Book says,  
It is not a subtle physical energy field,  
It is not dark matter or zero-point energy,  
Life is a force or energy field of a higher frequency on another plane,  
Though Life expresses in material forms, it is not material,  
Life is like gravity, a field of subtle forces,  
Its action we cannot observe physically, but can only observe the  
effects,  
We can also predict its effects, provided we know the laws that govern  
it.  
The only difference between life and gravity,  
The number of forces are greater,  
The complexity of their interaction is much greater.  
Also, the direction of the force they exert is not constant,  
And they can change and reverse itself in an instant,  
For example, when our attitudes suddenly change.*

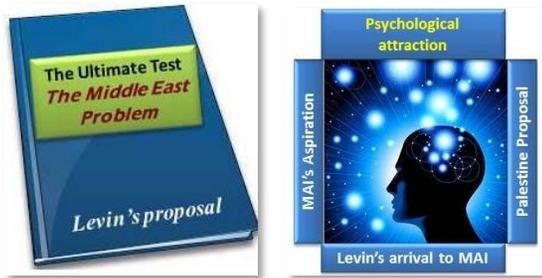
*Then the next question comes,  
What is the law that governs that action?  
It is the law of cause and effect in life,  
Each action releases a vibration of life energy,*

*And generates a response from the life around us.  
The basic law of life is the same,  
The result depends on the relative intensity,  
And direction of the forces involved,  
Only the forces are subtle or psychological and not physical,  
And their direction is determined,  
By our conscious and subconscious attitudes and intentions,  
The strength and direction of the force,  
Determine the result both in matter and in life.  
But there are other laws of life as well,  
Just as there are other laws of the physical world,  
The Book, Messages and Archives identify hundreds of major and minor  
laws of life,  
In essence, Life is a more complex plane than matter."*

Then he came to the core summary and revealed about Levin:  
*"Life has a character, just as people do.  
The laws of life describe and explain the characteristic modes of  
response,  
To human beings and events,  
Our subject is life and we cannot study life in a vacuum,  
Just as North Korea helped to accelerate work on AIS<sup>7</sup>,  
And we managed to complete the report in weeks, what would  
otherwise take months,  
I believe that Levin's offer had come at the right time,  
So that we have to expedite development of AIS<sup>8</sup>,  
I believe it comes in response to our aspiration and determination,  
As to keep us moving forward.*

*Sure, the Middle East issue, a Mission Impossible task,  
As we are trying to do something extraordinary,  
As that has never been done before,  
It will take extraordinary circumstances,  
And extraordinary effort to achieve it,  
Levin has presented us such opportunity,*

*I am inclined to accept his offer without reservation.  
 Rather I would say,  
 Life has presented us with the very conditions,  
 Which we need to fulfill our aspiration to complete AIS<sup>8</sup>.  
 That's the real reason,  
 I do not want to turn down his proposal.  
 But the energy and effort have to come from us,  
 I cannot ask others to give more, as you are already giving your all.  
 So, I accept whatever you four agree on."*  
 Said Dan, and all the partners gladly agreed.



## Levin, The Book and MAI

Levin arrived at MAI and met with MAI team,  
 And briefed them about Palestine's problem from its origin,  
 And then he revealed, not because of AIS, he was interested in MAI,  
 It's *The Book* that had brought him to them,  
 All were surprised as he said that he had seen *The Book* before.  
 Then he went on to share his experiences,  
 Which happened at Berlin, during Sep 1989,  
 He had the chance only to glimpse through at that time,  
 But he missed the opportunity to possess *The Book* longer,  
 He searched for it everywhere since then,

He could not even get a hint of it,  
 And he was surprised first time upon seeing MAI's report,  
 To the Courke committee on Northern Ireland issue,  
 The exact phrases which he had seen from *The Book*,  
 "Complete knowledge is knowledge,  
 That leads to accomplishments,  
 That have no negative consequences or side-effects."  
 Since then he got interested in MAI activities,  
 And monitored it closely through Thomson,  
 And he concluded that *The Book* was indeed with MAI.

Over the past few months, he was wondering,  
 Why he had lost contact with *The Book*,  
 And he discovered that his attitude was the reason,  
 Back in 1989, his aspiration was real, but his attitude was defective,  
 As he wanted that knowledge and wanted to possess it,  
 He wanted it for his own good, self-aggrandizement and ego,  
 He realized that afterwards, and so he came straight to MAI,  
 To speak the truth, reveal the truth, and nothing else,  
 And so, he was now in front of MAI.

Levin also revealed, MAI was being monitored,  
 Not only by him, at least five other groups,  
 -- An Islamic group,  
 -- A protestant group of Northern Ireland,  
 -- A fundamentalist Christian group in Atlanta,  
 -- Catholic Group out of the Vatican,  
 -- A commercial interest group from Western Europe,  
 And he told it could be more others.

As Dan showed him *The Book*, he was thrilled to see it again,  
 Indeed, it was that *Book*, which he had lost touch since 1989.

The next day partners met again, as to discuss Levin's proposal,  
 Dan summarized his view:

*“In the physical world of matter,  
A relationship is created between two objects or events,  
By their proximity in space and time,  
But in the plane of life,  
The relationship is psychological rather than physical,  
The more people, objects or events, related by virtue of a common idea,  
Such as interest, aspiration, attitude, desire, fear, hatred or any  
psychological factor,  
The greater the relationship, attraction between them in life.*

*That is why when we speak or think about people,  
They suddenly call, write or appear on our doorstep,  
When we are afraid of something, we tend to attract the very object of  
our fear,  
Yet, it does not happen all the time, as other factors and laws at work,  
But to the observant, such instances are very commonplace.  
Psychological relationship in life attracts,  
The objects and events to the same time and place physically,  
It brought the four of us together in Florida,  
And it brought Levin there too,  
Though none of us were fully conscious,  
The common strand of seeking that we shared,  
As we were not conscious, our contact was casual,  
It took a year for us to join together,  
It took another four years for Levin to find us.”*

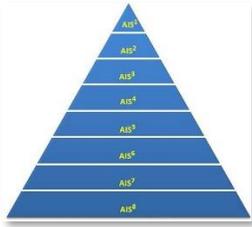
Dan then moved to the subject of AIS,  
*“Future versions of AIS have the potential of radically accelerating,  
The progress of human civilization, in virtually every sphere of activity,  
If that potential is real, it could very well raise the opposition,  
Such as conservative, reactionary, primitive forces,  
If AIS speeds up the process of social evolution,  
It will inevitably raise and have to overcome,  
The forces of commensurate strength in a much shorter time,  
AIS is an operational product and can be reproduced at no cost,*

*And distributed to every individual and organization in the world,  
AIS is the power of The Book made manifest,  
And practically usable by anyone,  
Anywhere regardless of their level of education,  
Or present standard of living.*

*The Book contains the knowledge of accomplishment,  
AIS converts that knowledge into usable power,  
Superficially AIS may appear to be the greater threat,  
As for all the fundamentalist forces,  
And so, they thought it needs to be contained,  
But once AIS is fully developed, it will be impossible to contain it,  
As even a single copy can be multiplied infinitely,  
That is why, if they want to stop it, they have to go after the source,  
And they have to get their hands on The Book.”  
And they all finally decided to contact Levin,  
His advice on how to safe keep *The Book*.*

The following morning, the partners met up with Levin again,  
Levin thanked everybody for their trust in him,  
And he briefed possible groups that might be interested,  
And wanted to possess and search for *The Book*,  
He advised to keep *The Book* at MAI, at the safest place,  
Also urged to double their security arrangements.

Upon hearing Levin,  
Dan considered to shift to MAI temporarily,  
And the discussions continued and through that,  
A silent consensus arose among them,  
All had a feeling, Levin belonged to their group,  
Also, there was a mild sense of anticipation,  
That they were on the verge of a breakthrough.



## AIS8 – The Korean Opportunity

Over the next several days,  
 The partners discussed in depth on the subject of Karma,  
 And then reviewed their life, history, biography, literature and so forth,  
 And extracted several life response principles,  
 For the immense work they had done, life responded in another  
 fashion,  
 And it came through Levin -- the Korean opportunity of Ben Choi  
 company,  
 And he summarized the back ground of multibillion company to the  
 partners,  
 As Ben was keen in applying AIS in their business,  
 To discuss that, Eddie -- Ben's brother came to MAI.

During discussion, Dan gave his great insight,  
*"For ten days, we have been exploring deep knowledge of life,  
 And we have discovered a precious knowledge of life what we value,  
 As synchronous factor, Choi's company, values more about MAI,  
 And AIS in much detail, more than us,  
 There is one to one correspondence, between the two of us,  
 As we both confront the same challenge,  
 And wanting to convert that knowledge into results,  
 For us the result is building AIS<sup>8</sup>, for them, it is applying AIS in their  
 business,  
 As we have responded and accepted Levin's proposal earlier,  
 Life does its part in return, in its own style"*

The partners met again with Levin, to discuss about AIS<sup>8</sup>,  
 Anya came and circulated a twelve-page document,  
 And narrated her practical difficulty in developing AIS<sup>8</sup>,  
 And explained:  
*"Over the past ten days,  
 We have identified 125 principles of Life,  
 The Book contains about 1000 such principles in it,  
 When each one of them interact with just one another,  
 We have 1 million variables,  
 If an event contents 3 such principles, then we have 3 million  
 combinations,  
 To visualize this challenge, an analogy of inverted pyramid would help,  
 AIS<sup>1</sup> --a tiny point at the tip, represented in magnitude by this sheet of  
 paper,  
 AIS<sup>7</sup> -- at the base, above with an area, roughly the size of Silicon Valley,  
 AIS<sup>8</sup> -- will require a base, ten time the surface area of the globe,  
 As such, how we can build AIS<sup>8</sup> in the foreseeable future"*  
 wondered Anya.

Levin then suggested,  
*"As I started reflecting on the method,  
 We have followed for the past ten days,  
 A brilliant method, indeed it is,  
 You are taking the knowledge of The Book ,  
 And correlating it with, a wide range of life experiences,  
 Drawn from history, biography, business, literature and so forth,  
 And so, it occurs to me, why not take a large number of human  
 accomplishments,  
 From all major fields and levels of activity,  
 And apply the hundred most important axioms to analyze them,  
 A very big task, even Herculean, but not impossible."*

The discussions continued,  
 And the exploration of the options continued for several more hours,

Ultimately a consensus evolved,  
As Levin's approach seemed to be most logical,  
By early November 2006 and the following Tuesday,  
Arrived Eddie Choi from the Korea business group of company,  
Accompanied by two men and a woman,  
Mi-ja Ahn, a mathematician and expert in AI systems,  
Sun Rhee, CFO of the Choi Group and Kim Lee, the group COO,  
All the partners joined for discussions with them,  
As they were well versed with MAI activities,  
Lee presented about Choi Group,  
And then Mi-ja Ahn clarified and challenged,  
More on AI system and MAI functions.

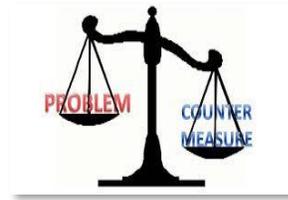
Mi-ja's first question focused on the capabilities of AIS<sup>7</sup>,  
Anya replied with calm and confidence:  
*"MAI has defined three levels of objectives for AIS,  
The first, to develop a system, which can rationally and consistently  
explain,  
Any event after it had occurred,  
The second, All about accomplishment,  
As we are trying to develop a system, that can achieve any goal,  
And the third to develop a system, with the capacity for infallible  
prediction."*

After Anya presented each objective,  
Mi-Ja responded with opposing views,  
Yet, Anya handled them calmly but firmly,  
The duel between the two extraordinary personnel was enchanting to  
watch,  
At the end of the duel, Anya convinced her positively about AIS,  
Also, won her trust and friendship,  
Everyone felt happy and positive,  
Ass an exciting opportunity of collaboration,  
Awaited between MAI and Choi group.

Both MAI partners and Choi group had met over at the dinner,  
And Ben Choi commended MAI team:  
*"You are attempting what no one had tried so far,  
The world has not recognized that even,  
Before it does so, we would like to do so and be the first!"*  
Choi group had not revealed what they wanted in return for their  
support,  
And in the next meeting, it became clear,  
The partners were astonished for the Choi group trust on them.

As Choi group had not full liquid cash for MAI's needs,  
He believed he could raise one billion internally,  
And another billion through his other sources of contact,  
And in return for that he had not wanted any equity in MAI,  
Rather only the marketing rights for AIS<sup>7</sup>  
And subsequent versions of software for the next five years,  
As the partners were speechless and even skeptical,  
He convinced them all as he had believed,  
To get at least a tenfold return from his investment in five years,  
Indeed, MAI had not known their own strength themselves!

After the meeting was over,  
He swiftly arranged meetings with his European partners and MAI,  
MAI and Choi group had signed a memorandum in the following week,  
The partners then discussed about stock options,  
Though they had wanted Levin to be part of MAI,  
Levin remained to be with Mossad for a period of time.



## Oppenhauer

The following week Ray and Levin began their work,  
And contacted multiple university departments in various countries,  
As to invite research proposals to provide data for AIS<sup>8</sup>

And in the meantime,  
Bill came in touch with Rolf Oppenhauer, his Frankfurt contact,  
Whom he had known for some time through his family business,  
As Oppenhauer had loaned money to his father's business,  
And for MAI, Oppenhauer was interested to fund eight billion dollars,  
After mutual negotiations, it was finally agreed,  
-- two billion dollars for AIS marketing rights,  
-- another two billion dollars for 33% shares,  
-- and another 4 billion dollars as loan to be repaid in three years.  
Bill then presented overall financial plan for the company,  
And they decided to give loan option to employees as well,  
MAI partners had 51% of shares, the rest shared to employees,  
Levin was given six months leave of absence,  
As to be part of MAI with permanent position in it,  
All the above agreements were signed on November 24, 2006.

The first installment arrived from Choi and Oppenhauer on Dec 5,  
In the meantime, the news had spread,  
About the investment deals and shares option to the employees,  
Though MAI partners had kept such news in secret,  
And as a surprise, the leak came through Roy's family,  
It happened to be through Rana -- Ray's wife,

As she had shared all MAI's info to her colleague -- Gunther Henmann,  
It seemed she had been trapped innocently by flattering words of him,  
And he used her to extract as much info about MAI.

The partners then discussed the issue in detail,  
Levin asked Bill about the background of Oppenhauer,  
Oppenhauer had been a business acquaintance of Bill's father,  
Also, Bill's family was indebted to him around 100 million dollars,  
Upon further investigation, it was revealed,  
Henmann seemed to be of Oppenhauer's contact,  
And was used to extract info from Rana with some purpose in mind,  
At the same time, Bill was contacted by Oppenhauer,  
And he gave options to Bill as if genuinely concerned of him,  
As such, he convinced Bill to settle his family loan for MAI's shares  
option,  
And that would make Bill's family debt free,  
Also, Bill could return his investment money in MAI,  
Still that would leave Bill about 4% shares in MAI,  
And overall, it seemed like a genuine deal,  
Bill was not aware of the overall implication though,  
As that would eventually lead Oppenhauer to hold more shares than  
MAI.

Levin perceived the whole situation what was going on and explained:  
"Oppenhauer controls 33% of shares through financial agreement,  
Through Henmann and Rana, he was hoping for another 8% share,  
And by pressuring Bill, he would get another 12% share,  
He could brainwash some MAI's employees for premium price,  
Ultimately, his plan was to take control over MAI,  
Bewildered the partners and Bill, upon hearing Levin,  
Bill then promised to persuade Rana and explain her as a family friend,  
Also vowed not to hand over his shares to Oppenhauer at any cost,  
Even though as that could jeopardize his family business.

That night, Dan had a restless sleep,

*The Book* gave clarity about the sudden complication at MAI:  
*“Sacrifice is the law of creation,  
Sacrifice means self-giving,  
All growth, all progress, all accomplishment is by self-giving,  
Self-giving is the secret of unending accomplishment,  
Like all things, knowledge grows by giving,  
The more you give it to others, the more it grows,  
True knowledge cannot be possessed,  
It can only be received with gratitude and passed on”*

The next day, Bill came to Dan and confessed him,  
As he was the reason to brought Oppenauer to MAI,  
Dan consoled him generously and convinced him,  
As they had to know Oppenauer’s whole plan,  
Dan asked him to explain to Rana as diplomatically,  
As the first news of MAI had planned to release the source code of AIS<sup>7</sup>  
to public,  
And he hoped that message would discourage him,  
As not to explore further and acquire more shares of MAI.

The counterplan was executed well as planned,  
Dan then moved ahead with discussions of other plans,  
And seemed not concerned of the fissure, as said:  
*“We should announce to move ahead with AIS<sup>8</sup> development plan,  
As that contradicting info would confuse Oppenauer,  
At least would make him hesitate before taking next move,  
As such, I want him to withdraw from the agreement on his own,  
So that we would avoid any kind of lawsuit for breach of contract”*

And he also told Ray,  
As not to disclose information of the recent discussion to Rana,  
And he wanted the info to reach Henmann as like before, without any  
doubt,  
Bill then talked to Oppenauer about the loan and his shares decision,  
Things moved fast as they had planned.

Also, Dan brought another issue to the partners,  
As what to do in case of Oppenauer would back out,  
Levin explained that from broader perspective,  
As he stressed that somebody else could come,  
And play the game again even if Oppenauer would withdraw,  
And so, he urged, unless the company would grow as big like Microsoft,  
The problem then would repeat in one form or another.



## **AIS8 – The shift in process**

The high-pitched intensity slowly subsided,  
The life became normal to MAI partners,  
By mid-Dec 2006, Dan moved to the new residential facility,  
*The Cloister* -- Anya called that as Dan’s Ashram,  
And it had become a perfect place for Dan and Levin,  
To meet and discuss, undisturbed, how long would they like,  
Only the partners and Limpia were allowed to enter Cloister.

One-day Dan discussed with the partners,  
*“Still we are trying to make AIS as center of consciousness,  
Rather leverage it as an instrument,  
To augment the consciousness of the user,*

*I believe our logic is still flawed,  
As we may load AIS<sup>8</sup> with an infinite amount of data,  
And an infinite number of life principles,  
And make that capable of accessing at infinite speed,  
However, that will not make the program conscious,  
If we are to impart consciousness to the machine,  
That consciousness has to come from the human being,  
We cannot give to the machine that which we do not ourselves possess,  
Instead of asking how we can make the machine more conscious,  
We ask how we can program the machine to help us become more  
conscious,  
We are no longer trying to reproduce human consciousness,  
Only to supplement it, rather, we are trying to complement it.*

*The ultimate aim of AIS<sup>8</sup>,  
To bring every human action to the saturation point,  
Where it evokes the forces of life for unfailing success and unlimited  
expansion,  
And so, instead of designing algorithms that arrive at the right answers,  
We should be designing algorithms that enable human beings,  
To arrive at the right answers, which make us more conscious,  
AIS<sup>8</sup> should do the same thing for accomplishment,  
Instead of trying to transfer human consciousness to the computer,  
We should leverage AIS<sup>8</sup> as a focal point,  
For organizing the consciousness of the individual to make it more  
effective,  
AIS<sup>8</sup> should enable each user to plug into the knowledge of life,  
And relate that to the universe of conscious awareness within himself.”*

Hearing that asked, Anya,  
Whether need to abandon the program they had launched for AIS<sup>8</sup>  
Dan replied need not as they have still much more to understand,  
As his idea was to supplement or complement that external effort,  
With an experimental program at MAI on themselves,  
As to more fully explore how the knowledge of *The Book*,

That could be practically applied for accomplishment.

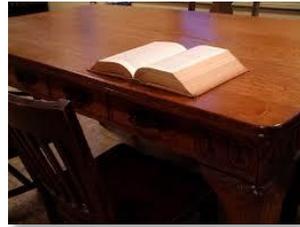
He then concluded:

*“Personally, I do not regret Bill to join us,  
Or signing the agreement with Oppenauer,  
Though we may have done things differently then,  
If we had known what we know now.  
But we did not know,  
We needed those experiences to acquire that knowledge,  
Now that we have it,  
And so, we need not repeat the same types of experiences in future”*

The group became busier in December 2006,  
And explored the principles of life,  
In the context of their work and personal lives,  
And examined alternative strategies,  
For incorporating the insights, they derived into AIS<sup>8</sup>,  
The MAI’s mission for AIS<sup>8</sup> was then shifted,  
Instead of trying to create a perfect system and market it to the world,  
They needed to create an engine of artificial intelligence,  
Armed with the laws of life and make it accessible to the world.

So that those who used it would contribute to its growth,  
AIS<sup>8</sup> should be an open system accessible to everyone,  
As an instrument for higher accomplishment,  
The decisions, problems, issues, tasks, projects and activities,  
All that had submitted for analysis would enhance the consciousness,  
And hence the power of accomplishment of its users,  
And the results obtained by them would provide invaluable experience,  
For the conscious evolution of AIS<sup>8</sup> itself,  
As such, AIS<sup>8</sup> and its users would become co-creators,  
And companions in conscious evolution,  
The real challenge was the development of algorithms for the life  
axioms,  
For which there was no precedent in computational history,  
For several days the discussions continued on that subject.

Despite significant progress on many fronts,  
The task of rendering the life axioms into algorithms,  
Proved to be extremely difficult,  
Their discussion gradually shifted from theory to practice,  
And through the discussions they had arrived a common consensus,  
As what needed to be done to successfully create AIS<sup>8</sup>.



## Adversary's Threat

On January 2, 2007, Bill informed Oppenhauer,  
About their change in product strategy,  
Also they were not in further need of Oppenhauer's money,  
He put up the case cleverly as he was genuinely concerned of  
Oppenhauer,  
Frustrated and angry, Oppenhauer told Bill,  
As he might take other measures far from pleasant for everyone.

What Oppenhauer had meant by other measures,  
Became apparent a few days later,  
On Wednesday, January 10th,  
The company was served with a legal notice in a criminal investigation,  
By the Northern California Division of the US District Attorney's office  
in Oakland,

The alleged causes of action included false disclosure of information,  
Relating to financial transactions with intention to defraud the public,  
And other related crimes,  
Before the partners had even had time to meet,  
Or to discuss for how they would respond,  
Federal officers arrived at MAI with a search warrant,  
And they had been authorized to seize incriminating evidence relating  
to the case,  
As such, they searched all over, including Cloister,  
And gathered piles of documents, hard drive copies and so forth,  
Apparently, *The Book* was not in the list.

After the search was over, Dan rushed to the Cloister,  
Opened the drawer and found *The Book* was missing,  
Dan sat down bewildered and everyone was lost in thought,  
At that crucial, intense moment,  
Dan spoke with full of hope and confidence:

*“Three years ago,  
The Book came to me when I did not know it even existed,  
It came in answer to something I was seeking;  
I felt it was revealing deeper aspects of itself,  
If The Book has left me now, I have to believe there is a reason,  
I don't believe Oppenhauer or Mossad or anyone else has the power,  
To take The Book away, unless something in me creates an opportunity  
for them.  
All evening I have been repeating to myself over and over,  
The central lesson that I have learned from The Book,  
That it is my attitude and inner aspiration that determine the result,  
And not external circumstances,  
I have never found it so difficult to accept that truth as tonight,  
But I know it is true,  
I have been trying to discover what I might have done to lose it,  
So that I can reverse that movement psychologically.*

*The coming of The Book was not just a life response to my aspiration,  
It was something more,  
What do you call it when you get more than you deserve,  
Perhaps that is what The Book means by "grace",  
The Book has not come to us,  
Not because we have qualified ourselves to deserve it in some way,  
I believe it has come because it has a purpose,  
A work that needs to be accomplished,  
And it needs someone through whom to express that purpose,  
If I'm right, then The Book cannot and will not leave us,  
Unless or until its work is finished or we betray that work,  
My mind tells me we have just suffered a great loss,  
But for some inexplicable reason my heart does not feel that way,  
Perhaps I am just too numb to know what I feel."*

Dan slept poorly on that night,  
The next day he had an urge to go back walk,  
And he left a note to Levin and left for walking,  
He found himself ended up in front of Moe's Book store again,  
How much had happened in the past three years,  
How much his life had changed,  
How much richer, more meaningful it had become,  
For the first time in his life, he felt everything was connected,  
Inside and outside, thoughts and feelings, aspirations and work,  
It all fit together as an integral whole,  
It moved forward as a single unit,  
Life became a little brighter and lighter every day,  
Indeed, it evolved.

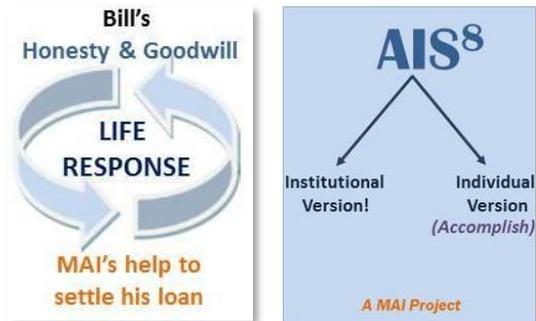
He walked back to his old apartment instead of Cloister,  
And rested for the whole day,  
As he was sleeping that night,  
At midnight, two men tried to intrude the house,  
As they force opened the door, the new security system activated,  
And glaring light and beacon triggered off,

Alerted the intruders, then they jumped over and disappeared into  
darkness,  
And then suddenly Levin came over there,  
Actually, Levin had come at the right moment,  
To save Dan's life and also caused intruders to panic and escape,  
Sunday afternoon they went together for a two-hour walk,  
And that night they returned to the Cloister,  
Ironically, on the same day,  
Levin sent a sms message to Gregory Thomson,  
"No package - Levin"  
On seeing that, made Thomson angry.

Dan woke up at 7 am on Monday morning,  
And found Levin was still asleep in the living room,  
Out of habit he stretched out his right hand,  
And opened the drawer where he kept *The Book*,  
As half hoping to find it there again,  
And by looking down, he could not believe his eyes,  
*The Book* was actually there in the drawer,  
He pulled it out and opened it to make sure,  
There could be no doubt, it was not an illusion.

Later when Limpia walked in, the mystery was revealed,  
She apologized for her sudden disappearance on Friday night,  
As she had to go for her sister's marriage,  
And she tried to call Dan to inform on that day, but could not,  
She was the one who panicked on seeing Federal Officers,  
And taken *The Book* with her and returned that day,  
And she remembered the first day,  
When Dan had brought *The Book* with him with a beaming smile,  
She knew then it was something very special,  
She had no idea what *The book* contained,  
But she knew it was so important,  
And on that day, on seeing FBI officers,  
The first thing that came to her mind was to protect it,

Indeed, it was an act out of her goodwill,  
And she had saved not only *The Book*, also the future of MAI,  
That miraculous relief made Dan and the partners speechless.



## Accomplish

The following Monday, Oppenauer called Bill,  
And forced Bill to exchange for MAI shares for his father's loan amount,  
And he also shared his full plan,  
By filing a law suit in San Francisco claiming loses and damages,  
By citing reasons of corporate mismanagement,  
And that would ban release of source code to the public,  
However, Bill rejected his proposal of MAI shares settlement,  
And he discussed with his father,  
Indeed, was ready to sell the family business as to settle the loan.

On hearing that Dan replied with care to Bill,  
*"As we have anticipated this eventuality,  
We have decided on a remedy,  
And we are willing to buy back your MAI shares,  
For an amount of 100 million dollars, out of Choi's money,*

*That way both MAI and your family business will be made secure,  
And it will still leave you with the original ten million dollars in shares,  
That you have paid for out of your inheritance four months ago,  
And you would get something extra."*

Bill was too moved to speak,  
Bill had made a conscious decision,  
As not to exercise the power he had,  
As not to do what self-preservation and self-interest,  
Yet, instead of foregoing the potential benefits of that action,  
He was still going to get that and actually more of it,  
He would be able to save the family business,  
He could retain some shares in MAI and still have a job here,  
And still be part of the most significant initiative of his life.

The next day morning,  
As Dan was working at his desk,  
Levin's phone rang, and he was not there,  
And so, Dan picked it up and said hello and then astonished,  
As by hearing Thomson's voice on the other end,  
About some package which Levin had sent a message,  
Confused Dan, disconnected the call without speaking further,  
Also, decided not to ask Levin about that,  
And he wanted to let the Reality to reveal by itself.

In spite of all the drama and distractions,  
MAI continued to grow together with its consulting clients,  
After a long discussion, the partners decided to develop two versions of AIS,  
An institutional and an individual version,  
The institutional version, to be marketed as AIS<sup>8</sup>,  
And that would be built on the existing mainframe model of AIS<sup>1</sup> to AIS<sup>7</sup>,  
Also with incorporation of 100 life axioms,  
To enhance its accuracy and productive power.

The individual version, to be called *Accomplish*,  
A completely new, web-based product assembled from scratch,  
But incorporating converted modules from the mainframe version,  
And that would consist of small desktop applications marketed to users,  
At a target price of hundred dollars,  
And connected over the internet into a central server,  
The server then would act as a reservoir,  
For indexing the essence of each life experience reported anonymously  
by users,  
This would enable users to draw upon,  
The collective life experiences of all users on the internet at any point in  
time,  
The application would process the experience,  
Based on principles of accomplishment,  
And apply it to enhance the capabilities of individual users,  
To accomplish whatever tasks, they applied themselves to.

And on April 1, 2007,  
AIS<sup>8</sup> was officially launched,  
And it was well received by various companies,  
*Accomplish* official version was released on July 1, 2007,  
The performance of *Accomplish* improved steadily with each passing  
week,  
As the database of life experiences grew,  
And new axioms were added to the software's battery of principles.

At the same time, as *Accomplish* gained in popularity,  
The variety and intensity of opposition seemed to grow  
disproportionately,  
The range of accusations, suspicions, faults and bugs,  
Attributed to the software was so great,  
As such, MAI would need to study them before they could address it.

## PART V: CONSCIOUSNESS

### Preview

Accusations against *Accomplish* increased. Dan advised the partners not to react and instead shift their focus on other things. One day Levin asked whether the issues could be due to users use, and not due to the software itself. As they were analyzing this issue, suddenly it occurred to Dan that the problem was due to Consciousness, the sixth dimension, missed in the earlier versions of AIS. *The Book* and *Archives* gave them detailed insights into that topic. It became evident that the biased results were due to consciousness of certain users; and so they started to work to address the issue.

One day, MAI experienced a security breach, and appeared that MAI could be vulnerable to either an electronic or a physical intrusion. The partners were puzzled by the continuous attack of adversaries, and finally decided to consult an expert in that field. It was Prof. Stearne whom they had met at the Fort Lauderdale conference in 2011. The partners then visited him and explained all the history of events associated with *The Book* and MAI. Stearne then studied *The Book* intensely for an hour and acknowledged that *The Book* contained genuine thoughts written by a true Master of Writing. Then he went on to explain Max Theon and the events associated with his life, concluding that Theon was not the author of that book. He also revealed the mystery surrounding *The Book*, including the fact that it had appeared during various revolutionary moments of history, and the fact that none were able to permanently possess it. And yet despite that there were various groups, - people from secret societies and similar – who were searching for the Book, wanting to possess it for their own purposes. Prof. Stearne also acknowledged that he had seen such a Book during the Hungarian Revolution. After these discussions,

Prof. Stearne indicated that he wanted to visit MAI regularly to study *The Book*, which the partners gladly agreed to.

[During that period the professor also cleared up the mystery of the disappearance of *Archives* and *Messages* pages by a trap experiment and revealed that they were being monitored closely even to the level of which web pages they would go.] Stearne then turned to the topic of money, including self-multiplication of money in detail, revealing that AIS was such a tool to manifest money infinitely. Moreover, the adversaries were more conscious of that fact than the MAI partners! And so as a result, they were trying to steal *The Book* in every conceivable way they could think of. Stearne also explained the theory of Infinity to the partners. He believed all the adversaries were aware of its power and wanted to possess it any cost. As such *The Book* was considered like the Holy Grail for them. Stearne would thereon in visit MAI daily and engaged in rich discussions with Dan on topics addressed in *The Book*.

Meanwhile Levin suddenly went to Washington to meet Thomson-wondering whether Thomson was behind all these strange circumstance against MAI. Thomson would deny such accusations. Levin then asked about his involvement in the LTCM collapse during 1990's. Though Thomson denied it, Levin sensed something from his body and facial expressions. [Moreover, it appeared that Gregory's father Leonard Thomson was deeply involved in that case. Levin was hopeful that Gregory would hesitate to take further measures if he were to be the root cause.]

In the meantime, the true nature of the *Accomplish* problem was revealed in December 2007. Though the program was working flawlessly, the data that it was using to give recommendations had been polluted by a group of users. In a way, [it was a consolation as the problem had surfaced in an earlier stage and the program design was indeed flawed in a sense that it was not able to identify and protect itself from the false data.] So, MAI temporarily suspended the product

and took full responsibility. Immediately it attracted tens of thousands of lawsuits,; with the claim amount appeared to be approaching 1 billion dollars.

Oppenauer made use of that opportunity, sending his lawyers to negotiate, desiring to buy MAI shares for a humiliating price of 25 million dollars. MAI rejected it outright and countered with an offer to buy back Oppenauer's shares for a higher price. MAI then quickly moved on to *Accomplish*<sup>2</sup> to make the product more perfect. In the meantime, Prof Stearne studied the issue in depth using *The Book*, providing suggestions to resolve the falsehood and evil they encountered, as well as to make the product more perfect. Later Stearne received yet more insights through the photocopier Inversion incident, and explained that by relating it to practical examples like Sears, Google and Amazon. Plus he emphasized that the underlying knowledgebase of the product had to be all inclusive, including inversions, reversals, contradictions, oppositions and similar possibilities.

Based on his inputs, Anya's team made remarkable progress with the program, and they were confident of beta-testing *Accomplish*<sup>2</sup> by April 2008. When the team discussed the marketing strategy of the product, Dan surprised everybody (except Stearne) by suggesting distributing the product for free, based on the principle of "Grow by Giving" he learned through Stearne and *The Book*.

In the middle of this progress, Oppenauer made a surprise visit to MAI on February 29, 2008. He met all the partners, and then quickly became angry when he learned that *Accomplish*<sup>2</sup> would be distributed for free. Since he thought that this decision would weaken the company, (the business was already under a variety of law suits), Oppenauer wanted to voluntarily withdraw from MAI. In that crucial moment, Dan acted out of honor and integrity, as he didn't want to repeat of Oppenauer quoting a humiliating price, and so Dan gave him a fair and surprising deal that favored Oppenauer. As a result, he readily accepted. Dan

explained to the partners that he didn't want to use the opportunity [cheaply], and was now confident that MAI would be free of the curse of having to pay back all the money to Oppenauer.

*Accomplish*<sup>2</sup> was released with the titled *UNIAC* (Universal Networked Intelligent Accomplishment Consciousness). As it had addressed all previous faults, and was also distributed free, it quickly became a phenomenal success. And yet this time the opposition came from the academic community; doubting and debunking the psychological model on which *UNIAC* was based. To address that, Prof Stearne thought that a public debate would be the solution; and he himself would represent his side. The first live program was broadcast on KQED, Bay Area public radio, and was followed by several radio and television shows and debates, including the very popular Larry King live show, consisting of pioneer veterans in that field. Though opposition still remained, these engagements clearly showed the world that MAI was no longer an easy target to be defamed or destroyed. As a result, slowly the academic resistance receded, and public acceptance accelerated. The power of "grid computing" came as a result of *UNIAC*, allowing the users to share their knowledge, expertise, and decision making powers. *UNIAC* thus multiplied the power of collective human consciousness, and became a vital contributor to the productivity of global society. An unexpected consequence of these developments was the gradual demise of the earlier law suits caused by the data polluting in *Accomplish*; and they also settled Oppenauer's loan amount well before expected. *UNIAC*'s success spread to other countries, like Singapore, and also brought new projects.

The phenomenal success of *UNIAC* took MAI's growth in new dimension; including the invention and development of the *UNIAC* bead game (i.e. Life Bead Game, or Life Game or Just Bead game). MAI partners understood that it could be a breakthrough product for communicating truths about accomplishment to young entrepreneurs and executives; as well as for education and research, and also for psychological insight and self-discovery. They immediately worked on

this new product, and the commercial version was released on November 24, 2008. In addition, various types of games were developed afterwards, and as a result, a variety of game clubs were formed. Game types were developed in various fields of life, like decision making, identifying levels of consciousness, identifying six dimensional personality, Life Response, Infinity and others.

Aside from the joy of playing, another astonishing development from the games was that some people who were deeply involved were having spiritual experiences, having feelings of decent of peace, even having experience of joy and oneness in their physical body. Dan recognized that it was a similar deepening experience that he felt when he read *The Book*. And so he understood that the consciousness of *The Book* was being transmitted to the users through the bead games. The partners were very surprised of that increasing trend; in its magnitude and intensity. As such, the question remained whether *UNIAC* could also be used for psychological growth and spiritual progress, and whether MAI should venture into those domains.

## SUMMARY



The Nine Levels of Consciousness

Pure Mind	Emotional Mind	Physical Mind
Mind of the Vital	Pure Vital	Physical of the Vital
Mind of the Physical	Vital of the Physical	Pure Physical

### D-6 - Consciousness

As the days passed by,  
 The accusation and claims became a big topic in MAI,  
 And affected everyone's work and consciousness,  
 And one-day Dan got the clue from *Archives*,  
*"Consciousness is power and attention is consciousness,*  
*Everything grows by attention, the negative as well as the positive,*  
*Giving attention to your problems and your enemies,*  
*Magnifies their power to destroy you,*  
*During the first phase of evolution,*  
*All progress is by conflict between forms,*  
*Contact of form with form releases force,*  
*Contact of force with force releases consciousness"*

And in the discussion, Dan concluded:  
 As need to withdraw their attention from those attacks,  
 And to use that force to their advantage,  
 And to draw on the energy of that opposition,  
 To enhance their own progress,  
 And to do that they then committed,  
 To discover and eliminate the basic defects in *Accomplish*,  
 The team resolved to turn the opposition to their advantage,  
 While there was no immediate impact on the intensity of the attacks,  
 This resolution did change attitudes within MAI,  
 And gradually the preoccupation with the opposition receded,  
 Ultimately, it was this change in perspective,  
 That led them to the greatest conceptual breakthrough of them all.

While analyzing the issue with the *Accomplish*,  
 One-day Levin threw the question to the team,  
 Whether the issue really could be with the people using it,  
 And not really the software issue,  
 Anya analyzed the information they had,  
 On very high and very low performers instead of the results,  
 The larger sample broke up into nine statistically-distinct groups of users,

And sometimes eighteen groups,  
 Dan got the clue from *The Book*:  
*'It is not energy, skill, opinion, attitude or character,*  
*Either singly or in combination,*  
*That ultimately determines the results of action,*  
*It is consciousness,*  
*As is the consciousness, so is the result"*

Suddenly Dan exclaimed,  
*"D-6! The missing key we are looking for must be D-6,*  
*Actually, we have incorporated only five,*  
*D-6 seemed so complex that we decided to omit at that time,*  
*Even the five-dimensional model generated impressive results,*  
*Enough to make AIS<sup>7</sup> far more powerful and effective than AIS<sup>6</sup> had*  
*been"*

The six-dimensional model which they had adopted,  
 D1:Development -- Manners-Behavior-Character-Personality-Individuality,  
 D2:Direction -- Positive vs. Negative,  
 D3:Aspiration -- Energy level, will for achievement,  
 D4:Values -- Quest for higher ideals & perfection,  
 D5:Strength -- Power of personality,  
 D6:Consciousness-- Nine Levels,

Later Levin found an *Archives* articles in the internet,  
 A paper on the nine levels and the subdivisions,  
 Later Dan explained the theory of Consciousness to the partners:

*"The Book refers to a whole hierarchy of planes of consciousness,*  
*And that is called as World Stair,*  
*Beginning with the physical and rising to the vital, mental and spiritual*  
*planes,*  
*Although the spiritual itself divided into many levels,*  
*For the purposes of normal human typology,*

*Only the first three are taken into account,*  
*The nine levels represent nine different planes – three, mental, vital and*  
*physical,*  
*Each level also represents a different center of human consciousness,*  
*All of us have all nine centers of consciousness,*  
*And they are developed to a different extent in each,*  
*To really develop a profile for a person,*  
*We would need to know their relative development,*  
*In all the nine centers as well as the center that is most dominant over*  
*the rest."*

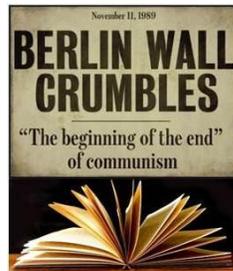
The *Archives* had also given specific examples as:

Level	Consciousness	Characteristics	Occupation	Person
1 Pure Mind	abstract ideas	thinking or conceptual mind, capacity for abstract thought, mathematics, philosophy, logic.	Mathematics Philosophy Theoretical Physics	Einstein Kant
2 Emotional Mind	human values	mind relating to life and relationships, sentiment, poetry, humanitarian idealism,	High poetry Social science Composer	Wordsworth Keats Nehru
3 Physical Mind	practical ideas mental skills	mind relating to material world and activities, science, technology, planning, organization.	Physical science Engineering Medicine Military general	Eisenhower Rommel Sherlock Holmes Dr. Moriarty
4 Mind of the Vital	insight into life & people	life directed by the mind, leadership of people,	Entrepreneur Novelist Politician	Gorbachev Martin L. King Henry V
5 Pure Vital	passion	emotional center, courage,	Lover King	
6 Physical of the Vital	social skills	life related to the material world and other people, interchange, transaction, negotiation	Salesman Tradesman	
7 Mind of the Physical	physical skills	mental control over physical movements of the body and handling of physical objects	Craftsman Technician	
8 Vital of the Physical	cravings urges	physical passions and cravings, possessiveness, territoriality	Agriculture Warrior	
9 Pure Physical	sensations	physical energy and movement	Laborer	

The discussion continued for several more hours,  
 They then reviewed the data on client users,

It became evident immediately,  
As the highest performing groups came from levels three and seven,  
As Level three is the physical mind, which expresses as the capacity,  
To analyze and mentally organize physical activities,  
Level seven is the mind in the physical, which represents the capacity,  
To direct one's physical energies skillfully under the direction of mind,  
And it now seems obvious the current design of *Accomplish*,  
Had been biased toward these types.

Finally, a sense of exhilaration came in the room,  
As they had cracked the mystery of the poor performers,  
And they set out an action plan,  
To check their hypothesis against all the available user data,  
And began testing alternative user-interface models for *Accomplish*.



## Prof Stearne's Insights

One day when during discussion, Levin received a call,  
As Luis Gavoche, the security expert had informed,  
About a serious security breach, the night before at MAI,  
And that meant MAI could be vulnerable,  
To either an electronic or physical intrusion,

And so, he offered to provide additional on-site security guards,  
And advised to change all electronic security codes immediately.  
Dan was worried with all the recent happening,  
Ray then suggested to consult an expert,  
And to get some info and knowledge behind *The Book*,  
Dan then suggested to consult Joseph Stearne, the professor at  
California,  
And they had met him seven years ago at Fort Lauderdale conference,  
Levin volunteered to arrange such meeting.

That day afternoon,  
Dan, Ray, Levin and a security guard drove up to Stearne's estate,  
Stearne – A slim, energetic, gray-haired man in his early 70s,  
With a large forehead and bright, curious eyes,  
Dan handed over *The Book* to Prof. Stearne,  
And shared the role it had played in their lives,  
And the continued attempts of adversaries to steal it,  
And he also shared about *Archives* and *Messages*,  
And it's strange sudden disappearance of the contents the next day,  
Stearne then went to his library for more than an hour,  
He read, took notes and finally came to them.

Then He told them,  
*"The Book is a genuine article,  
Many of the ideas in The Book are consonant with ancient Vedic  
conceptions,  
That precede Buddhism and Shankara's illusionism in India,  
But clearly this is a modern work by an original mind,  
And not a rehash of any ancient teaching."*  
Then he asked,  
*"Have any of you ever heard the name Max Theon?"*  
All three shook their heads.

Stearne then gave the summary:  
*"Theon, a Polish Jew born in 1848, at a time of radical revolution,*

*And that revolutionary spirit seemed to preside over all the events in his life,  
And he dedicated himself to a study of mysteries,  
And became an accomplished practical occultist,  
And he founded The Hermetic Brotherhood of Luxor in England, in 1870,  
The first of a plethora to secret societies teaching practical occultism,  
And he became an instructor to Madame Blavatsky,  
Who founded the Theosophical Society five years later,  
Also to Mira Alfassa, later known as The Mother,  
And to many others.  
In 1885 he married Alma Theon,  
Who was known as a very powerful occultist in her own right,  
And they lived in Paris for a while before acquiring a large estate,  
In a suburb of Tlemcen, Algeria, where he remained until his death in 1927.*

*He believed in higher mystical truth,  
And he believed that mystical power, the power of higher knowledge,  
Could acquire mastery in life,  
Mastery over all the ills that oppress humanity,  
Such as ignorance, pain, suffering, even death,  
There is one point on which Theon differs with the author of The Book,  
Theon saw the power of knowledge,  
As something that could be utilized by an individual,  
For his own personal accomplishment,  
Whereas The Book emphatically states,  
That the power can only be effectively harnessed for universal good.*

*Theon's view was personal and even egoistic,  
The Book's impersonal and selfless,  
Theon was known to be intensely ambitious,  
To acquire the power of that occult knowledge,  
So that he could wield it personally.  
You could say he was an occult version of Napoleon.*

*And he believed in the divinization of the extraordinary individual.  
The author of The Book seems dedicated,  
To widely disseminating that knowledge for the general evolution of humanity,  
And the ultimate divinization of the human race,  
That is another reason I am quite positive that Theon is not the author."*

Then He explained about the mystery behind *The Book*:

*"Rumors had spread about the sudden appearance of a Book,  
Just before the outbreak of the Russian Revolution,  
Which explained how higher, mystical knowledge,  
That could be used for accomplishment in any field of human pursuit,  
And it was said, The Book carried no title, no authorship,  
And only one copy was printed.  
In the early 1920s, rumors surfaced that The Book was in New York,  
In the possession of a group of wealthy Wall Street financiers,  
Some way connected with the US Federal Reserve.  
These people came to be known as the Round Table Group,  
And the rumors even attributed the economic boom of the 1920s,  
As a few private investors utilized the knowledge of The Book,  
To multiply money and usher in an era of unprecedented prosperity in America,  
Eventually, their personal greed overtook them,  
And their desire to retain control of disproportionate wealth,  
Precipitated the Great Crash of 1929 and the Great Depression,  
Rumors persist that the Group still exists.*

*An English officer of the British Raj claimed,  
He saw a leather-bound copy of The Book in Calcutta in 1919,  
A French aristocrat claimed to have seen a similar volume in New York in 1921,  
There are also reports over the decades from as far afield  
As Hungary, Czechoslovakia, Argentina, and Shanghai,  
The Book was reported to have also surfaced in Berkeley,*

*About the time of the Free Speech Movement in 1964,  
 Even today there are groups, descendants  
 And offshoots of the secret societies of old,  
 That seek a knowledge for mastery and control.  
 These groups had diverse objectives,  
 As totalitarian domination, social revolution, political or money power,  
 etc.*

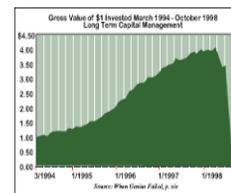
*But they all had one thing in common,  
 As they believed in the power of the knowledge in *The Book* to achieve  
 their ends,*

*One such group might be aware of the Book in your possession,  
 And so, they would do any length to procure it.*

*No matter what,  
 The Book was written by a true master,  
 Not just one with intellectual knowledge  
 It did faintly remind me of a book,  
 Which I saw once in Budapest back in 1956,  
 I opened it at random and was surprised to find it in English,  
 And I had just enough time to read the following sentence:*

***Freedom is the last law and the final consummation.***  
*And at that exact moment, I witnessed the outburst of Hungarian  
 Revolution”*

At the end of discussion, Stearne asked their permission,  
 To visit MAI regularly and study *The Book* further,  
 Dan readily consented to Sterne’s request.



## The Book – Further Insights

The next morning Stearne came to MAI,  
 And he revealed the mystery behind the *Archives* and *Messages*,  
 As why they got disappeared sooner after their pages visit,  
 And he shared what he had done, through a trap experiment,  
 And he concluded very clearly,  
 As there were no magic or mystical stories,  
 As they were being watched genuinely,  
 And some human intervention behind such disappearance of pages,  
 The partners, particularly Dan found foolish,  
 As they had never conceived of such a possibility.

Stearne continued the discussion about *The Book*,  
 And he explained clearly, the reason for the adversaries,  
 As they were after to possess *The Book*,  
 And he gave the reason as *Infinite Money*,

*“There are people out there who know the secret formula,  
 For the self-multiplication of money,  
 And exercise their knowledge to generate new wealth at an incredible  
 velocity,  
 And they know how to do it,  
 And equally or more important for our purposes,  
 They do not want anyone else to know what they know,  
 There are other people out there,  
 Who believe in the possibility of self-multiplication,*

*But do not possess that knowledge and are desperate to acquire,  
Both these groups of people understand,  
What apparently none of you has yet grasped.*

*AIS creates new productive human relationships in multiple dimensions,  
Just like the Internet creates multi-dimensional relationship,  
For information exchange, one to many, many to one, many to many,  
AIS is not just a tool to make people more efficient and productive,  
It is not just an instrument for making money,  
It is, at least in potential, an instrument,  
For the multiplication and self-multiplication of money,  
On a scale and magnitude never conceived until now,  
I believe that AIS—I am speaking of  
The distributed, global network of independent Accomplish users.”*

Next morning Stearne continued,

*“Who would be prepared to take extreme measures,  
To prevent the infinite multiplication of money in society?  
Who would have sufficient knowledge of the capacity,  
Of artificial intelligence to fear the possibility as real?  
Who would have the capability to make pages disappear from the  
Internet?  
Who would have the capacity and willingness,  
To stage break-ins to steal The Book and possibly AIS as well?”*

*And you have to keep in mind one thing,  
As you have been touch with The Book since 3 years ago,  
There are people in the word,  
Whom they knew about its existence, a long time earlier,  
They also knew that it cannot be physically reproduced,  
And they are trying all they could,  
To steal The Book from you,  
Without leaving a trail of evidence to alert you”*

At the end of discussion,  
Stearne wanted to visit MAI every day and read *The Book*,  
And Dan gladly agreed,  
At the end of meeting Levin also announced,  
As he would be out of town for several days.

For the next two weeks,  
Stearne was an almost daily visitor to MAI,  
The professor richly supplemented Dan’s knowledge,  
From his own vast knowledge of similar and contrasting conceptions,  
Which helped Dan to comprehend the ideas,  
And able to understand the significance of *The Book* from a wider  
perspective.  
For ten days Dan had no word from Levin,  
He called Levin’s cell phone, but there was no response.

At the same time, When Dan called Levin,  
He was in front of Thomson at the Washington,  
And he had come to investigate whether Thomson could be behind,  
All the recent break in at MAI in search of *The Book*,  
Thomson appeared genuine and told him he was not sure what he had  
meant,  
As Levin wanted to explore him further,  
He further told that he was working in the project about Hedge funds at  
MAI,  
And wanted to know about LTCM collapse during 1990,  
As he knew about the involvement of Thomson’s family in that incident,  
He had come to explore further,  
On hearing that, though Thomson replied diplomatically,  
Levin was able to understand however,  
The subtle reaction from his body and face expression,  
After a short meeting, Levin started back to MAI.

Levin arrived the next day morning, went straight to Cloister,  
And he explained his meeting with Thomson to Dan and Stearne,

Also, he had asked a colleague of Mossad,  
To explore further about hedge funds and that research revealed,  
Leonard -- father of Gregory Thomson,  
Happened to be one of the principal investor in Long Term Capital  
Management,  
Which had collapsed during late ninety's,  
And at that time, Gregory was working as a high level political  
consultant,  
And being closely associated with NY federal bank associate which  
granted bail out.

*"That's what I had done in the last 10 days,  
And I was hoping to find the lead as they were associated with the  
Round Table Group,  
Which Prof Stearne had mentioned earlier,  
And it was almost positive,  
As Thomson was behind the last break in at Dan's apartment,  
And this meeting could be a warning to him,  
And discourage him for further attacks in one way or another"*  
As such Levin summarized his visit.

Over the time Stearne was well received at MAI,  
And respected by the partners and the employees of MAI,  
And one-day Anya asked him,  
*"How could possibly expect to derive practically useful knowledge,  
About hedge fund or stock market investments from a book of  
metaphysics?"*

Stearne gave her very long explanation,  
He started with history of numbers from very beginning,  
And explained through Srinivasa Ramanujan's Infinity,  
And from there he came to the subject of hedge fund and wealth,

*"The CATS used in Wall Street mine past data,  
For hidden relationships and models their behavior on the past,*

*That is why they can never be infallible,  
As they are always limited to what has occurred in the past,  
As such, they can only react and never anticipate,  
And they give the illusory appearance of knowledge,  
However, The Book on the other hand is based on universal laws,  
It bases itself on knowledge, not data,  
CATS could never have anticipated the dot.com boom or the dot.com  
bust,  
The Book could and would,  
It would distinguish sound fundamentals from speculative fervor every  
time,  
If I am correct,  
The people who are after The Book fully understand the value of that  
knowledge,  
To them, The Book is the Holy Grail.*

*The breakthrough concept in The Book -- the concept of infinity,  
That is where The Book departs from all known philosophies,  
That is the source of its enormous power,  
According to The Book, zero and infinity are practically related to one  
another,  
The one gives rise to the other,  
Or to put it another way,  
Zero represents the unmanifest infinite and infinity represents the  
manifest zero.*

*According to this view, it is both theoretically and practically possible,  
To manifest anything infinitely, including money,  
The central purpose of The Book is not to present a philosophy,  
It is to present a practical knowledge,  
A formula, by which the Infinite can be made to emerge out of the finite,  
That is what The Book means by the process of self-multiplication,  
The challenge you have undertaken is to understand that process,  
And find a way to express it in mathematical terms."*



## Data Pollution

During the first five months after its launch,  
 Demand for *Accomplish* grew rapidly and crossed half million users,  
 Bringing in a revenue of fifty million dollars during the period,  
 Countless new business models emerged based on *Accomplish*,  
 At the same time,  
 Many users continued to encounter problems with the software,  
 As due to the software's in-built bias toward certain types of users,  
 And it was only during the first week of December,  
 The true nature of the problem became apparent,  
 Further investigation revealed that *Accomplish* was working flawlessly,  
 But the data on which it was basing its recommendations had been  
 polluted,  
 It appeared to be an intentional pollution of the database,  
 With erroneous and fictitious information.

Anya was surprised to find out,  
 As no information was being stolen from MAI's mainframes,  
 And she told,  
*"There has been virtually no outflow of data at all,  
 Which is one of the reasons it took us so long to notice the problem,  
 On the contrary, we are experiencing a massive inflow of data,*

*From a group of our own users, data which is apparently fictitious,  
 And designed to skew recommendations by Accomplish,  
 To such an extent that they generate opposite results"*

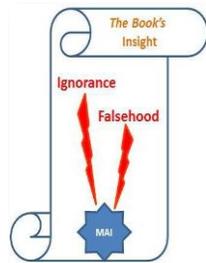
Boris, the security expert confirmed,  
 The work had been done by people with the highest level of expertise,  
 Not only in hacking into the system,  
 But in comprehending the nature of the algorithms,  
 He confessed that he himself was incapable of,  
 Reproducing the distortions, they had brought about,  
 Also, did he not know a way to stop them from polluting the system  
 further.

On viewing the whole situation, Stearne gave his comment:  
*"As such, two things are evident,  
 First, it may seem like a small consolation,  
 As these people have done you a great favor,  
 And you are extremely fortunate,  
 That the problem has surfaced at this early stage,  
 Instead of later when millions of people would be using the system,  
 Second, and more seriously,  
 It points to a fundamental defect in program design,  
 While Accomplish has the capacity to formulate correct answers,  
 It has not yet acquired the capacity to discriminate against false  
 information,  
 You have been so focused on translating knowledge into algorithms,  
 And you have ignored the challenge of,  
 Discovering principles on which falsehood is based,  
 And you need to go back to *The Book* to look for an answer."*

Meanwhile,  
 Marketing of *Accomplish* had been suspended,  
 And users were advised of a critical defect being addressed,  
 And by immediately following the company's press release,

MAI was inundated by phone calls and emails demanding further information,  
 Also claims and lawsuits against MAI from the users,  
 However, the company had fully acknowledged its responsibility for the defects,  
 There was no way of knowing at that stage,  
 As how the courts would decide on these claims,  
 And the lawyers had estimated MAI's liability,  
 Might range between two hundred fifty million dollars and one billion dollars.

As a self-defensive legal measure,  
 The company approached the US District Attorney 's office,  
 With a complaint of criminal acts by unknown parties,  
 As intended to destroy the product and the company,  
 A criminal investigation was launched,  
 And it soon became apparent that there was little or no evidence,  
 As to prove either than a crime had been committed or who was responsible,  
 The threat to MAI was such a great magnitude,  
 And it was difficult for the partners,  
 To think or talk of anything else during this period.



## The Role of Ignorance and Falsehood

In the early February 2008,  
 Bill met up with Oppenheimer's lawyers,  
 Rolf Herder, who headed the team from New York,  
 And explained what Oppenheimer had in mind.  
 And he told Bill,

*"From the looks of it,  
 MAI could well be out of business before the end of the year,  
 And all of the shareholders would lose everything they have in the company,  
 I am instructed by my client to offer,  
 As to assume the complete financial liability for the pending lawsuits,  
 And to pay you in addition to that amount a sum of 25 million dollars,  
 And that to be divided among the existing shareholder,  
 I am sure that under the circumstances you will agree,  
 As this offer is most generous indeed,  
 In return for all the outstanding shares in the company."*  
 Bill thanked his offer and rejected it saying,  
 MAI would manage the situation themselves.

The partners discussed in detail about Oppenheimer's proposal,  
 And they had at least a few years for any case to be brought to judgement,  
 When the momentum of the discussion subsided,  
 Dan turned to Bill and said,  
*"Double Oppenheimer's offer and send it back to him,  
 Oppenheimer has offered us 25 million dollars,  
 For the 65 percent of shares which are not already his,  
 Offer him 50 million dollars for his 35 percent share,  
 And that means we value his shares at four times the amount he has offered us,  
 He must know we would not consider giving up MAI for what he is offering,  
 And he only wants to make us feel that he regards our situation as desperate,*

*And I don't want to play his game,  
I want him to believe that our offer is genuine,  
Also, I want him to understand that if he really intends to make an offer  
for MAI,  
Then he has to make a serious offer or stop wasting his and our time."*

Said Dan and then turned to other matters,  
And he shifted the discussion,  
As to plan and timeframe for completing *Accomplish*<sup>2</sup>,  
Ray and Anya set out a strategy to resume work on the new version,  
Dan suggested to consult AIS<sup>8</sup> regarding every aspect of the strategy,  
By the end of the meeting,  
The sense of desolation,  
And catastrophe hanging over the team had disappeared,  
Levin witnessed the transformation in silent admiration,  
At that moment he was very sure,  
As MAI would somehow find a way out of the situation.

When Dan got back to the Cloister that evening,  
He found Stearne sitting in the study in deep concentration,  
And He told,

*"The answer is there, I am sure of it, Dan,  
The Book contains a whole chapter on the origin and nature of  
falsehood,  
Falsehood arises from two factors—mind and ego,  
Mind knows by division,  
And divides reality into an infinite number of infinitesimal parts and  
aspects,  
In the process of dividing,  
It discovers greater knowledge of the distinguishing aspects of the  
parts,  
But simultaneously loses sight of the greater whole,  
That division leads to specialized, fragmented and partial knowledge,*

*Which is the essential characteristic of ignorance in all the various  
manifestations,  
It is what The Book refers to as exclusive concentration.*

*Also, the Mind's capacity to divide introduces another more fatal error,  
It not only divides reality into many pieces,  
It also divides the subject from the object,  
The observer from the object of observation, and so forth,  
This tendency has been taken so far that we now use the word  
knowledge,  
Only with reference to what can be known objectively,  
That is externally, through the senses,  
Rather than subjectively by identification in consciousness with it,  
It is a complete inversion of truth.*

*We separate and divorce ourselves from things in an effort to know  
them better,  
Whereas we can only know anything by identifying with it in  
consciousness,  
This leads to the absurd position that we regard objective knowledge as  
truth,  
And subjective experience as irrational and biased perception,  
That is the source of ignorance.*

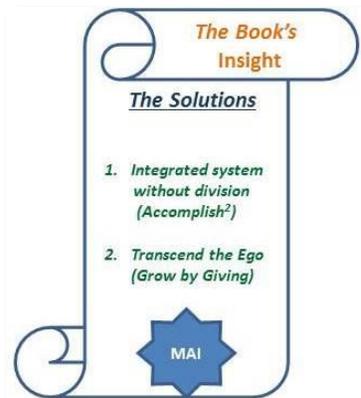
*And that's not sufficient to explain falsehood,  
And that is where ego comes in,  
Falsehood is conscious, willful distortion of the truth,  
Ego is the false sense of living a separate and independent existence,  
Falsehood arises from the illusion,  
That is the intentional application of ignorance,  
Or half-truths for personal gain or harm against others,  
That is what has happened to MAI,  
You have become victims of intentional falsehood,  
Consciously applied to destroy the product and the company"*

And when Dan asked about the solution, explained the professor:

*“Our objective is to become invulnerable to falsehood,  
First, we have to be able to detect it,  
Second, we have to be able to reject it,  
In practical terms, that can be done,  
By ensuring every algorithm built into Accomplish<sup>2</sup>  
Such that it is properly integrated with the whole,  
It is not possible in AIS<sup>8</sup>, as that is an isolated, closed system,  
But Accomplish<sup>2</sup> will be an open, universal system,  
In principle it is boundless, if not infinite,  
And that is so much for ignorance.*

*The solution to second part -- Falsehood is practical not mathematical,  
The only way to avoid vulnerability to the attack of falsehood,  
To get rid oneself completely of that same vibration in one’s own  
consciousness,  
Which means transcending the limitations of ego”*

And at that time,  
Stearne had no clear practical solution to implement that,  
However, he devised that solution later through inversion principle.



## Inversion Principle

Few days later, MAI’s management team met,  
To examine their options,  
As to recover from the collapse of *Accomplish* and the pending law suits,  
Based on analysis of the law suits and claims,  
It appeared to be they were the same people who had polluted the database,  
And seemed they might be acting in collusion,  
Also, there was an option as they could be the plan of Oppenauer,  
Also, it could be targeted to destroy *Accomplish*.

It soon became apparent to them,  
All that the subject they were examining was so vast and complex,  
And it could require a very detailed and systematic consideration,  
The next four days, the group sequestered themselves all day long,  
As pursuing a somewhat rambling exploration of the laws of life,  
From that study, Lauren produced a list entitled, “Laws of Life”.

And one day,  
Stearne had dramatic experience with the photocopier,  
And he perceived the theory of Inversion through that,  
And he explained the theory to Anya and Vijay:  
*“The life is filled with inversions, all kinds of them,  
The ones I described earlier, through photocopier incident,  
Merely various manifestations of the simplest physical type,  
That are occurring in two dimensions of space.  
Relativity Theory goes beyond this,  
But in life, we encounter even more complex, multidimensional  
inversions.”*

And he explained the theory through various real-life examples,  
*“Sears Retailer company -- Instead of asking rural customers to trust Sears,  
Sears started to trust their customers with money-back guarantee,  
Amazon.com – Started to sell books through online,  
Google – Inverted the process of using search engines,  
And so forth.  
According to The Book,  
There is no such thing as giving without receiving,  
There is always a return, only you have to be able to recognize it.”*

Later that week, Stearne hosted MAI team,  
And continued with the topic of Inversions again,  
*The Book*, he explained, described many types of inversions in life,  
*“Each inversion represents knowledge that is power,  
Recognize an inversion,  
And you acquire greater knowledge and greater capacity for accomplishment,  
Just as Sears, Amazon and Google did,  
And in Accomplish, I have not found a single trace of inversions,  
In other words, an essential message of The Book has been left out,  
The software works well, but it is not complete,  
It is not founded on complete knowledge,  
As The Book states, complete knowledge has to be all-inclusive,  
As like, inversions, reversals, contradictions, oppositions and so forth.*

*And if you can incorporate the principle of inversions in AIS<sup>9</sup> and Accomplish<sup>2</sup>,  
You will be able to identify business opportunities,  
That far exceed anything so far envisioned by the investment bankers,  
As such, I suggest incorporating multi-dimensional inversions in your products,  
And you will unearth opportunities of equal or greater magnitude than these,  
Which no one has yet been able to identify,*

*Including those well-paid bankers at Rothman & Lazurus.”*

Later Stearne invited Anya and Lauren,  
And he handed Anya, Volume III of Srinivasa Ramanujan’s Notebooks,  
Also, he handed over Song of Songs book to Lauren written in Hebrew.

In mid-February 2008,  
The management team met to chart out a strategy for the future,  
Dan requested Stearne to join them for the meeting as well,  
Anya’s research team had already reported,  
A remarkable progress in identifying algorithms,  
And incorporated the concept of inversions into the new version,  
She acknowledged the great help they had derived from Ramanujan’s notebook,  
And the inversion formula Stearne had pointed out,  
Offered a perfect solution to the problem.

Then their meeting turned to *Accomplish<sup>2</sup>*,  
Anya reported that the nine levels model had been incorporated,  
And the prototype being tested by MAI employees,  
Then Anya turned to the issue of data pollution,  
*“According to Joe,  
We have to give Accomplish<sup>2</sup>,  
The capacity to recognize errors,  
On limitation of knowledge and falsehood based on egoism,  
The earlier version incorporated positive definitions of truth,  
And we are in the process of identifying negative definitions as well,  
Our objective is to develop contextual formulas,  
That link every partial truth to wider, deeper and higher truths,*

*Coming to the second problem, falsehood,  
We asked AIS<sup>8</sup> for help,  
And it quoted a statement from The Book -- Grow by giving,  
If the first impulse of egoism is taking,  
And possessiveness arising from a sense of separateness,*

*And a struggle to support that separate existence at the expense of others,  
Growth by taking -- then the best remedy is to reverse the process,  
That is -- growth by giving.*

*The first thing we did was to reexamine the existing algorithms,  
To see whether the egoistic perspective,  
Had been unintentionally built into the original design,  
We found that it had been--virtually everywhere,  
Each time we had formulated an algorithm,  
To reflect a principle from The Book,  
And we had unknowingly converted it into a principle of egoistic accomplishment.*

*So, we went back to see another way to formulate the algorithm,  
To correct the bias and discovered there was,  
It was simply a matter of reversal,  
Of reversing the perspective and the direction,  
We developed a rule to modify existing algorithms,  
And applied it to the structure of Accomplish,  
And then we tried an experiment,  
We ran Accomplish using the corrupted database from last December,  
To our amazement, Accomplish came up with different solutions,  
When we examine the difference between the old and the new solutions,  
And the Accomplish had now ignored the corrupted data”  
Anya concluded by saying that her team was confident of,  
Being ready for beta-testing of Accomplish<sup>2</sup> by April 1, 2008.*

Dan then asked the crucial question,  
As what kind of business model to be followed for Accomplish<sup>2</sup>  
And then he surprised everyone, except Stearne,  
By suggesting to consider distributing Accomplish<sup>2</sup> for free!

On February 21, 2008,

The management team met again,  
As to finalize a business model for Accomplish<sup>2</sup> in preparation for the launch,  
And AIS<sup>9</sup> recommended MAI to give away both the software and the data,  
Stearne told:  
“That would maximize the financial gain,  
By making Accomplish<sup>2</sup> infinitely valuable,  
By making it almost as universal as money,  
Even if it did not generate any direct income to MAI,  
Its value would grow exponentially with every passing year,  
You could always encash its value later.  
The longer you waited and the more indispensable Accomplish<sup>2</sup> would be,  
You’d already be earning so much from AIS<sup>9</sup>,  
You really wouldn’t have any need to cash in on Accomplish<sup>2</sup>  
But that would not diminish its value,  
Its value would be proportionate to the work it does in the world,  
To the contribution it makes to global productivity and prosperity,  
It’s a form of social power, power to do work, power to do anything,  
You might end up with more effective social power,  
With AIS<sup>9</sup> you can become investment bankers to countries,  
The way Rothman & Lazurus is to corporations,  
With Accomplish<sup>2</sup> you could become,  
The purveyors of the world’s first global currency,  
A currency for multiplying human productivity and human achievement.”



## Adversary's Withdrawal

On 29th February 2008,  
 Oppenhauer came to MAI as a surprise visit,  
 And was guided by Bill, met all partners and prof Stearne,  
 Dan told AIS<sup>9</sup> planned to launch for beta test on March 24th,  
 And that official version would be released a month later,  
 And he also told that *Accomplish<sup>2</sup>* would be distributed free,  
 On hearing that Oppenhauer became very angry,  
 He asserted that the idea of free software distribution,  
 And accused was an act of willful folly,  
 A sheer madness, or vengeful self-inflicted injury,  
 As aimed to destroy the company.

After another hour of pointed questioning and implied accusations,  
 Oppenhauer finally came to the point.

*"I want to out!*

*As you are planning to destroy this company,  
 And I do not want to be around when that happens,  
 If you insist on proceeding with your plan to launch *Accomplish<sup>2</sup>*,  
 Then I want to sell my shares before the launch,  
 Given the bad publicity last year,  
 If you refused, I would launch legal proceedings and take other  
 measures,*

*To stop or postpone the launch of *Accomplish<sup>2</sup>*"*

Bill was very surprised, how life had turned upside down,  
 The one who wanted to own the company once,  
 And was begging to sell his share,  
 As such, he thought it would be the good time to tease him more,  
 For all the bad things he had done for his family and MAI.

However, Dan gave his final offer, in favor of him:

*"Mr. Oppenhauer, I will make you one offer and one only,  
 You either accept it on the spot unconditionally or you walk out of here,  
 And do whatever you think you can do to protect your interests,  
 It is that simple.*

*The money you lent us has already been repaid,  
 What remains is your two billion dollars in shares,  
 Under normal circumstances,  
 I would say you had a right to a premium on your investment,  
 Regardless of the pitiful offer you made to us just two months ago,  
 But you have cost this company so much money and so much grief,  
 I could never justify myself paying you back,  
 A single dollar more than what you have invested.  
 Besides, you've already earned generous dividends on that investment.  
 We do not have the cash to return that money today.  
 If we did, I would hand you a check and let you leave with it,  
 What I can offer you is a down payment of two hundred million dollars  
 now,  
 And the rest in equal installments over the next eight quarters,  
 If at any time the company defaults in making those payments,  
 You will be legally entitled to reverse the sale,  
 And buy MAI from us on the basis of the same valuation,  
 If, as you seem to fear, MAI's value is eroded by the launching of  
*Accomplish<sup>2</sup>*  
 You will have first claim on our assets.  
 That's the offer."*

He hesitated for a few more minutes,  
And then agreed the proposal.  
Later Dan told to the partners,  
And explained his rationality for such decision,

*“You people should feel free to do what you think is right,  
I will accept whatever you decide,  
I decided not to use the power at our disposal,  
As to negotiate him down to a minimum price,  
I decided to offer fair value for his investment,  
At the same time, I am convinced,  
The moment we pay him off, MAI will be freed of a curse,  
That had been hanging over the company for the past fourteen months,  
Many of our troubles stem directly,  
From our involvement with this man and his group,  
My own belief is that a year from now,  
Oppenauer will be cursing himself forever consenting to sell,  
And we will look back on this transaction as a great blessing,  
The rest is up to you.”*

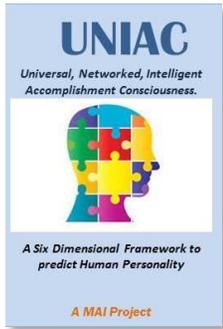
On hearing what Dan had spoken, Stearne thought to himself,  
*“That ‘s a day associated with transformation,  
On February 29 the enemy withdraws on his own initiative,  
That’s interesting!  
If it hadn’t been for the attack on Accomplish last year,  
This might never have been possible,  
A negative event is converted into something positive.  
It’s a reversal!  
A promising indication of what is to come.”*

The sale agreement was signed with Oppenauer in mid-March,  
Accomplish<sup>2</sup> beta was launched a week later under the name -- UNIAC,  
An acronym Anya created to represent,  
Universal, Networked, Intelligent Accomplishment Consciousness,

MAI posted a detailed description of UNIAC on the launch site,  
Explaining how it differed from Accomplish  
And what measures had been incorporated,  
As to prevent recurrence of data pollution,  
UNIAC was an enormous success among advanced users,  
Combined with the fact that UNIAC was distributed free,  
They rated the product a perfect ten.

UNIAC built on all the strengths of the earlier product,  
Obviously, the nine levels classification had been successful,  
In addressing the bias against some personality types,  
Finally, UNIAC was officially launched on April 24,  
And feedback from users was overwhelmingly enthusiastic,  
The annual target of ten million reached by August 15.

MAI had to expand its data center much faster than anticipated,  
To keep pace with the increased flow of traffic through the system,  
The demand for UNIAC grew explosively,  
Both among individual and corporate users,  
Corporates found that AIS<sup>9</sup> was ideally suited for central coordination,  
And development of strategic opportunities,  
Whereas UNIAC was best suited for,  
Closely coordinated work between thousands of individuals or  
operational units.  
Corporates requested MAI to deliver integrated packages,  
Combining the benefits of both systems,  
At prices ranging from three million to fifteen million dollars per client,  
The integrated system was christened as UNIAS.  
All concurred that UNIAC made it possible for individuals and  
organizations,  
To interact more rapidly, efficiently and profitably than ever before.



## UNIAC

As enthusiasm for *UNIAC* rose from individuals and corporations,  
Opposition seemed to increase proportionally from the academic  
community,  
Business schools and academic economists were the first,  
The second main source of academic resistance from psychologists,  
Who sought to debunk the psychological model,  
On which *UNIAC* was based,  
And from neurologists, who sought to discredit,  
The more fundamental concept of universal consciousness,  
Implicit in the construction of the software,  
The most unpredictable response came from the mathematicians.

Dan refused to react or permit the reports, however,  
As that would disturb their focus or equilibrium,  
Yet he too acknowledged,  
That they had to be taken seriously and addressed as far as possible,  
And it was finally Stearne who proposed,  
A mode of response that was both bold and dangerous,  
By reaching out to public media for a debate,  
And He told them,  
*"This is the real reason I have come to MAI,  
Maybe it's the very reason I was born."*

The professor 's proposal was to approach,  
National media personalities such as Larry King and Oprah Winfrey,  
And ask them to host public debates on the scientific basis for *UNIAC*,  
The professor suggested a trial performance on KQED, Bay Area public  
radio,  
The live program was scheduled for a two-hour slot on July 15,  
The academic panel included representatives from multiple fields,  
An economist, a psychologist and theoretical physicist from UC  
Berkeley,  
And MAI was represented by Stearne, Dan and Anya,  
The debate went on well,  
Though it had not resolved any fundamental issues,  
But it clearly announced to the world,  
As that MAI had a viewpoint worthy of serious consideration.

In the months to come,  
Debates were conducted on more than twenty morning television  
shows,  
Also in business news programs, and political roundtables around the  
country,  
Plus at least three dozen radio talk shows,  
Gradually *UNIAC* evolved into a new type of business exchange,  
For matching resources and opportunities on a global basis,  
However, opposition, even vehement opposition, remained,  
As such MAI was no longer an easy target to be defamed or destroyed,  
They now better understood the importance of their own work at MAI,  
The company itself became more conscious.

After months of persistent campaigning by MAI across the country,  
Larry King decided to put together a panel of experts to discuss the  
issue,  
And invited an outspoken Harvard biologist named Wells,  
And the Southern Baptist Reverend Thomas,  
And a well-known advocate of intellectual free speech, Freeman,

Stearne surprised everyone in the debate,  
As by intelligently making the case for a third front,  
And he pointed out the obvious deficiencies in both positions,  
And he enlightened the theory of creation,  
The process that governs all human accomplishment in every sphere,  
And he highlighted such process had been incorporated in AIS<sup>9</sup> and  
UNIAC,  
And were being successfully used by millions of people around the  
world,  
At the end of show, Larry came over to Stearne,  
And expressed his genuine appreciation for the professor's eloquence.

As academic resistance receded, public acceptance accelerated,  
The growth of *UNIAC* aided by,  
Increasing interest in the power of grid computing,  
*UNIAC*'s network multiplies the power of human consciousness,  
For accomplishment by enabling *UNIAC* users,  
To share their knowledge, expertise, decision-making powers,  
*UNIAC* was gradually integrating itself,  
With a widening range of human activities,  
And becoming a vital contributor to the productivity of global society.

An unexpected consequence of these developments,  
The gradual demise of the product liability lawsuits against MAI,  
Which happened without any initiative by the company,  
It became evident to them all,  
The decision to distribute *UNIAC* free,  
Became the real tipping point for MAI's exponential growth,  
When the partners analyzed the reason for the phenomenal success,  
The reasons became very apparent,  
First -- the decision to freely distribute *UNIAC*,  
Second -- Being absolutely transparent and truthful,  
Both with the general public and with Oppenhauer,  
Third -- the decision to act out of egoistic possessiveness,

With the adopted principle of grow by giving.

Dan then asked one-day,  
*"If that conclusion is correct,  
Shouldn't we consider applying it,  
Comprehensively to other aspects of our business as well?  
Should we give away other things, such as,  
AIS<sup>9</sup>, product source code or patent rights on UNIAC also?*

*We started out nearly five years ago,  
To create a program for human accomplishment,  
And we have succeeded way beyond our wildest dreams,  
But that does not mean we have done all we can,  
Or that we have taken this effort to the limit of its potential,  
According to my understanding of The Book, we have not.  
The question I am asking myself as much as you,  
Whether we should stop here with this great success,  
Or whether we should follow The Book the rest of the way,  
I have absolutely no idea where we are going,  
Or how or even why, for that matter, except that it is thrilling,  
Financially and personally rewarding, and tremendous fun,  
So, if you are trying to say we should stop earning for ourselves,  
And do something for humanity,  
I am as ready as the next person"*

During the lengthy discussion, Stearne interceded.  
*"First, I think we need to keep in mind,  
The distinction between accumulating money power for the sake of the  
ego,  
And the power to create money, wealth, for the sake of the world,  
The two are very different things, but they may appear the same to  
other people,  
You people have to decide to which of these two goals,  
You want to dedicate the remainder of your working lives,*

*Dan has shared with us three reasons that he believes,  
Behind the phenomenal, unexpected success of UNIAC.  
If certain principles are responsible for that success,  
Why do we have to stop here?  
Why not take those principles to their natural conclusion,  
And see what happens?  
He is not asking you to renounce what you have achieved,  
Rather we are capable of something even greater—perhaps much  
greater,  
If so, why not find out? Why not test the limits?*

*By doing what we have been doing up until now,  
By trying to give up the hold of ego on our work,  
Without any idea or expectation of how it will benefit us later,  
If we want to keep expanding, regardless of our motive,  
The best way is to ensure that we do not let ego get in the way.”*

As they were contemplating, Bill’s mobile phone rang,  
And they just got a potential opportunity from Singapore Government,  
For the UNIAS grid combing project across the whole county,  
Finally, all agreed that they had to maintain control,  
Not for the sake of accumulation, domination and self-aggrandisement,  
But for the sake of safeguarding the system from corruption.  
In the following weeks,  
Other new proposals flooded the company,  
And nearly overwhelmed its capacity for response.

The Singapore contract matured much sooner than expected,  
The success of UNIAC spread to other countries as well, afterwards,  
Due to sudden booming of business, it became possible,  
To complete the payments to Oppenauer fourteen months ahead of  
schedule,  
Severing the last connection,  
And possible threat of takeover by him and his partners.



*The Bead Game*



## **Bead Games**

At the same time,  
Although academic opposition had quieted,  
Resistance and vocal opposition continued,  
From many different quarters for UNIAC,  
And this product was not merely a sophisticated decision-making  
program,  
It was a symbol of the power of human accomplishment,  
Its central focus was on human perceptions and human attitudes,  
Not mere physical data,  
Its central faith was in the power of human consciousness,  
Not in the power of the machine,  
As UNIAC spread, people sensed there was a mystery, a secret behind  
UNIAC,  
While some religious groups accused UNIAC of aggravating,  
The preoccupation with material accumulation and consumption,  
MAI did everything it could,  
To counter the notion that UNIAC had predictive or prophetic powers,  
But most of these efforts fell on deaf ears,  
However, the real power of UNIAC,

For psychological progress had not yet been discovered.

Experimentation with *UNIAC* ultimately led,  
To the growth in new dimension,  
As such that had led to the invention and development of,  
*UNIAC* Bead Game, Life Bead Game, Life Game or just Bead Game.  
One day,  
Levin found that Jean was playing a computer game based on *UNIAC*,  
Levin not only liked what he saw, but thought other people would like it too,  
Le Brec's basic idea reminded Levin of the Glass Bead Game,  
It focused on the application of the highest knowledge,  
As to accomplish in life and elevate life to a higher plane,  
It drew upon the vast store of principles extracted from *The Book*,  
And incorporated in the software,  
The objective of the *UNIAC* Game,  
To discover the rules of life based on analysis of life events,  
When Levin showed the prototype to senior management,  
They unanimously approved and decided,  
To constitute a special product development team  
And was headed by Le Brec to work on it,  
It was a way for users to learn about the subtle truths of life,  
Which were so foreign to the western mechanistic world view.

Having spent months studying *The Book* and *Archives*,  
To grasp concepts such as,  
Correspondences, life response, inversions,  
Reversals, contradictions, subtle reflections and the like,  
MAI partners understood that the Game could be a breakthrough product,  
For communicating truths about accomplishment,  
To youth entrepreneurs and executives,  
For education and research,  
In the social sciences, history, literature and the humanities,  
And for psychological insight and self-discovery,

The beta version was ready in July 2008,  
And the first commercial was successfully released on Nov 24, 2008.  
By that time a variety of games had already been developed by beta users,  
Game clubs had been formed,  
And game user groups were working on new variations of the game.

*UNIAC* games never told users what they should do,  
They only forced them to analyze their decisions comprehensively,  
And indicated likely outcomes based on that analysis,  
As such there were different types of games that had been developed.

Type 1 games focused on Decision-making,  
The output of Type 1 games was similar to the output from AIS<sup>1</sup> reports,  
But the process of playing was far more engaging and informative,  
People spent hours mulling over options,  
And clarifying the impact of their attitudes on likely outcomes.

Type 2 games focused on the Nine Levels of human consciousness,  
Another variety of Nine Level Games Focused on analyzing individuals,  
According to their dominant personality type,  
Or analyzing the relative development,  
Of each of the nine levels in an individual,  
This type of game became known as Profiling or Leveling,  
Profiling games led to the development of,  
Profile Matching, Aligning or Matching Games,  
In which the profiles of two people were compared on nine or eighteen levels,  
To see how romantically compatible, they would be.

Type 3 games applied the entire Six Dimension personality model,  
To analyze human character and behavior,  
These games were played almost exclusively by advanced gamers,  
As they required a subtle perception,

And sophisticated understanding of human personality.

Type 4 games were among the most popular,  
Probably because they were the easiest for novices,  
To learn and quite enjoyable to play,  
They focused on correspondences between the inner and the outer,  
Between human thoughts and attitudes and the external events in their  
lives.

So-called Day Games,  
An unusual variation of the typical correspondence game,  
An individual would minutely observe,  
And carefully record events during the early part of the day,  
From the moment he woke up, as like  
The first waking thoughts and feelings, incidental sounds,  
The first person he saw, the first item of news he heard on the TV,  
The first thing he read on the Internet, etc.–  
And look for correspondences between these insignificant  
observations,  
And later developments during the day,  
In several well-documented incidents,  
A day-gamer's advice or warning could help another family member,  
As to avoid an accident,  
Or diagnose a serious, unsuspected health problem before it became  
acute,  
And so forth.

Type 5 or life response games also became very popular,  
Among more advanced users,  
And these games focused on identifying,  
Explaining and anticipating life responses.

Type 6 games were an extension of type 5,  
But much more complex and comprehensive,  
They involved analyzing any chain of events,

In terms of hundreds of life principles,  
In order to explain every small detail that occurred.

The highest level of the type 6 game became known as a 360° game,  
As it involved the analysis of an incident or chain of events,  
From the perspective of every character involved,  
Rather than merely from the perspective of one or a few main  
characters.

Then there were a few Type 7 games, known as Infinity Games,  
Less than hundred people in the world even understood,  
What these games were about,  
And fewer still were able to make headway in playing them,  
These are the grandmasters of the bead game,  
The essential aim of type 7 games was to discover,  
The infinite potential concealed in finite circumstances,  
Or expressing in the infinitesimal.

The Bead Game not only became a phenomenal success in its own  
right,  
And it also revealed the pathway,  
For further development of MAI's software in an unexpected direction,  
One day a grandmaster Type 7 gamer published an article,  
On his site about what he called a Descent,  
At a crucial point in an infinity game,  
Where he was striving to see beyond the boundaries of finite limitation,  
He began to perceive a deep sense of peace filling his body and limbs,  
At first, he tried to ignore it and continue playing,  
But it soon reached such a great intensity that he was physically  
immobilized,  
A fellow gamer working next to him became alarmed,  
But the grandmaster assured him that he was feeling fine,  
In fact, he said, he was feeling quite wonderful.  
The experience subsided after a few hours,  
But returned the next day in greater intensity than before,

This time he distinctly felt a sensation of peace,  
Descending into his body from above his head,  
Until he had a feeling of inner fullness to the point of,  
Overflowing with peaceful, refreshing energy,  
After the experience subsided,  
He noted his gaming performance improved dramatically.

When he resumed the infinity game the following day,  
The experience returned and it did not stop with his body,  
The peaceful feeling began to penetrate into his nerves,  
And fill his whole vital being with quiet power and well-being,  
He felt a rich, warm glowing sensation,  
Develop in his heart, a sense of joy, openness and expansiveness,  
These experiences continued each time he played the game,  
At the same time,  
He found that his gaming capacities were markedly enhanced,  
Finally, one day he felt what he describes,  
As a solid descent of silence into his head and filling his mind,  
He was fully conscious and awake,  
Yet incapable of formulating a single thought,  
Moreover, he felt too wonderful to even want to think.

After the grandmaster published his experiences on his blog,  
Other gamers came forward to report similar experiences of their own,  
It soon became clear,  
That he was not the only one to feel the Descent or the Silence,  
When Dan first heard this report, he immediately recognized it,  
As the same experience that he often felt while reading *The Book*,  
He knew at once that it came from an opening to the consciousness,  
And knowledge borrowed from *The Book* and incorporated in *UNIAC*,  
He was pleasantly surprised to learn,  
As *The Book's* rich atmosphere was actually transmitted,  
Through *UNIAC* to frequent users,  
The partners were surprised not only by the character of this trend,  
But also by its magnitude and intensity.

Three assertions derived from *The Book*,  
Became the starting point for their study:  
First, that there was only one universal process of creation;  
Second, that there was only one universal set of principle,  
That applied to all levels, planes and fields, and  
Third, that among these principles were laws,  
Governing the complex interactions,  
Between the physical, vital and mental planes.

Most people believed that spiritual truth was more relevant,  
To success in the after-life than for accomplishment on Earth,  
*The Book* and *Archives* took a different view,  
They clearly stated that the spiritual was the highest of the four planes,  
And that, rightly applied, the application of spiritual knowledge and  
force,  
Could generate results one thousand or even hundred thousand times,  
Greater than physical, vital or mental power,  
They even made reference to a phenomenon,  
That is called as simultaneous instantaneousness,  
In which the action of spiritual power,  
Brought results at the beginning of an initiative,  
Which could only be achieved,  
Through other means after long and arduous endeavor.

To *The Book*, spiritual values such as,  
Truthfulness, goodwill, harmony, equality, patience and self-giving,  
Were not merely formulas for salvation beyond,  
They possessed the power for highest material accomplishment,  
And psychological fulfillment here and now.  
Without ostentation or assertion, this principle had been incorporated,  
Into the knowledge base and algorithms of AIS and *UNIAC*,  
And was the essential source of their efficacy,  
The process of creation was not merely a mental formula,  
It was a liberating mantra of spiritual power,

Could *UNIAC* also be used for psychological growth and spiritual progress?

And even if it could, should MAI consider venturing into those domains?

## PART VI: EVOLUTION

### Preview

Prof. Stearne and the partners were delighted after the success of *UNIAC* and *Bead Games*. The atmosphere was so rich. Yet, the threat of adversaries continued in parallel. On January 19, 2009 all the partners travelled to Washington to attend the new president's inauguration. Prof. One night Stearne worked very late at the Cloister and then went to bed late. Around midnight, he suddenly woke up from a mild explosive noise. He then panicked. The first thought that came to mind was *The Book*. He then removed it from the table and pushed it far underneath the sofa. He then pulled a blanket over his head and began breathing deeply; his nose pressed against the pillow. A moment later, he heard a sound of his room being opened. Someone came inside, searched all the drawers one by one, and silently withdrew after some time without disturbing the professor.

After a while Stearne got up and called the security guard. The next day morning he informed Dan about the break-in robbery attempt. Fortunately, both he and *The Book* were safe. [It seemed the intruder was not an expert with explosives, and they had decided not to disturb the Professor, as that one might be from MAI itself.] Also they planned the timing so perfectly that they were aware of the MAI team's travel agenda. The next day police inspector Byrne came to investigate. [They found a note in the safe from adversaries as to give them what they were seeking, else the consequences would be more serious.] )

During the discussion with the partners later on, Stearne touched on the topic of Max Theon. He told the group that decades ago Theon wanted to possess *The book* at any cost and he tried until his death in 1927. Later his quest was furthered by his followers, who came from various secret societies, with LAP (Librum Arcanum Potestas) being one

of them. Stearne had the evidence that they were actively searching for *The Book* and it seemed they would go to any length to obtain it. They were not easily identifiable, and therefore it was difficult for the police to capture them. Stearne then told the partners that he would study *The Book* to search for a permanent solution to this security problem. After these events, Stearne rarely came out of his room, as he was deeply immersed in *The Book*.

It turns out that the police investigation could not find any useful leads. Moreover, on January 29, 2009 the police received an anonymous call about the placement of explosives in the vicinity of MAI. Though it was safely diffused, Dan sensed that it was a direct message to MAI, as the adversaries' threat had now gone to the next level. Stearne then relayed the fact that he was almost near a permanent solution, but he would need another 96 hours. As such, he requested that the partners leave Berkeley for the weekend.

On that weekend night, Stearne worked very late. He purposely gave the helpers Juan and Rosa a paid holiday. Dan and the partners then returned the following Monday. When there, Dan noticed that *The Book* was missing and Prof. Stearne could not be found at the Cloister, nor at his own house. The police were then informed of the situation. However, from the security camera, it seemed that during the weekend two Hispanic men entered MAI through the back door, which required a special access code, and they later dragged Prof. Stearne to a car. The partners were now very worried. The next day all the local newspapers reported the news about kidnapping of Prof Stearne from MAI.

After some time it was discovered that Stearne was seen in San Francisco airport via CCTV footage. And yet he was also found to be walking freely with a big suitcase. Later they found out that he had gone to India to Vinay's house, and he was told not to disturb the professor. It was a great relief to the partners to find out that Stearne was safe and sound. The local newspapers carried the news of the sudden disappearance of the professor, also revealing that Stearne had

carried the secret book with him that belonged to MAI. Dan thought that he disappeared with *The Book* to protect MAI partners And yet that would jeopardize his safety. Meanwhile, the police now stopped their investigation.

Later that day, when Dan returned, he found *The Book* on the table! The same Book that Limpia explained she found underneath the sofa! Dan now understood the whole sequence of events, as Prof. Stearne had convinced the world that *The Book* was missing in order to protect them; and yet *The Book* was indeed with them. However, Stearne's plan of sudden disappearance to India was still a mystery to Dan.

Actually Prof. Stearne planned every minute of every detail from the very beginning. As such, he had sent the partners, and Limpia, Juan and Rosa out of town. Juan's brothers Luis and Jose were the two Hispanic men who came to MAI on that day and created the illusion of kidnapping. Stearne himself drafted various press statements, and asked his lawyer to post them the following week. The plan was so well executed that he was able to leave the country and travel to India where he met with his college friends Raj and Mita, who were actually the parents of Vinay. He told them to keep his sudden arrival secret, as he would be busy in the following days. What he needed desperately however was a printer to print a lot of documents, as well as their help to proofread them.

On February 21, 2009 while Dan and Levin were conversing in the Cloister, a parcel arrived from India. Dan opened it up and it contained two brown leather-bound volumes. It was an almost exact replica of *The Book*, titled-

### ***The Infinite Game***

### ***Advanced User's Manual***

***Transcribed from the original by Joseph Stearne***

It was a word-for-word reproduction of *The Book*. As a result of this development, Dan and Levin felt emotionally richer and happier. And on that same day, another *The Book* copy was received by Vinay, Anya, and Ray. Stearne also sent a copy to his home, addressing it to Juan. Plus the package contained legal documents giving away his house property to them. The following morning, a FedEx truck delivered a total of six hundred books to the MAI office. On February 24, the newspapers printed articles narrating the entire story behind Prof Stearne's sudden disappearance, up to the recent arrival of *The Book*. As such he had fully reconciled the story from the public's perspective. Dan was overjoyed by the brilliant idea and strategy of Stearne. Dan admired the ardent and difficult work Stearne had undertaken; and in such a short period of time; and despite his old age, thus completely eradicating the threat to MAI and the partners.

On that weekend many people gathered at Prof Dent's country home. In attendance were a number of members of various secret societies' working in the name of Theon - including Grigory Thomon's father, Albert Simon, Eric Green of MAI, and several others. Though they were working individually by themselves, all had one principle in common; to suppress *The Book* at any cost by reaching out to the public. And so on that day Eric Green passed a copy of *The Book* to everyone. And yet now it was no longer possible to execute their mission since *The Book* had become universal property; plus it was now also released on the internet. As such *the secret order established in the name of Theon became invalid*. And yet even the adversaries themselves because they each now had a copy of *The Book*! Due to all these events, it was to be the final meeting of the Theon adversaries.

Now with everyone in a delightful mood, Dan had a vision of two other things to be accomplished - *Evolve* and *Fusion*. *Evolve* was already happening as a tool for psychological growth, but the concept for *Fusion* was still somewhat hazy. It would in fact go beyond individual accomplishment and social growth to that of *spiritual evolution*. Dan thought that *UNIAC* created prosperity, *Evolve* was for personal growth

and happiness, and *Fusion* would be to bring about Consciousness, which would be the supreme and ultimate form of accomplishment.

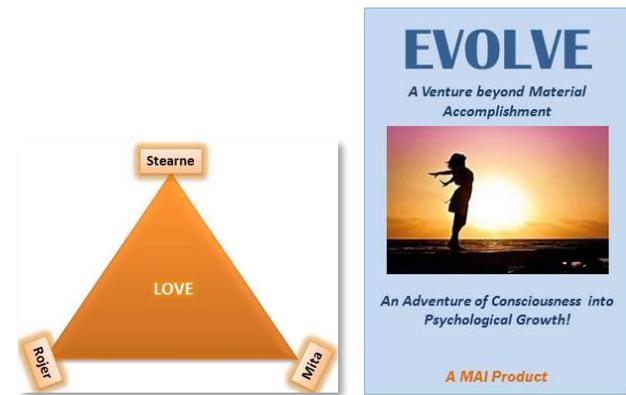
Meanwhile in March 2009, Levin was called by the Israeli Prime Minister's Office for a possible reconciliation of the Palestine issue. This was significant in the wake of the fact that they had now witnessed the success of *UNIAC* and grid computing. Levin discussed the matter with the partners and planned to travel to Israel with Ray and Lauren. Vinay and Anya, on the other hand, were planning for a trip to India. Ray was hopeful he would visit India with his family and meet Stearne along the way.

In a sense, Dan envied all the other partners, as all they had all accomplished what they wanted in life. Dan also had a feeling of gratitude and richness about how things had changed in his life since *The Book* had fallen at Moe's Bookstore. Now in that rich and soothing atmosphere, he experienced a decent of sweetness, of peace, and of joy. It was a wonderful, mysterious happy feeling. He was thrilled to no end.

The following Saturday all the partners left Cloister to their own respective work. Dan was now left alone. It was the first time everyone had left for a lengthy period leaving Dan behind. And so when Dan woke up on Sunday morning, he was not sure what to do. He then picked up *The Book* and started reading from the beginning. At that moment, the phone rang and the security guard announced a visitor who wanted to meet Dan. It was Kristy, Stearne's niece. She had come all the way from France, because Stearne had asked her to. She was little concerned since Stearne was not in Berkeley; however, Dan calmed her down and assured her that her uncle was safe and sound. It turns out she also had a copy of *The Book*; plus she wanted to know about Stearne's life in the recent years. Dan started to share the trail of events from the beginning of MAI through recent developments. As he finished narrating the entire series of events, it was already evening. Fully immersed in what Dan had said, Kristy was now speechless. Despite that she was little puzzled as to

why she had been invited there, since Prof Stearne was not in Berkeley. Dan was beginning to think he knew the answer.

## SUMMARY



## Evolve!

One day,  
Dan and Levin discussed about the option of IPO again,  
Dan insisted Levin to be partner of MAI,  
Then he stood up and went into his study,  
And came back a moment later with an envelope in his hand.  
Giving it to Levin, he said, "Consider this a down payment."  
In spite of the sincerity of his words to Dan,  
When Levin opened the envelope,  
He did not even attempt to suppress the delight of surprise,

As he saw a check in his name for twenty-five million dollars,  
And he was very moved.

One day, Anya went to see Stearne,  
And asked him about his personal life,  
And Stearne told her the story which he had not shared to others,  
“We had met in grad school, here at Cal,  
And she was doing a post grad degree in English literature,  
While I was just completing my thesis about the nature of  
consciousness,  
And we used to spend hours debating,  
The relative merits of the philosophical and literary view of life,  
She felt strongly that philosophers understand little of what it is all  
about,  
Whereas the great authors are in touch with the vital core of life.

She was here when the Free Speech Movement broke out,  
And I was torn between my responsibilities,  
As a young faculty member and my youthful allegiance to ideals,  
Mita alone urged me to do what I knew was right,  
Even if I ruined my career and I lost everything in the process,  
That was the kind of person she was,  
That was what she would have done,  
And she helped me find the inner courage to do it,  
She helped to make me what I am today.

And there was also Roger,  
As he was my closest friend at the time and hers too,  
We three were inseparable, though we were so very different,  
He was an engineer,  
With a clear, logical, methodical, practical outlook on everything,  
I was the idealist, She was the romantic and He was Mr. Pragmatic,  
Yet we were a perfect fit and got along fabulously,  
Finally, they went off together and I remained,

*We both were as concerned about not spoiling the beauty of what we  
had,  
As we were in enjoying its intensity,  
And besides, Roger needed her, he was not like us.  
We both knew that he could not live without her,  
Not without feeling empty or deeply disappointed in life,  
She couldn't bear the thought of inflicting that pain,  
On someone she loved and I couldn't either,  
We never discussed it, but that was what I understood,  
Besides, she was under intense pressure from her family to marry him,  
She had the strength to disregard their feelings,  
But not the heart to hurt them,  
Mita reminds me a lot of Vinay in a way,  
They both live their lives entirely for other people,  
The three of us were like a triangle,  
An equilateral triangle with love on all sides”*

One day, Levin came across an article in the Archives,  
That depicted growth as a spherical process,  
An outward, expansive movement in concentric circles,  
From a point to a sphere,  
The point represents,  
The center of our present personality, the limited ego,  
The surface of the sphere represents,  
The full development of human individuality at all levels,  
Each of the six dimensions represents,  
Movement from the center to the periphery along a different axis,  
Of course, the whole model was only a simplified metaphor,  
There is no actual surface, only an ever-expanding being,  
Whose boundaries keep moving farther outward,  
Until they become co-terminus with the universe,  
There are not six dimensions,  
But thousands or an infinite number of axes along which one can  
progress.

Once the overall conception was well-defined,  
They turned to *The Book*,  
For knowledge of the underlying principles governing human progress,  
This was especially necessary with respect to D-1 and D-6,  
How precisely, for instance did one move along the continuum,  
From manners–behavior–character–personality–individuality?  
To move from manners to behavior appeared fairly basic,  
But proved to be quite significant.

A person whose development has only progressed,  
To the level of manners, means that they have acquired the capacity,  
For appropriate external forms of expression expected by society,  
But that those manners do not actually reflect,  
How they genuinely think or feel inside,  
To move from manners to behavior is to elevate one's thoughts and  
feelings,  
To the extent that they are in harmony with how one behaves  
externally,  
The first working prototype of the new program, ready by far ahead of  
schedule,  
Stearne suggested that they name it *Evolve*,  
After initial testing, a beta version was released,  
And became immediately popular,  
By the time *Evolve* was released,  
The popularity of *UNIAC* extended,  
To all age groups, occupations and parts of the world,  
Once people had mastered,  
The principles of *UNIAC* for material accomplishment,  
They found it surprisingly easy,  
To make the transition to the psychological sphere,  
Gradually people were beginning to comprehend,  
That the door to all accomplishment lies inside, it is an inner door,  
And that the key to that door is the development of individuality.



## Attack!

The atmosphere at MAI grew more expansive and buoyant,  
With each passing month after the launch of *UNIAC*,  
And the movement was given additional momentum,  
By the astonishing success of the Game,  
By now Stearne was all too familiar with the rules of life,  
But even he was caught completely off-guard,  
By the events of January 19, 2009.

He knew very well where the movement originated,  
And where it was headed,  
He saw the steps of its progression, past and future,  
He knew the prime mover, he perceived the source,  
And he also knew the Adversary,  
The Adversary was not a person or a group,  
It was a Consciousness,  
A consciousness that opposed and resisted,  
Every step of humanity's evolutionary advance,  
It had many names and many faces,  
It took on the name of Right or Righteousness,  
It acted in the name of God or Tradition,  
It assumed the illusory appearance of Justice and based itself on Law,

He should have suspected something would happen,  
The atmosphere was so rich, buoyant and expansive,  
Only at rare moments can life sustain such an uplifting atmosphere,  
Without evoking a reaction from below.

All that day,  
Stearne had worked without interruption in his study at the Cloister,  
He had pushed himself harder over the past few weeks to complete his  
task,  
Although his mind told him there was absolutely no reason to be in  
hurry,  
Or to strain his health in order to finish a few days earlier,  
What difference could it make?  
As he had waited years, decades already,  
What difference could a few more days make?  
That is what he told himself, that is what he thought, but it is not what  
he felt,  
Something deep within him was pressing him,  
To complete it and he surrendered to that impulse.

Dan, Anya, Ray, Vinay and even Levin all had flown to Washington,  
For the presidential inauguration on Jan 20, 2009,  
On invitation from the new administration,  
So, he was alone and had the place all to himself,  
Even Limpia had not come that day,  
As he was sleeping in the couch,  
The sound of the explosion was muffled,  
But enough to awaken a much sounder sleeper than he was,  
His very first instinct, his first thought, was not about himself or his  
safety,  
It was about *The Book*.  
He went over to the desk, picked it up,  
And then shoved it as hard as he could under the sofa,  
Then by a supreme effort, he lay back down,  
Pulled the blanket over his head,

And began breathing deeply with his nose pressed against the pillow.

A moment later,  
He heard the door of his office open,  
And from beneath the blanket he saw,  
The faint beam of a red light moving toward him,  
But stopping at the desk,  
Too terrified to even breathe regularly, he waited motionless,  
He sensed rather than saw someone walk around the desk,  
And quietly open the drawers one by one,  
After an indeterminable interval, the figure withdrew and left the  
room,  
Noiselessly closing the door behind it.

Stearne remained immobile for next thirty minutes,  
The only two things of real importance were in here --*The Book* and his  
life,  
Finally, he sat up, moving over to his desk,  
And found the phone was dead,  
He picked up the phone on the Dan's desk,  
Asked the guard to inform the police and Luis Gavoche,  
About a break-in and attempted robbery.  
That early morning, he called Dan and informed him about the break in.

At 10 am that morning,  
Levin and Lauren arrived at the professor 's home,  
He explained them the whole story again,  
And it seemed whoever had done this was an expert with explosives,  
As such, the person or persons had entered the Cloister,  
Without forcing the door which locked automatically,  
That meant he or they had to have a key,  
Assuming that Dan and Levin still retained their keys,  
The only other possible source was Limpia,  
And she had not come to the office the day before,  
Also, could not be reached at home or on her mobile that morning,

Inspector Byrne sent an officer to inquire at her home,  
It was obvious to Stearne that the burglar had been after *The Book*,  
But he had not shared his insight with the police for the simple reason,  
As they would have impounded it and subjected it to all types of  
analysis.

Later that night, the mystery about Limpia was revealed,  
As Limpia was found locked in the trunk of her car,  
Which had been abandoned on a quiet street in Marin County,  
She was alive and apparently unharmed physically,  
Though badly traumatized by the event,  
And she was kidnapped after coming from work,  
And the Cloister's key which she kept was also missing from her.

The next day all the partners had returned,  
And met at the Cloister with Stearne,  
Levin then summarized:  
*"They must assume for the moment that the intruder was a MAI  
employee,  
As they may have planned the break-in months ago,  
And simply waited for the right opportunity to act.  
And so, we are dealing with,  
A highly sophisticated and determined opponent,  
Perhaps the very same people who attempted,  
One or more of the break-ins at Dan's apartment,  
This time they did not hesitate to commit a kidnapping to get what they  
want,  
These people obviously know about The Book,  
And are willing to do almost anything to get it.  
As they decided not to awaken Joe,  
They would like to avoid confrontation."*

At 9 AM, the inspector came, and he asked about the contents of the  
safe,  
And Dan was faced with a terrible dilemma,

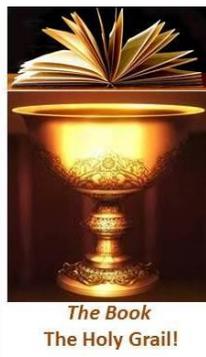
As what to reveal to the inspector, yet following Truth,  
He told Byrne that he knew exactly what they were after,  
And they were after a book of knowledge,  
On which all MAI products were based,  
Byrne listened with great interest and a sense of satisfaction,  
And then, they they went to the safe,  
To examine the contents to make sure all over there,  
And they found a sealed envelope addressed to Dan,  
Inside a letter, it was written,  
*"Give us what we want or next time it will be more serious!"*  
On seeing that the inspector became suspicious.

At the same time, upon seeing Stearne, Dan was relieved,  
And Stearne answered the inspector,

*"That is precisely what I was getting at, Inspector,  
As I was invited to MAI as a paid consultant,  
Under a strict confidentiality clause,  
As to help them decipher the meaning of the document to which Dan  
refers,  
If the information contained in these documents would leak out,  
It could cost the company billions,  
As a philosophy professor of forty years standing,  
My assignment is to decipher and interpret the meaning of this  
document,  
And to help the mathematicians and computer scientists at MAI,  
To convert it into practically useful knowledge.  
I have in my office hundreds of pages of material like this,  
As long as you can assure MAI of absolute and total confidentiality,  
I am sure you are welcome to view those documents."*

And that reply convinced Inspector at that time and relieved Dan.

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## Max Theon

Later Dan, Levin and Stearne started to discuss, Stearne told them the basis for his theory of suspecting, As the Christian Fundamentalism behind the attack, And he talked about a far more ancient line of Christian thought, A branch of Gnosticism that dated back to the third or fourth century AD, From that history, he had shifted to explain further about Theon:

*"I told you during our first meeting,  
As Max Theon was associated with The Book, but not its author,  
And Theon was a very powerful occultist and a very dangerous man,  
He was what is referred to, as an incarnation,  
And he belonged to the most powerful negative incarnations,  
And are known as the asuras who oppose the evolution,  
And his specific mission was to steal the knowledge of Life,  
And employ it for his own egoistic purposes,  
He was an extremely powerful occultist,  
However, he failed, but he did not give up,  
He failed in the sense that The Book was written,  
And printed—at least one copy,  
He continued his desperate quest right up until his death in 1927,  
Had he done so,*

*The course of human events over the past century may have been very different.*

*The Book is a source of knowledge that is power,  
And what we get out of The Book depends very much on who we are,  
It depends on our aspiration, our sincerity and our consciousness,  
Theon had an aspiration of the most intense variety,  
But it was not an aspiration for ultimate Truth or ultimate Good,  
It was an aspiration for ultimate Power,  
It was an aspiration to obtain,  
And exclusively possess the power of The Book to aggrandize ego,  
In metaphysical terms means to serve darkness, falsehood and evil,  
Which are the roots of that impulse,  
Perhaps it was the reason, as Theon who had exerted his power,  
To prevent more than one copy from being printed and circulated!*

*The knowledge contained in The Book is an all-inclusive knowledge,  
The more widely it is disseminated, the greater its power for good,  
The main obstacle to the dissemination of that knowledge,  
The lack of human receptivity,  
Theon's goal was not just to obtain that knowledge,  
As he wanted to obtain it exclusively for himself,  
So that he alone can possess it,  
That is the very nature of the asuric consciousness,  
It is enough that Theon and his followers believed it."*

As Dan tried to contemplate what Stearne had said, Suddenly many pieces of the puzzle fell into place for the first time, He now understood what *The Book* meant when it said:  
*"Every problem has a solution,  
The solution to every problem lies within the problem itself,  
The solution to any problem lies,  
Not in changing others or waiting for them to change,  
Rather by changing the corresponding element in oneself,  
That attracted or created, sanctioned or necessitated,*

*That problem in the first place.*

*For every external force, influence or event that impinges on our lives,  
There must be a corresponding inner supporting element,  
The solution lies in finding and reversing that not making other people  
change,  
If other people are adamant or insistent, defensive or aggressive,  
Selfish or blind, impatient or intolerant,  
That characteristic could not and would not have,  
The capacity to touch our lives and consciousness,  
If there were not something corresponding within ourselves,  
What comes from outside comes with a mission and a purpose,  
As it comes to liberate us from our own limitations,  
To help us become more perfect in our own consciousness,  
That is the knowledge needed to solve any problem of any type on any  
scale,  
According to The Book, when consciously applied,  
That knowledge has the power to accomplish in an instant,  
What might otherwise take a seeming eternity of years,  
Even lifetimes or generations to achieve”*

The next day discussions continued  
And Stearne explained further about Theon and *The Book*:

*“Theon failed and The Book was printed,  
But his aspiration continued,  
And he had a group of followers,  
Those who were dedicated to fulfill his mission,  
And still strive to do so up to the present day,  
Individually they may lack his power of consciousness and will,  
But collectively they represent a most formidable Adversary,  
And they have only one goal,  
To obtain and possess the power of The Book entirely to themselves,  
It does not matter what name these people go by,  
But I can make an educated guess,*

*About who is behind the attack on MAI.*

*Among the many organizations that sprang up during Theon’s life,  
There was one known as LAP,  
Librum Arcanum Potestas, the Order of the Secret Book of Power,  
Whose members considered themselves his direct disciples,  
And they believe in the appearance of a book,  
Which would carry with it the power for divinization of life on earth,  
The prophesy proclaimed that this book,  
Would reveal itself and manifest its power beginning in 1914,  
And with progressively heightened intensity,  
And wider reach in a sequence of years.”  
Said Stearne and read from a small notebook,  
“1914, 1917, 1919, 1921, 1956, 1964, 1968, 1971,  
1989, 2000, 2004, 2008, 2012, 2021,  
Note the sequence falls into unevenly sized and unevenly spaced  
groups.*

*Since our first meeting fifteen months ago,  
I have been trying to verify the continued existence of this group,  
And at the end of December I obtained what I consider conclusive  
evidence,  
That my suspicion was correct,  
I am afraid neither FBI nor any other intelligence organization,  
Going to do us much good,  
No one can touch them because no one knows they exist,  
And they will do anything and go to any length,  
To obtain The Book and possess it exclusively,  
That is their one mission in life, a holy mission in their view,  
Their attempts so far had failed,  
And they had already threatened,  
As next time there may be a higher price to pay,  
And MAI had no way of knowing when that next time would be,  
Our first objective has to be to persuade them,  
That there is an alternative way for them to achieve their objective,*

*The challenge for us is to find one before we are left with no other choice."*

Meanwhile, the three of them agreed,  
Not to alarm and fear other partners about the threatening note,  
Levin agreed to accept responsibility for briefing Bill and other employees,  
Dan agreed to speak with Ray, Anya and Vinay,  
Stearne said he was studying *The Book*,  
For clues to a permanent solution,  
And would focus all his time on that until the situation was resolved,  
From that moment onward,  
Stearne rarely left his study in the Cloister,  
He worked from early morning until late each night for the next seven days,  
And he insisted that not be disturbed.



## MAI & the Partners

The police investigation of MAI was completed  
And, as expected, did not result in any leads,  
Early on the Jan 29, 2009 morning,

Berkeley police received an anonymous phone call,  
About the explosive devices placed on nearby vicinity,  
Both buildings evacuated and the explosives diffused in time,  
Perhaps it was a direct message to them, Dan concluded,  
And Prof Stearne fully agreed with it,  
And he thought of a permanent solution,  
And would need another 96 hours to complete it,  
And so, he asked Dan and other partners,  
To leave Berkeley till the next morning.

Stearne was thinking about all the past history of MAI,  
And gave a detailed analysis on the subject of evil to MAI partners.  
And in the summary, he had said:  
*"During the past two years you have been subjected,  
To more than the typical dose of ill-will,  
By some power I can only call Grace,  
You have emerged from these attacks,  
On life, property and work without serious damage,  
But I think if you reflect back,  
You will discover that this experience had been,  
An essential spur for your greatest outer achievement,  
And deepest inner accomplishment*

*It requires objectivity, insight, sincerity, vision and courage,  
To discover the secret of life - most particularly, courage,  
Those that have the courage to look within themselves,  
And search for the sources of the inner darkness,  
That generate the need for the evil,  
That comes to them from outside are qualified for this knowledge,  
Those that persist in condemning others, the world, life and God  
For their sufferings and those of their fellow man,  
May find this explanation unsatisfying, heartless and abhorrent,  
I respect that judgment, even if I do not agree with it,  
For it is extremely difficult to look upon the external appearance of  
things,*

*Without concluding that something is terribly wrong with the world,  
And since few people have the insight to see deeply within,  
Or to grasp the wider evolutionary movement,  
Any accusation may seem justified.*

*The Book does not offer a rationalization to the world,  
It offers a key for those who seek to eradicate evil,  
From their own consciousness and life,  
By that effort, I believe, they do more to free the world of this scourge,  
Than all the loyal soldiers fighting on God's side."*

Stearne then hosted MAI partners, delicious dinner at his home,  
Later the discussions continued,  
And he asked about theory of five elements,  
And went on to relate each element to one of the partners,

*"Dan has been to the creation and success of MAI,  
He represents the stage at which the primal movement begins,  
And that leads to all consequences—momentous consequences,  
For not only you,  
But for the world in this instance,  
Without this principle, this stage, this element, nothing would ever be  
created.*

*Ray, the creative stage at which consciousness manifests as formed  
ideas,  
Which become the seeds for all that subsequently takes material form,  
Ray has played that role marvelously at MAI,  
Constantly extending the reach  
And application of thought to new fields of work.*

*Anya, the source of that fire at MAI,  
Functionally, it is Anya's task to embody concepts in operation  
processes,  
That direct the flow of energy for productive purposes,*

*Psychologically, by her spark she gives life to us all.*

*Vinay is the epitome of that power at MAI,  
The power that binds countless individuals,  
Through an attraction of mutual understanding, enjoyment and  
material benefit,  
Into a living and vibrant commercial organization.*

*Levin, without him, I doubt very much,  
Whether the company could have survived all the pressures, pitfalls,  
And attacks to which it has been subjected,  
He has laid the firm foundation,  
Grounded it firmly to withstand the quakes thrown up from below,  
As it rises tier by tier to higher levels of accomplishment.*

*It is not chance or coincidence that brought you together,  
Although each of you is wonderfully gifted in your own way,  
For the knowledge you are giving expression to,  
Is a knowledge of wholeness, a knowledge of oneness,*

*Here, for the first time in my life,  
I have seen it emerging as a prevailing consciousness,  
Among a small group that enables work,  
And life to expand to the borders of infinity.  
Its foundation is trust. Its name is love.*

*You are not here by chance; and what you have created is not by luck,  
There is a reason The Book came when you four were together,  
And that it brought Kurt at the crucial moment,  
When you could not proceed, perhaps even survive, without his support,  
If you want a big, dramatic, fancy word for it, you can call it destiny,  
I prefer the more expressive phrase used in The Book,  
It is the logic of the infinite."*

And Stearne concluded with Dan's question explaining him his part,

*“My part, I suppose you can call me a catalyst,  
Every good reaction needs a catalyst to help it along,  
Yes, that is what I am. I am a catalyst.  
I kind of like the sound of that.”*



## The Master Plan

That weekend night Stearne worked until late,  
And he typed the last word of the document—infinity,  
And he enjoyed working alone,  
Also, he persuaded Juan and Rosa for paid holiday,  
Yet, there was so much to be done and the stakes were so high,  
And he had asked the partners purposely,  
As to go out of station over that weekend,  
When Stearne arrived at MAI, the partners had already left as planned,  
And He took *The Book*, and went to his office.

The following night returned Dan and Levin,  
Monday morning, Dan opened the safe and found *The Book* was missing,  
Also, Prof Stearne could not be found in his office,  
And he was not there in his home either,  
Immediately Dan and Levin checked all CCTV footages,  
It appeared two Hispanic men had entered MAI,  
Through the back door of the facility with special access code,

A while later, they returned with Prof Stearne,  
It appeared they dragged him to the car,  
Immediately Inspector Bryne was activated,  
And they searched all around and found no trace of evidence.

All the local newspapers and TV had reported,  
The sudden disappearance of the Professor and *The Book* with him,  
And suspected kidnapping evidence found on the camera,  
Later some time, the police had new evidence,  
As Stearne was found in San Francisco airport on that same day,  
And found alone, healthy and carrying a big suitcase,  
On knowing that a sense of relief came to the partners,  
As Prof Dan found to be safe and sound.

Dan then realized,  
As Prof had acted in his place,  
As to protect MAI and the partners,  
He had taken *The Book* and ran away,  
And so, the adversaries would not disturb MAI further,  
It was a stroke of genius!  
As Dan had perceived that and explained to the partners,  
*“He has just announced to the whole world,  
That The Book has been stolen!  
And he did it in a manner,  
And ensured the world would hear about”*

More things revealed later, as later they came to know,  
He had flown to India to Vinay’s house,  
And Vinay’s father told as he was busy occupied,  
And not to be disturbed for the next two weeks,  
The partners were extremely happy with that information,  
More news came in the next day press,  
And they revealed Stearne had gone on his own free will,  
For an unknown destination,  
And it was believed he had carried the secret book,

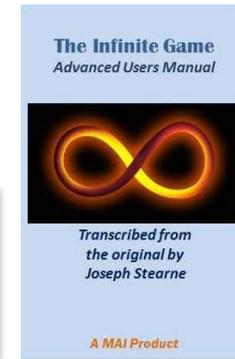
Without the knowledge of MAI,  
With that evidence, the police had stopped the search,  
Also suspended the investigation,  
As all the facts were apparently known,  
Except for the identity and role of the two Hispanic men,  
Who had accompanied Stearne from the building.

Later that day, when Dan had come back after serious of meeting,  
What he had found on the desk of Cloister was - *The Book!*  
Indeed, the Same Book, which was fully intact,  
As he was bewildered and contemplating, Limpia entered,  
And told that she had found that in Stearne's office, under the sofa.  
As he had figured out and perceived what Stearne had done,  
He could not control his laughing!

Earlier, everything had gone exactly as Stearne had planned it.  
Juan's brothers, Luis and Jose,  
Followed the instructions of Stearne as such,  
Who had created the scene of kidnapping,  
And executed the scandal flawlessly,  
Stearne also asked them to inform Juan and Rosa,  
About his need of sudden departure, and he would contact them later.

He himself drafted several press statements, to all the leading  
magazines,  
And sent to his lawyer, asked him to post the following week,  
As he drafted the statements, delighted himself for creating that story,  
Afterwards the plan was executed perfectly on that day,  
Stearne had left the country so easily and landed in India,  
And his friend Raj received and embraced him,  
And he told them that he was in need of a printer urgently,  
Also asked their help for proof reading,  
And also, asked them not to share the news to any one,  
Including to his son Vinay, as he had lot of things to do.  
As such a master plan was worked out, silently,

To reconcile MAI's problem permanently,  
Without the knowledge of any one including MAI partners.



## Total Reconciliation

It was Saturday, February twenty-first, 2009,  
Dan and Levin were sitting in the living room of the Cloister,  
And was discussing one of the most difficult chapters in *The Book*,  
As that had dealt with the concept of Space and Time,  
As they were discussing and contemplating,  
It was at that moment that the parcel had arrived.  
And it was an international package from India, from Raj,  
Dan opened the parcel and it had two brown leather-bound volumes,  
It was an almost exact replica of *The Book*,  
And it read:

***The Infinite Game***  
***Advanced User's Manual***  
***Transcribed from the original by Joseph Stearne***

It was a word-for-word reproduction of *The Book*.  
With a trace of emotion Dan was unable to suppress,  
He handed the second copy to Levin.

At the same time,  
Anya was extremely happy with the recent happening,  
And Vinay had just started the conversation, about a trip to India,  
At that exact moment, the doorbell rang,  
And it was the delivery man again with the parcel from India,  
Anya exclaimed upon seeing the parcel from Joe,  
And Joe had written a personalized message for the both,  
It was the copy of the same book which Dan had received,  
Upon seeing that message and *The Book*,  
Anya burst out in tears and fell into Vinay's arms,  
Where she laid motionless for half an hour,  
The last trace of sadness had just dissolved,  
Vinay then proposed their trip to India and Russia,  
And she had felt too rich and too happy to speak.

Two hours later, the doorbell rang again.  
As Vinay jumped up and opened,  
It was Ray who was standing there,  
With a beaming smile on his face and a book in his hand.

The synchronicity of events had not stopped just with the partners,  
As Juan was sweeping the front walkway at Stearne' house,  
The FedEx truck pulled up,  
And he received a surprise parcel addressed to him and Rosa,  
It contained lot of English documents and the same Book copy,  
Bewildered and puzzled, he saw a letter from Stearne,  
Which informed that Stearne had given them the entire house  
property,  
And he had attached all the legal documents for that,  
Rosa burst into tears and was angry at the same time,  
As Stearne had left suddenly without informing them,  
As such she could not control her emotion.

The following Monday morning,

A FedEx truck drove up to the delivery dock at MAI,  
And unloaded 30 heavy cardboard boxes containing a total of six  
hundred books,  
When Dan heard that *The Books* had arrived,  
He chuckled to himself,  
*"Joe is not taking any chances.  
He wants to be absolutely positive  
As our adversaries get what they are looking for, in duplicate."*

On February twenty-fourth,  
Another series of articles appeared in the local press,  
About the strange events involving Stearne, MAI and *The Book*,  
It had narrated the whole story and sequence of events,  
And cleared all the doubts from public view,  
On seeing that the partners exclaimed,  
As how brilliant Stearne's idea and execution was,  
Suddenly the whole looming catastrophe had been dissipated in one  
sweep,  
And replaced by a clear route into the future.  
Stearne's initiative offered a permanent solution which was so simple,  
And Dan was amazed as he had never thought of it himself.

Dad had thought,  
As such, Stearne had known from very beginning of their meeting,  
As *The Book* couldn't be reproduced by copying,  
Rather only through human consciousness,  
Knowing that, Stearne had gone through the entire Book,  
The one thousand seventy pages and four hundred fifteen thousand  
words,  
By the medium of his own consciousness and written it afresh by hand,  
He must have tested this hypothesis months ago,  
And found that it worked, then set himself to that arduous task,  
No wonder he had spent such long hours working with *The Book* in the  
Cloister.  
He was not just trying to understand it,

He was reproducing the knowledge of *The Book* in a new form,  
While remaining absolutely true to the original text,  
Not a single word had been changed,  
Considering his age, He must have spent over,  
Three hundred days working on the project,  
He must have anticipated the danger,  
And foreseen the need soon very since their meeting,  
Dan marveled at the brilliance of Stearne's strategy,  
After this, no one could come after them for *The Book*,  
As there was no need, since it would be available to everyone,  
No one could come after them to prevent others from reading *The Book*.

That was impossible!  
As of this very morning,  
Levin had also discovered the full text of *The Book* on the Internet,  
It had become universal knowledge, the shared property of all humankind,  
Stearne's strategy had magnificently worked,  
And permanently removed the threat of a backlash against MAI.

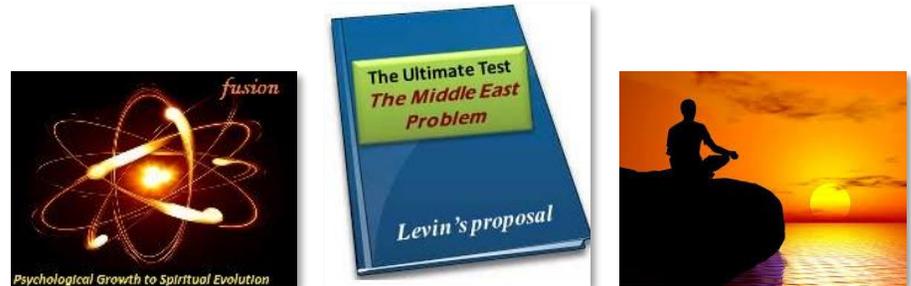
There was only one further thing that Dan could desire,  
*The Book* should be recognized by the world for what it was,  
A pathway to humanity's future,  
That he knew was too much to ask for just then,  
The genie was out of the box,  
And in time it would work its magic in and on the world,  
And he was very sure of it.

It was Professor Dent's secluded country home,  
On that day, one by one cars came and parked,  
All the members had assembled by 9 am,  
And Dent greeted everyone,  
As they had come from many parts of the country,  
Leonard Thompson father of Grigory Thomson,  
Peter Maron, representing a Christian fundamentalist group,

John McCullagh, representing the Ulster Protestant League,  
Also, together with them, Eric Green and Albert Simon.

These people had come from disparate backgrounds,  
And embraced sharply conflicting ideologies,  
All they had come together in the name of Theon,  
Yet deeply distrusted one another,  
But all had shared a common belief,  
As *The Book* must be destroyed, or at least, permanently suppressed.

Eric Green was asked to speak first,  
And he passed around copies of a brown leather-bound book,  
To each person in the room,  
Each received a copy and read the title on the cover -- *The Infinite Game*,  
It was now evident to everyone in the room,  
That the order established by Theon no longer had any *raison d'être*,  
And so that became their final meeting.



## The Purpose of Life

As the actual chain of mystery events became clearer,  
Many of the phantom fears and imagined possibilities dissipated,  
Levin remained Dan about the right time for IPO.

Dan wanted two other things before IPO -- *Evolve* and *Fusion*,  
The project of *Evolve* was already under progress,  
And they had decided to launch as a game instead of an application,  
Dan was quite happy with that approach,  
As psychological growth was too serious a matter to be taken seriously,  
And growth could only be fostered in an atmosphere of total freedom,  
And a spirit of joyous expansiveness.

And about *Fusion*, his ideas were still hazy,  
He thought of that was an ultimate product,  
As that would go beyond AIS<sup>9</sup>, *UNIAC* and *even Evolve*,  
As *Evolve* would shift the focus of the user,  
From material and social accomplishment,  
To the development of personality,  
And *Fusion* would shift the focus from psychological growth,  
To spiritual evolution,  
*Evolve* was intended to help people become better, happier,  
*Fusion* was intended to help people elevate their consciousness,  
As to grow spiritually, to transcend ego and become universal beings.

In other words,  
*UNIAC* created prosperity,  
*Evolve* generated personal happiness,  
*Fusion* was to create consciousness,  
They had the knowledge of the process,  
Though the process of creation is the same for all levels,  
Dan was not sure of the mechanism for converting that into a product,  
If they succeeded, that would be a supreme and ultimate  
accomplishment.

In early March 2009,  
Levin received a call from a senior secretary in the office of the Israeli,  
As Prime Minister was asking him to return to Israel for discussions,  
And he learned that the phenomenal success of *UNIAC*,  
Had finally attracted the attention of the PM's Office,

Through an unusual--meaning non-linear--chain of events.

It was not *UNIAC* that had discovered the solution to the Palestine  
problem,  
The solution had always been there right before their very eyes,  
*UNIAC* was only a tool, an instrument, an external mechanism,  
As like language, money, the Internet--to help people relate to one  
another,  
All along, the power lay in linking people together,  
In overcoming narrow egoistic perspectives and in uniting human  
consciousness,  
Indeed, *Consciousness is power*.

After consulting with his partners,  
Levin went to Israel with two other colleagues --Ray and Lauren,  
During the week prior to the trip,  
They had met with leaders of the Berkeley Palestine grid,  
As to examine the model developed by the grid,  
And run simulations on *UNIAC* to check all major parameters.  
The results were even more impressive than previously reported.

The last eighteen months at MAI,  
The most thrilling and fulfilling of Levin's entire life,  
He had found *The Book*, which he hoped the most.  
And he took the risky adventure of Palestine issue,  
The partners sent off him at the airport,  
Ray told Vinay as they had planned,  
The first outstrip vacation to Bangalore for his family,  
And also planning to visit Joe, perhaps can meet Vinay and Anya too.

In a sense, Dan envied all his partners,  
All they seemed to know what they wanted in life,  
And what would fulfill their aspirations,  
He alone remained as uncertain as on the day,  
Since the day *The Book* had fallen off the shelf at Moe's,

Every moment had brought new wonders and richness into his life,  
But it had not brought certainty,  
For all the knowledge he had acquired from *The Book*,  
He still did not know what he really sought or why,

And he opened *The Book* at random and read:  
“Freedom is the final law and the last consummation”  
But those words meant something very different,  
To the two men who read them before at different occasion,  
For Ray’s father, who had read in Prague in 1968,  
It was meant freedom from external oppression by tyrannical  
government,  
To Dan, it was meant freedom from confinement,  
And limitation by the tyranny of his own thoughts, opinions, attitudes  
and ego,  
Real freedom was not a state of politics,  
It was a state of consciousness,  
The opposite of confinement was boundless expansiveness,  
And endlessness, Ananta in Sanskrit,  
And the secret of unlimited delight.

He leaned back and became conscious of,  
A warm glowing sensation rising gently from deep within his heart,  
Gradually welling up and radiating out to fill his chest,  
From there it coursed through his nerves and muscles into his arms,  
And down into his legs, up and down his spine,  
Carrying with it gentle ripples of pleasure,  
Imperceptibly, it grew in intensity,  
Like a leather vessel being filled to overflowing,  
And as it grew in intensity, it grew also in richness and sweetness,  
Until a sensation of joy permeated his body,  
As if honey were oozing out through the pores in his skin,  
The gentle expanding vibration of sweetness spilled over into the room,  
And filled the Cloister with a warm subtle fragrance of delight,  
He knew he had walked into a mystery, a wonderful, happy mystery,

And he was thrilled.



## New Journey

The following Saturday, Anya and Vinay left for India,  
Anya was very excited about the trip,  
Yet, concerned very much about Dan as leaving him alone.

Dan woke up late on that Sunday,  
What to do next, puzzled Dan,  
He took *The Book* again, and started to read from the beginning,  
As he had immersed in it, the phone rang,  
The guard announced the visit of Rose Stearne,  
As she had come and talked to Dan,  
Dan realized it was Kristy, niece of Prof. Stearne,  
And he remembered her meeting at AI conference, way back in 2000,  
She had come all the way from France,  
And was very much concerned about asking Prof Stearne,  
It seemed Prof Stearne had asked her to come for a purpose,  
Also, she had a copy of *The Book*.

Dan convinced her that Prof Stearne was safe,  
And he promised to share the long story of them and Prof Stearne,  
Dan then started to share the story of MAI,  
Right from the beginning -- AI conference until recent updates,

As he had finished the whole narrative, the sun was setting in the west,  
Astonished and delighted Kristy,  
On knowing the journey of *The Book* and MAI,  
Yet, at the end of his narrative, Kristy was still puzzled,  
As why she had been invited despite Prof. Stearne was not there,  
And Dan was beginning to know the answer.

# Abbreviations

ACLU	American Civil Liberties Union (ACLU)
AI	Artificial Intelligence
AIS	Advanced Intelligent System
AIS	Artificial Intelligence System
BAG	Berkeley Accomplish users group
CATS	Computer Aided Trading Model
DUP	Democratic Unionist Party
IAEA	International Atomic Energy Agency
IPA	Indian Professionals Association
IPO	Initial Public Offering
IRA	Irish Republican Army
ISS	International Space Station
LAP	Librum Arcanum Potestas
LTCM	Long Term Capital Management
MAI	Millennium Artificial Intelligence
MAIS	Market Artificial Intelligent System
Mossad	Meaning of "Institute for Intelligence and Special Operations" in Israel
MRL	Mathematical Research Laboratory
NIE	National Intelligence Estimate
PAIS	Psychological Artificial Intelligence System
SEC	U.S. Securities and Exchange Commission
UNDP	Under Secretary for Disarmament Affairs
UNIAC	Universal, Networked, Intelligent Accomplishment Consciousness.
UPL	Ulster Protestant League

# Advocates and Adversaries

